

Austria	Switzerland	Indonesia	Philippines	Page 40
Bahrain	Djibouti	Iraq	Portugal	Portugal
Belgium	Denmark	Israel	Portugal	Portugal
Cyprus	Costa Rica	Italy	S. Africa	S. Africa
Denmark	Djibouti	Jordan	Singapore	Singapore
Egypt	Finland	Kuwait	Spain	Spain
France	Fiji	Liberia	Sri Lanka	Sri Lanka
Germany	Finland	Malta	Sweden	Sweden
Greece	Finland	Morocco	Turkey	Turkey
Hong Kong	Finland	North	U.S.A.	U.S.A.
Hungary	Finland	Nigeria	U.K.	U.K.
Iceland	Finland	Norway	N.W. Europe	N.W. Europe
India	Finland	Oman	Oman	Oman

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Friday May 11 1990

US-CANADA

Trade flourishes
on the frontier

Page 4

D 8523A

World News

Iranian and EC officials agree to meet in Dublin

Senior officials of the European Community will meet their Iranian counterparts in Dublin next week for the first time in more than a year, as Tehran tries to improve links with the west. In Lebanon, the pro-Iranian Hezbollah group said the remaining 15 western hostages would be not freed "without a price." Page 26

China frees 211

China said it had released 211 people imprisoned during last year's democracy protests. They were warned of punishment if they continued to "do evil". Page 6

Wales's shame

Lech Walesa, expressing shame for the government which his own Solidarity movement leads, told workers he backed their protest over conditions at the Gdansk shipyard where the trade union was born.

Lockie deal

Pan American airlines has reached an out-of-court settlement with 250 Scottish families whose relatives were killed or injured in the Lockerbie bombing, a Miami lawyer said. Details were not disclosed. Page 4

Jetliner's near miss

A British Dan-Air airliner came within 50 feet of colliding with US military jets near Saarbrücken, West Germany. Several passengers were injured when the airliner nose-dived.

Mozambique battle

Mozambique rebel group Renamo said 4,600 Mozambican and Zimbabwean troops backed by fighters were attacking its headquarters. About 600 people had been killed.

Hospital strike falls

A crippling nine-day strike in South African hospitals ended when health unions agreed to return to work despite failing to win their main demand for more money. Page 6

Israel accuses US

Israel accused the US of collaborating with Arab states in a dispute about emigration of Soviet Jews to Israel. Page 6

Algerians march

Tens of thousands of Algerians shouting pro-democracy slogans marched through Algiers to defend reforms they said were threatened by Moslem fundamentalists. Page 6

Sicilian arrests

Five Sicilians, including the mayor of a town near Palermo, have been arrested on charges of Mafia association and extortion over building contracts some of them connected to the World Cup soccer tournament.

French boycott

France said it would boycott next month's world conference on AIDS in San Francisco because of US restrictions on granting visas to victims of the disease. Page 6

Laughing it off

Finnish alcoholics are being helped to beat the bottle with doses of laughing gas. The treatment replaces medication which helped them to sleep off withdrawal symptoms. Page 2

Weekend FT

Why aren't the British police better at catching fraudsters?

The assault on Disney's theme park supremacy

Business Summary

Bank backs Major on UK economic policy

By Robert Thomson in Tokyo

MR Toshiki Kaifu, Japan's Prime Minister, yesterday committed himself to sweeping political reforms which are likely to meet strong opposition from within his own party.

Mr Kaifu, who told a televised news conference that his "existence" depended on the introduction of the reforms, appeared to be putting public pressure on factional leaders in the ruling Liberal Democratic Party for changes that could

threaten their own power bases.

Mr Kaifu, originally perceived as a prime minister destined to have a short life at the top, has managed to extend his office by winning an election with surprising ease in February and by turning in strong performances in public opinion polls.

But by pressing for changes such as an overhaul of the present system of multi-seat constituencies and the intro-

duction of a less expensive electoral system, less prone to corruption, he could undermine his own chances of re-election later this year.

"Political reform is the mission of my cabinet," Mr Kaifu said. "In a word, public opinion demands plain and clean politics."

Japan's political system has been plagued by a succession of scandals, including the Recruit bribery scandal, and graft investigations into nine

post-war prime ministers at some time during their careers.

If yesterday's promises of reform prove to be as empty as those of his predecessors, Mr Kaifu will undermine the public trust he apparently wants to restore in politics and politicians.

The Election System Council, an advisory body to the prime minister, released proposals late last month to reduce the number of seats nationally and to replace mul-

ti-seat constituencies with a combination of single seats and proportional representation for the House of Representatives, the more powerful house.

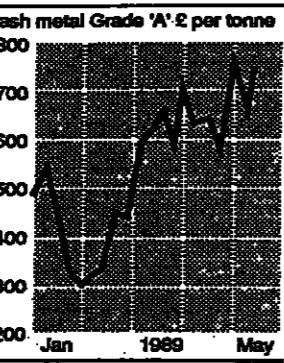
Opposition parties criticised the proposed reform, which they claim is an attempt by the LDP to perpetuate its power.

They demanded that the Government overhaul the political funding system which was at the centre of the Recruit scandal.



Wellcome pulls out of race to develop heart treatment

By Tony Jackson and Daniel Green in London and Alan Friedman in New York



Cash metal added £20 (\$33.4) a tonne to close at £1,747. Commodity, Page 48

VOLVO

Swedish car and truck maker, plans to increase capacity of its car assembly plant in Ghent, Belgium by more than 30 per cent. Page 27

RASF

leading West German chemical group, reported a 6.6 per cent drop in pre-tax profits to DM845m (\$500m) in the first quarter of this year. Page 27

MERRILL LYNN

US securities company, is making a concerted effort to establish itself in the retail investors' market in Tokyo. Page 31

WIGGINS TRAPE

Appleton, pulp and paper group, is expected to join the FT-SIE Index when it emerges from RAT Industries with a likely value of £1bn (\$1.67bn). Page 27; Lex, Page 26

AMERICAN Telephone & Telegraph

US telecommunications giant, has created in the UK its first overseas business venture to market computer systems. Page 10

JAPAN'S imports of Scotch whisky

have risen by 33 per cent since an overhaul of the liquor tax structure. Page 4

GKN

UK automotive and engineering group, warned that profits would be flat this year. Page 27

NEWS CORPORATION

chief, Rupert Murdoch, plans to float 40 per cent of the South China Morning Post on the Hong Kong stock exchange to yield HK\$1bn (\$130m). Page 30

AGIP

Italian state oil company, increased its net consolidated income by 68 per cent from L505bn to L846bn (\$630m) in 1989. Page 28

INDIA'S average growth rate

during last five years was 5.3 per cent, according to Planning Commission, in an otherwise critical report. Page 6

ITALY'S Senate passed a controversial law extending employment protection rights to workers in small businesses.

Page 2

Mr JACK LEMLEY

chief executive of Transmanche Link, the construction consortium building the Channel tunnel, yesterday denied that contractors were sacrificing safety to increase tunnelling progress.

Mr Lemley was speaking shortly before he was due to attend a meeting with Mr Michael Howard, UK Employment Secretary. The meeting was called after a sixth British worker in 16 months died on the project.

Mr William Cartman, 33, a grouter from Washington, Tyne and Wear, north-east England, was crushed by machinery on Monday as he was apparently checking a joint between tunnel lining segments.

Work on two of three tunnels being dug from the British coast towards France was halted following Mr Cartman's death.

Prohibition notices halting the work were imposed by the Health & Safety Executive, the government body responsible for overseeing safety at

has been transplanted. In June 1945, the occupying forces took 127 senior Zeiss scientists to a new site in Oberkochen, West Germany, where a second capitalist, Zeiss has grown and flourished.

With the help of technology smuggled into East Germany to avoid the Comcom restrictions on high-technology east bloc exports, Carl Zeiss Jena has led production of East Germany's megalithic chips. The Soviets, however, are more likely to be interested in the company's optical electronics side, which is vital for guidance systems in

missiles.

The West German authorities are sanguine about the Soviet intention.

One senior official in the Bonn Foreign Ministry said: "If the Soviets take the sensitive parts of the company back home it will remove a potential embarrassment for us."

US Comcom officials have been worrying that with Comcom restrictions no longer controllable at the open inner-German border the East German defence technology sector could be upgraded with western technology and continue to

supply the Soviet armed forces.

The potential embarrassment is exacerbated by the fact that West Germany has promised to honour all existing contracts between East Germany and the Soviet Union as part of the unification process.

Defense contracts were not specifically excluded from the pledge.

Continued on Page 26

Havel plea to Moscow, Page 2; Life and times of Philip Red, Page 2; Soviet joint ventures delayed, Page 4

Moscow to annex Zeiss technology

By David Goodhart in Bonn

MOSCOW has told West Germany that it intends to remove the militarily sensitive parts of the East German high technology optics company Carl Zeiss Jena and re-establish them in the Soviet Union.

Such a move, echoing the post-war superpower dismemberment of Germany's strategic industries, would ensure that the Soviets do not lose key defence industry technology as a result of German reunification.

It would mark the second time since the war that a part of Carl Zeiss, set up in Jena, now in East Germany, in 1946,

erly. This had now been rectified, said Mr Lemley. He said it was distressing that another death had occurred. "I do not seek to make excuses. Where there have been failures these must be put right. We must redouble our efforts."

He said it was untrue that Transmanche had increased productivity by sacrificing safety. Rates of tunnelling had improved but workers were not being pushed too hard or safety requirements overlooked.

Damage caused to the project by delay would be limited because the contractors had already planned to carry out maintenance work, involving the shutdown of one of the tunnel boring machines. This would now go ahead, said Mr Lemley.

Opposition Labour Party MP yesterday tabled a House of Commons motion calling for mandatory prison sentences for negligent employers when employees were killed or seriously injured at work.

Background, Page 8

Mr Lemley said Transmanche had been asked to control more tightly the access of workers to hazardous areas. New systems and modifications to machinery were being devised and he hoped the prohibition notice would be lifted very shortly, within days.

A separate prohibition notice was imposed after it was discovered that a "shut-down" mechanism on a conveyor belt system was not working prop-

erly. This had now been rectified, said Mr Lemley. He said it was distressing that another death had occurred. "I do not seek to make excuses. Where there have been failures these must be put right. We must redouble our efforts."

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Background, Page 8

Brussels to probe world telephone cartel allegations

By Tim Dickson in Brussels and Charles Leadbeater in London

ALLEGATIONS that a worldwide telephone cartel is keeping the price of international calls artificially high are to be investigated by the European Commission.

A statement in Brussels yesterday confirmed that the Commission is examining the arrangements governing international telephone charges, to see whether they are compatible with the competition rules of the Treaty of Rome.

Officials indicated that the inquiry might be a long one. But they pointed out that if evidence of collusion in pricing was established, the 12 postal and telecommunications administrations (PTTs) of the member states would be forced to change their ways.

The inquiry could have far-reaching implications for the PTTs which use the substantial profits they make from international services to subsidise loss-making residential and payphone services.

The EC's inquiry is significant because it could lead to a concerted move throughout the 160 members of the Geneva-based International Committee for Telephones and Telegraph Administrations (CITT). The Committee sets the complex accounting rates which determine how the revenues from international traffic are shared between operators at the two ends of an international call. The inquiry will examine whether these agreements between PTTs mean prices charged to consumers are fixed.

British Telecom welcomed the move but warned that fair competition would be possible only if the cross-subsidies between international and domestic calls were attacked directly.

The Commission's investigation will focus on agreements between the 160 members of the Geneva-based International Committee for Telephones and Telegraph Administrations (CITT). The Committee sets the complex accounting rates which determine how the revenues from international traffic are shared between operators at the two ends of an international call. The inquiry will examine whether these agreements between PTTs mean prices charged to consumers are fixed.

EUROPEAN NEWS

Hurd urges reports on EC rule enforcement

By Robert Mauthner,
Diplomatic Correspondent

BRITAIN yesterday announced proposals designed to improve the national implementation of European Community decisions and to involve Community institutions more closely in the enforcement of EC rules.

Mr Douglas Hurd, the British Foreign Secretary, told the Scottish Institute of Directors last night that the initiative, contained in a letter he has sent to Mr Jacques Delors, the European Commission President, was in line with Britain's "commonsense approach" to the EC's development.

The Commission's practice of publishing six-monthly reports on the implementation of the Single Market programme should be extended to all areas of EC legislation.

"Six-monthly reviews in the transport, telecommunications, industry, agriculture, environmental and economic and financial councils would significantly improve the effectiveness of Community decision-making," Mr Hurd said.

He had suggested to Mr Delors that, after completion of these reviews, the Commission president should make a report on overall progress at the end of each presidency so that the European Council (of heads of government) could judge how the Community was doing.

Britain would like the system to begin operating with the Italian Presidency in July.

Mr Hurd said he had also written to the president of the European Parliament to inform him of the latest British initiative and to suggest that the Parliament might conduct regular debates on implementation of legislation in all sectors.

The Foreign Secretary made it clear that the British proposals were part of Britain's contribution to the European Political Union debate, launched at heads of government level in Dublin at the end of last month. The Foreign Office said it should be seen as the first of several proposals which Britain would be tabling in time for the EC's June summit.

The life and times of Philby the Red, to the strains of Lily the Pink

ONLY two days after the stirring military parades of Victory Day, patriotic Soviet hearts will swell anew tonight as a television documentary paints a fond, indeed glowing, picture of the life of Kim Philby, writes our Moscow Correspondent.

The film about Moscow's spy in Britain, previewed yesterday by a group of mainly British journalists, mixes fresh nuggets about Philby's wartime exploits with tantalising hints about the Fifth Man, the one

member of his spy ring who has not been detected.

"His identity remains unknown to our former adversaries... and I do not want to say anything that could be used as an excuse to hunt him down," declares KGB Col (ret'd) Yuri Modin, in terms that suggested strongly that the Fifth Man was still alive and in the west.

Questioned after the film, the colonel was even more coy. He graciously declined to comment on the elusive

spy's whereabouts or state of health, beyond saying that he (or she) is (or was) a "personal acquaintance" and "interesting person".

The film acknowledges help from Channel 4 and from the secret services of Britain, the US and France. While it includes long interviews with such western *éminences grises* as Lord Dacre and former CIA director William Colby, there is little sign of any assistance from serving intelligence officers.

The film purports to show that Philby - notorious in Britain for having warned of a western assault on Communist Albania - never betrayed anybody.

But Col Modin, pressed afterwards on this point, acknowledged that he came to think of it, some western-backed "terrorists" sent to Lithuania after the war had been apprehended with Philby's help.

The film includes what it describes as newly declassified information -

still secret in Britain - about Philby's tip-offs to Moscow on the secret flight to Britain of Rudolf Hess in May 1940.

The film's potentially effective combination of grainy monochrome snapshots and films with live interviews was somewhat marred by heavy-handed use of background music: not only Sinatra's *My Way* but massed military bands playing the unmistakeable strains of *Lily the Pink*.

NEWS IN BRIEF

US asked to reconsider CFC fund

THIRD WORLD countries yesterday appealed to the US to drop its opposition to the establishment of a special fund to help them eliminate their use of ozone-depleting chlorofluorocarbons (CFCs), writes William Dunford in Geneva.

India said that without the financial mechanism countries which had not signed the Montreal Protocol on the reduction of CFCs (like itself and China) would be unable to join, rendering efforts to save the ozone layer fruitless.

The US decision, to oppose the plan to provide some \$100m to enable developing countries to switch to the production of harmless substitute chemicals, was announced on Wednesday.

Croatia vote

The political cohesion of Yugoslavia and the Communist Party's dominance throughout the country is looking even more fragile with the results of the first free elections for more than 40 years in the republic of Croatia, writes Judy Dempsey.

The Communists ceded control of the local parliament to the right-wing Croatian Democratic Union, which, after two rounds of voting, won at least 133 of the 366 seats. The Communists won 81 seats; the smaller parties and independent candidates shared 33.

The CDU, led by Mr Franjo Tuđman, a 62-year-old retired general, vowed, in a nationalist-inspired election campaign, to unite with Croatia those areas outside the republic which are inhabited by Croats.

Monnet money

A total of 220 university teaching initiatives are to receive financial support from Brussels under the Jean Monnet project for "European integration in university studies", writes Tim Dickson in Brussels. Some £2046,000 (2626,836) has been allocated to subsidise 46 "European chairs", 96 permanent courses, 32 European "modules" and 28 research aids. The EC is committed to spend £601,672m but has yet to identify remaining recipients.



Children surround Havel in Strasbourg yesterday

were being raised to provide the military industry with orders. His view is that the Soviet reforms are irreversible, whether or not Mr Gorbachev

survives as President. There was no reason why some or all of the constituent parts of the present Soviet Union could not also be mem-

bers of a European confederation and of "some eventual post-Soviet confederation", he said.

Elaborating on his earlier proposals for a European security arrangement, Mr Havel presented a timetable for creating the foundations of a "new and unified" Helsinki security system by the end of next year. European states would no longer have to fear each other because they would be part of the same system of mutual guarantees.

Within five years an Organisation of European States could be established and by the year 2000 the construction of the European Confederation proposed by President François Mitterrand of France could begin he said.

At the end of the process the "last American soldier" could leave a Europe which would no longer fear Soviet military strength and the unpredictability of Moscow's policies.

Mr Mitterrand yesterday proposed founding a secretariat which would begin work on the confederation of east and west European countries, Ranta reported from Paris.

He first suggested the confederation in a new year message. Yesterday he told a conference of students: "There must be a pact between countries that have democratic institutions. Why not a flexible structure, more flexible than the EC, where one could discuss economic and cultural questions, start talks on security and where everyone would be equal?"

He added: "We should work around a permanent flexible secretariat that would represent all European nations, prepare joint briefs, inform all parties on the progress needed and on the problems."

Italy extends job protection rights

By John Wyles in Rome

THE ITALIAN Senate yesterday passed a controversial law extending employment protection rights to workers in small businesses, which critics say will weaken one of the most dynamic sectors of the economy.

The law will remove the fear of instant sacking from around 3m workers hitherto unprotected. In future, companies with up to 16 employees must give a "just cause" for a dismissal which they may have to defend before a magistrate.

Loss of an appeal could require them either to reinstate the employee or to pay between two and six months' salary in compensation.

The law will also introduce procedures for employers with between 16 and 60 employees requiring them to reinstate workers and to pay up to 15 months' salary as compensation for wrongful dismissal.

Associations representing small businesses were close to outrage yesterday. They said the law would kill many small businesses by removing their flexibility to adjust their workforce according to business conditions and by destroying

working relationships which depend on intimacy and mutual trust.

Mr Francesco Cuccia, Confcommercio president, said last night the new law would have many negative effects, including discouraging employment in the small business sector.

Union leaders, for their part, welcomed the new regulations as "balanced" and as a necessary extension of civil rights.

Passage of the legislation highlights the effectiveness of proposing a referendum as a vehicle for securing rapid legislative change in Italy. Democrazia Proletaria, the extreme-left party which can count on barely 2 per cent of the national vote, succeeded in gathering enough signatures to organise a referendum on June 3 to strike down existing regulations which exempt small businesses from the required dismissals procedures.

The main political parties intensely dislike referenda, not least because they tend to accentuate divisions within the governing coalition. As a result, parliament usually hurriedly passes a law which achieves the same ends.

Vassiliou in EC entry talks

PRESIDENT George Vassiliou left yesterday for discussions in Brussels on Cyprus's desire to join the European Community, Reuter reports from Nicosia. He will meet Mr Jacques Delors, the Commission president, to discuss relations between Cyprus and the EC and efforts to reunite the divided island.

Diplomats said Cyprus planned to apply for EC membership this year. It signed an association agreement in 1972 and entered into a customs union in 1987 under which tariff and quota barriers are to be abolished within 15 years.

Mr Vassiliou will visit northern Greece later today and will have talks with Greek officials in Athens on Sunday.

The official Cypriot News Agency said he also planned to visit China later this year.

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Help me out

EUROPEAN NEWS

Greece tries to repair its image in eyes of EC

By Kerin Hope in Athens and David Buchan in Brussels

GREECE'S NEW Conservative Government is trying to shake off the country's image as the least co-operative member of the European Community through livelier participation in EC activities and closer co-operation on rescuing the deficit-plagued Greek economy.

Mr Christodoulou, the Deputy Foreign Minister for EC affairs, said in an interview yesterday: "We have had a problem of credibility in the EC, but now the political will is there, our objective is to be much more active in the Community."

He said that a visit to Athens earlier this week by Mr Henning Christopherson, the Commissioner for macro-economic affairs, was a friendly invitation by Greece to review the new Government's efforts to reduce a current account deficit of \$1.98bn for the first three months of the year and a public sector borrowing requirement totalling 18.4 per cent of gross domestic product.

Greece was sharply criticised in March by Mr Jacques Delors, the Commission president, for failing to reduce the PSER to 10 per cent under the terms of a 1989 balance of payments loan of Ecu1.75bn (£1.29bn) from the Community. Commission officials had also complained that Greece had

been providing inadequate information on economic developments.

Mr Christopherson called the Conservatives' new measures to boost revenues (an increase in VAT and utilities prices, as well as a tax surcharge) a move in the right direction, but said that more steps must be taken.

He said "strong front-loaded measures" with rapid implementation are needed to create confidence in the markets and to pave the way for the drachma to enter into the European Monetary System.

The Government is preparing an incentives package to be announced later this month, but has not yet taken any decisions on broadening the tax base and reforming the heavily indebted state pension system.

Mr Christodoulou ruled out the possibility that Greece would seek another emergency loan from the Community. The Government intended to make "the most effective possible use" of Ecu6.8bn in structural aid promised over the next four years, he said.

Mr Bruce Millan, EC Commissioner for regional funds, is due to visit Athens at the end of the month to discuss how Greece can make better use of the money.

UN help likely for Albania

By Laura Silber in Tirana

MR PEREZ DE CUELLAR, the UN Secretary General, arrives in Tirana today on a trip which is likely to confirm Albania's gradual move out of nearly three decades of isolation.

He will hold talks with President Ramiz Alia, leader of the ruling Albanian Labour Party, east Europe's last Communist party to monopolise power.

Mr Perez de Cuellar is expected to discuss how Tirana can develop closer relations with the UN. This includes setting up a UN Development Agency office in the capital, a move which confirms recent reports in the Albanian media about the need to tackle serious economic shortcomings after a year of food shortages and disappointing industrial and agricultural productivity figures.

Albania shied away from active participation in the UN during the four-decade leadership of Mr Enver Hoxha, a staunch Stalinist who strengthened political and cultural independence at the expense of its economic development.

Economic difficulties have also prompted a reappraisal of the need to import technology coupled with introducing measures to improve the efficiency of the economy.

Under Mr Hoxha, all foreign credits were banned. But earlier this week, Mr Manush Mytiti, the Deputy Prime Minister confirmed that this taboo had been lifted.

State polls could pose problems for Kohl

Regional voters might get cold feet over costs of German unity, writes David Marsh

WHEN West Germany's two large northern states, North Rhine-Westphalia and Lower Saxony, go to the polls on Sunday, jitters over German unification will not be far away.

The elections will decide the make-up of state governments in two Länder which are home to nearly 40 per cent of West Germany's population. Almost a dress rehearsal for December's general election, the twin polls will provide a crucial test for Chancellor Helmut Kohl's Christian Democratic Union (CDU).

The campaign has been overshadowed by the attack on Mr Oskar Lafontaine, the SPD candidate for December's general election, who was nearly killed by a deranged housewoman while speaking at a rally with Mr Rau late last month.

Ambulances and muzzled police dogs at Mr Rau's sunlit forays into small town squares testify to stepped-up security. The electoral tussle will decide the fate of some better-known faces on the German political scene.

Mr Blüm has attacked Mr Rau's administration over law and order, and has tried to enliven his campaign with garrish leaflets spelling out his sporting prowess and his fondness for cats. Mr Rau however says that, on Sunday night, Mr Blüm will be heading back to the Bonn government's "sin bin" with his tail between his legs.

The North Rhine-Westphalia premier plays down the theme of reunification in his election speeches, saying he wants to concentrate on state issues. But he is concerned that Bonn's plans for the Länder to provide one-third of the funding for unity, could deprive his state of annual sums of DM5bn to DM6bn in the next few years.

In view of Lower Saxony's long border with East Germany, reunification is playing a much more of a direct role in this state's campaign than in neighbouring North Rhine-Westphalia.

Mr Albrecht stresses that Lower Saxony, for long a geographical backwater, is now at the centre of a Europe moving to democracy.

Mr Albrecht's well-polished smile fades when he talks about the risks of German uni-

fication. "There is a lot of worry that aid will be diverted away from West Germany towards the East."

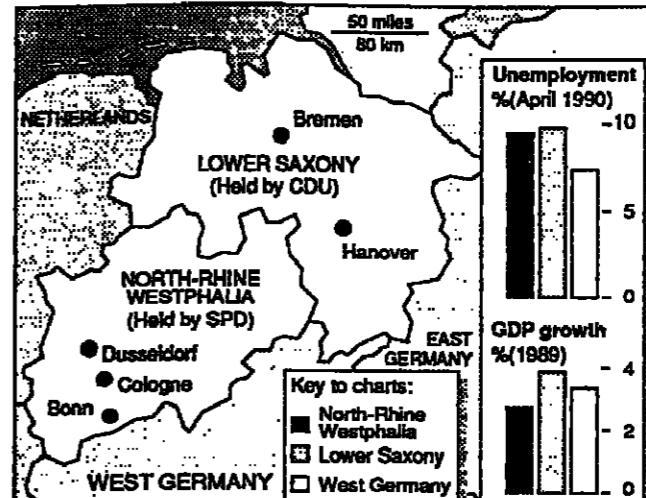
Lower Saxony receives more than DM1.5bn a year in government support for border regions. But once the border disappears, so too will the money.

Mr Albrecht says that electors are concerned about the stability of the D-Mark. And, apparently not quite believing Mr Kohl's protestations that taxes will not be raised, Mr Albrecht adds that many ordinary people are anxious that they will be digging into their own pockets to finance unity.

Mr Albrecht pulled off a coup in March by announcing that Ms Rita Süssmuth, the popular Building president, will eventually succeed him as state premier if the CDU wins on Sunday. Mr Schröder, a tanned lawyer with charm but no charisma, denounced this as a trick.

Mr Schröder, who readily confesses that he never believed in German reunification, has focused his campaign on people's fears of the consequences. Claiming that "the millionaires will benefit, and the millions will pay," he says, "I want the burdens of unity to be evenly spread."

He does not believe Mr Kohl's repeated message ruling out tax increases. "The more he says that, the less credible he is. If Mr Kohl loses his Bundestag majority on Sunday, the new Lander power structure may force the Chancellor to eat his words."



French Socialists show they still have whip hand in parliament

By George Graham and William Dawkins in Paris

THE FRENCH Government was thanking its lucky stars yesterday after narrowly avoiding defeat in a parliamentary censure motion over its failure to clamp down on politicians accused of financial corruption.

The censure motion failed to reach the necessary majority of 289 out of 577 MPs thanks largely to the Communist Party's last-minute decision to abstain. This is the fourth time the Communists have played the main part in saving the minority Socialist administra-

tion from defeat in the two years since it returned to power.

Although the popularity of President François Mitterrand is at one of its lowest ebb, the vote shows that the Government still holds the whip hand in parliament. Mr Michel Rocard, the Prime Minister, made a vague promise to consider a Communist proposal to forbid future amnesties of people charged with financial wrongdoing. Otherwise, the Government remains free to pursue its centre-left policies unchanged.

Mr Rocard emerges apparently undamaged. Only 262 MPs eventually supported the vote, which means that the Communists were not the only

ones to abstain. Even if the 26 Communists had turned against the Government, the Socialists would have survived by a whisker. A handful of independent MPs and one Gaullist refused to support the motion.

When Mr Rocard took office two years ago yesterday, many predicted that he would not last the course until the next parliamentary elections in 1993. Although he lacks an outright majority, Mr Rocard has steered his policies through parliament by astute diplo-

macy and by playing off the centre-right against the left. He has also made regular use of Article 49 (3) of the constitution, which allows him to force through legislation without a vote, unless the opposition can muster enough support for a censure motion.

If the Communists were to vote for such a motion, this seemed the ideal chance. Ever since they left the coalition Government with the Socialists in 1984, France's Communists have fought their former partners' policies tooth and

nail. Recently, they have opposed plans to open up the capital of Renault, the state car-maker, and to give more autonomy to the post and telecommunications authorities.

Yet the party has shown itself to be out of touch with public opinion and even with its own members, as the ideas which it has espoused for years have crumbled in eastern Europe.

The French Communists

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AMERICAN NEWS

Nato avoids clash over European base for new US missiles

By David White, in Kananaskis, Alberta

NATO has postponed a potential clash over the basing of new US air-launched nuclear missiles in Germany and other allied countries.

Both US and West German officials said the question had been "hardly discussed" at a meeting of defence ministers in Nato's Nuclear Planning Group.

This is despite the fact that the planned Tactical Air-To-Surface Missile (TASM) is set to be the mainstay of Nato tactical forces remaining in Europe.

Bonn has given clear signals that the issue - linked to plans to reduce or eliminate other European-based US nuclear weapons - is taboo, at least while the "two plus four" talks on German unity are in progress.

Mr Tom King, UK Defence Secretary, held separate talks with Mr Dick Cheney of the US on the basing of US Air Force F-15E aircraft equipped with the new missiles in Britain. But he said no decisions had been taken.

The ministers from 13 of Nato's 16 countries unanimously welcomed President George Bush's initiative to drop disputed plans for

modernising short-range missiles and shells and to bring forward negotiations with the Soviet Union on short-range nuclear arms.

But the ministers failed to resolve disagreements about policy for achieving nuclear reductions.

These centred on whether Nato should seek to retain a residual force of ground-based nuclear weapons, as the UK wants, and whether nuclear artillery shells should be withdrawn by Nato unilaterally or included in negotiations.

Mr Gerhard Stoltenberg, the West German Defence Minister, said that the aim of negotiations should be the abandonment of all US and Soviet land-based systems in Europe.

Mr Stoltenberg also said it was "imaginable" that Nato should give up nuclear delivery unilaterally because of the difficulty of verifying an arms reduction agreement in this area. The argument involved is that "two plus four" capable of firing either nuclear-tipped or conventional munition.

Other countries backed this option. But the UK said it opposed unilateral withdrawals and denied there was a consensus on the issue.

Greenspan urges reform of US banking system's safety net

By Peter Riddell, US Editor in Washington

REFORM of the safety net for the US banking system, including federal deposit insurance, is increasingly needed. Mr Alan Greenspan, the chairman of the Federal Reserve, urged yesterday.

He was speaking at a conference in Chicago as a debate intensifies within the Administration, among regulators such as the Fed and in Congress, over possible changes in banking regulation, and in particular deposit insurance. Detailed proposals are unlikely to be brought forward until next year at the earliest.

Mr Greenspan argued that the safety net - deposit insurance, the Fed discount window and similar services offering liquidity - provided "more

macro stability," but misplaced risk and distorted market signals, allowing US banks to operate with considerably less capital than free market models would imply. He argued that these concerns need to be balanced by the desirability of allowing banking groups to engage in a larger number of activities.

He warned that wider bank holding company powers and more limited firewalls between different activities might require a wider safety net on stability grounds, leading to the possibility of increasingly distorted market signals and excessive risk taking.

Consequently, ways to limit the costs of the safety net needed to be considered.

Bustling Toronto learns to take the strain

Bernard Simon finds Canada's commercial capital catching its breath after rapid growth



which was originally earmarked for parkland and tourist facilities.

The Crown corporation which oversees the harbour-front area overcame a cash crisis in the early 1980s by giving developers virtually a free hand in putting up new buildings. Further development has been frozen for the time being.

If Toronto succeeds in its bid for the 1996 Olympics, the athletes' village will be built on disused railway marshalling yards under the shadow of the CN Tower, and later turned into about 7,000 housing units. Development of the site will go ahead even if the Olympics bid fails, but at a slower pace.

One of the biggest challenges for Toronto's planners is to find a way of expanding the business district southward towards the waterfront.

Although the two are within a few hundred yards of each other, they are separated by railway lines, a tangle of expressways and an unsightly wasteland of parking lots and dilapidated buildings.

A start could be made by building a light rail track to the harbourfront and a perimeter pedestrian walkway (with its own fresh air supply) next to a road tunnel under the main railway station.

The growth of the downtown population has left a few scars. Some of the newest residential units are ugly high-rise apartment buildings on reclaimed land overlooking Lake Ontario.

"a countervailing force to the automobile."

Toronto claims that 20 per cent of its 3.5 million residents live within a seven-minute walk of a bus, train or subway.

The city fathers deserve some if the credit too. Some key decisions made over the past 40 years have made the main business district more accessible and vibrant than most US cities, while creating a more balanced mix of neighbour hoods in the suburbs.

Setting up high-density urban hubs was made easier by an efficient public transport system, described by the director of planning and development Mr Peter Tomlinson, as

Toronto: considered one of N. America's best-run cities

supply of both housing and office space has caught up with it, if not overtaken - demand.

Toronto owes some of its success to accidents of history and geography. Canada's strong social security net has contained the number of homeless people on the streets and helped avoid sprawling ghettos of urban poverty.

The city has drawn a stream of skilled and entrepreneurial migrants, ranging from thousands of Montrealers who moved during the separate crisis of the 1970s, to large Italian, Polish and Vietnamese communities.

It has also benefited enormously by displacing Montreal as Canada's financial services capital.

The city fathers deserve some if the credit too. Some key decisions made over the past 40 years have made the main business district more accessible and vibrant than most US cities, while creating a more balanced mix of neighbourhoods in the suburbs.

The growth of the downtown population has left a few scars. Some of the newest residential units are ugly high-rise apartment buildings on reclaimed land overlooking Lake Ontario.

Families from Lockerbie reach Pan-Am settlement

GROUND victims of the terrorist bombing of Pan Am's Flight 103 over Lockerbie, Scotland, have reached a settlement with the airline, an attorney for the victims said yesterday. AP reports from Miyan.

The aircraft crashed into the ground, injuring dozens of others and destroying and damaging many homes. All 259 passengers and crew aboard the aircraft were killed.

About 250 Lockerbie families filed claims in Dade Circuit Court because two Pan Am subsidiaries were headquartered here. It was negotiated over a period of time, and it just culminated this week," said Mr Aaron Podhurst, who represents the Lockerbie Air Disaster Committee. He said under the agreement he was prevented from releasing any details.

Nicaraguan economy faces critical test period

By Tim Coone in Managua

AN UNORTHODOX economic stabilisation programme being implemented by Nicaragua's new Government faces a critical two months as doubts mount over the first grain harvest of the year and the uncertain political situation.

Dr Francisco Mayorga, the president of the central bank, said that the Government's economic adjustment plan aimed at halting inflation, depended on a successful first harvest and a rapid expansion of cotton plantings to boost foreign exchange earnings. "If we lose May and June we will lose the year," he said.

However, farmers have been joined by a jump in interest rates and by a 50 per cent devaluation of the Cordoba currency in the past two weeks, measures which Dr Mayorga said were necessary to compensate for a doubling of the money supply in the last two months of the Sandinista government.

Plantings of basic grains and cotton are not proceeding as expected.

Dr Mayorga said that his economic adjustment plan is designed to increase supply rather than squeeze supply by putting idle land and under-utilised factory capacity into production especially in the agro-industrial sector.

He said the Nicaraguan economy was functioning at only 65 per cent capacity and that he aimed to return output levels to the peak reached in 1977, two years before the Sandinista revolution.

Three important factors, however, might upset the entire plan. Maintaining real wage levels would only be possible, he said, "if external aid arrives."

Peace on the labour front was also essential for the success of the plan. "It is a prerequisite," said Dr Mayorga.

A wave of strikes and wage demands in recent weeks by Sandinista-controlled trade unions, and threats by pro-government unions to join in the free-for-all as prices have shot up, are sending further indication signals to the market and putting pressure on the currency.

Ministers aim for pact on Gatt disputes mechanism

By William Dulforce in Geneva

THE FOUR major trading blocs - the European Community, the US, Japan and Canada will try to thrash out the details of a better international system for settling trade disputes at consultations in Washington in the week beginning May 21.

The meeting of senior negotiators from the Uruguay Round trade talks was decided on at informal "quad" talks in Silverado, California, on May 3 and 4, at which the four trade ministers came closer to an understanding on the main elements of an improved dispute settlement mechanism for the General Agreement on Tariffs and Trade.

Reinforcing Gatt's ability to handle trade disputes is widely regarded as an essential element in maintaining the authority of the world trade organisation and safeguarding the credibility of the multilateral trading system. The EC, Japan and Canada also see it as an important factor in persuading the US to stop taking unilateral action against its trading partners under Section 301 of its trade act.

Some improvements to the Gatt mechanism were introduced at world trade ministers' mid-term review of the Uruguay Round in 1988. These help to speed the process.

In Silverado, the four trade

ministers discussed the shape of a mechanism that would provide for automatic approval by the Gatt council of the findings of disputes panels, subject to an appeals procedure. Currently, approval is sometimes delayed for months by the refusal of the faulted country to subscribe to a consensus within the council.

There was general understanding among the four that the mechanism should contain clearer rules on compensation for the country whose trade had been damaged, and on the right to retaliate, if the offender did not implement the Gatt finding within a given time limit.

None of the four ruled out "cross-retaliation" under which a country hit by illegal trade action in its services sector would be able to retaliate against the guilty country's trade in goods or vice versa. This concept is fiercely opposed by developing countries, but the EC and Canada at least see it as essential, if the US is to be persuaded to drop unilateral trade action.

The "quad" ministers also discussed in Silverado how to inject some urgency into the talks on tariff cuts and the dismantling of non-tariff trade barriers in the round. So far only 34 offers to reduce tariffs have been tabled. India and

Trade flourishes on US-Canada frontier

Currency fluctuations now favour the big American retailers, writes Bernard Simon

THIS SPRAWLING Wal-Mart Galeria shopping mall could sit on either side of the Great Lakes.

Both the US and Canadian entrance. Most of the cars in the parking lot come from New York state, the Canadian province of Ontario and Pennsylvania. Inside the mall, the fashion boutiques, except either Canadian or US currency.

In spite of some differences

in ministers' public statements

after their meeting, negotiators in Geneva report that the four also came closer to an understanding on safeguards - the temporary protectionist measures governments are allowed to take against sudden surges in imports, where the EC has been holding out for the right to take selective action against individual exporters instead of applying Gatt's non-discriminatory principle.

The US and the EC will work throughout May to forge a common position on textile trade, one of the largest obstacles to agreement in the current Uruguay Round, according to Mr Renzo Ruggiero, the Italian Trade Minister, Nancy Dunnane reports from Washington.

Mr Ruggiero, in Washington this week to prepare for Italy's assumption of the presidency of EC Council of Ministers, said the two sides had agreed to reach a common view in the hope of avoiding a crisis in the talks later.

The latest drop is attributed to the general euphoria following last week's decision by President Carlos Salinas de Gortari to privatise the state's majority shareholdings in Mexico's 18 commercial banks.

The fall in rates for Cetes, the predominant money market instrument, is the eighth in consecutive weeks since the end-March finalisation of the agreement with the international creditors which will give

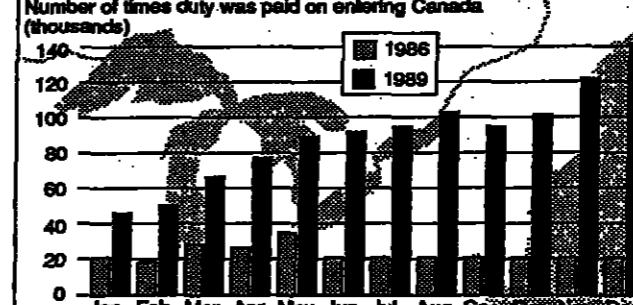
an average saving in debt servicing obligations of over \$4bn, according to official estimates.

In this period they have been reduced by a total of 10.7 per cent and in the process considerably eased the cost of servicing the Government's domestic public debt.

The consensus of business organisations and economists is that the increase in the Consumer Price Index for 1990 as a whole will be in the range of 22-24 per cent.

Canadian shopping in US

Number of times duty was paid on entering Canada (Thousands)



Canadians and Americans that take goods across the border is less of a hassle than it used to be. And it has greatly increased the presence in US border cities of Canadian businesses and expatriates.

Under the FTA, tariffs on all North American-made products will be eliminated by 1998. But a Canadian customs official points out that duties on many of the purchases being made by Canadian shoppers - Japanese VCRs, for example - are not affected by the trade agreement.

The duties that currently still apply, especially on clothing, should bring US and Canadian prices roughly into balance. But many returning visitors choose to declare none or only part of their purchases.

One can boast of shoppers who offered to pay duty on the Niagara Falls, Ontario, last week and was waved through by a harried customs officer. Many Canadians turn their shopping expeditions into a full weekend outing, allowing them to claim a duty-free allowance of \$300 per person.

For the time being, the FTA's most potent impact on the shopping traffic is probably psychological. It has created at least the impression among

Canadians that taking goods across the border is less of a hassle than it used to be. And it has greatly increased the presence in US border cities of Canadian businesses and expatriates.

Henderson Development uses 1,500 chartered buses a year to bring shoppers from as far away as Ottawa and Montreal to its Niagara mall. It aims to attract 5,000 bus loads a year to its new 1.4m sq ft mega-mall in Niagara Falls, which is due to open in spring 1992. The Americans expect that Ontario's new 7 per cent consumption tax, to be introduced next January, will give Canadians yet another reason to shop in the US.

But what is meat to the Americans is turning out to be

poison for Canadian retailers. The evidence is clearly visible in the empty shops which dot the central business district of Windsor, Ontario, across the river from Detroit.

Windsor was a magnet for US shoppers four years ago when the Canadian dollar dropped as low as 68 US cents. All that business has now been lost, as well as much of the local custom. Tenants of Windsor's biggest mall put on a three-day Great Canadian Dollar Event last month, offering a 15 per cent discount (roughly the gap between the US and Canadian currencies) on all purchases.

The Retail Council of Canada expects to complete a study within the next few weeks totalling up the damage which cross-border shopping is doing to Canadian business.

The council's recommendations to the government are likely to include, even in this era of free trade, stricter customs surveillance and tougher penalties for shoppers caught cheating.

The biggest godsend to Canadian merchants however, would be a weaker Canadian dollar. In this respect, their wish is likely to be granted later this year when high interest rates which have supported the dollar are widely expected to start coming down.

HK airport and port contracts

By John Elliott in Hong Kong

TWO MAJOR consultancy contracts connected with Hong Kong's HK\$12.7bn (29.8bn) airport and port infrastructure projects are being awarded to a joint venture comprising Greiner of the US and Britain-based Mannsell Consultants Asia, and to the Kleinwort Benson banking group of the UK.

Greiner and Mannsell have this week received a HK\$1.06bn 16-month contract to draw up a master plan for the HK\$3.5bn airport, which is to be built by 1997, on partially reclaimed land, and to carry out civil engineering design work for the reclamation.

Kleinwort Benson is now finalising details of a contract to advise the Government on financial aspects of a HK\$1.8bn rail link and fixed road crossing to Lantau Island where the airport is to be located.

Japan's imports of Scotch rise by a third

By Robert Thomson in Tokyo

JAPAN'S imports of Scotch whisky have risen by 33 per cent since an overhaul of the liquor tax structure a year ago, but tax and tariff barriers continue to restrain sales executives of the Scotch Whisky Association said yesterday.

Colonel H.F.O. Bewsher, the association's director-general, said the tax reforms in April last year had improved sales and produced favourable changes in the way Japan is viewed by its overseas trading partners.

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AMERICAN NEWS

Elderly 'caudillos' seek new ideas in quest for power

IN THE colourful musical roadshows which are common to the campaign for the Dominican Republic's presidential election next Wednesday, the main subjects of the electorate's attention are restrained, aloof even.

It is not surprising that the leading contenders, President Joaquin Balaguer and Mr Juan Bosch, find the hectic pace of the revelry more than a bit too much. In this contest of octogenarian *caudillos*, it is the younger Mr Bosch, aged 80, who is being favoured by the electorate.

Public opinion polls have put him ahead of the incumbent Mr Balaguer, who is 83. Yet, for obvious reasons, neither Mr Balaguer's Reformist Social Christian Party, nor Mr Bosch's Dominican Liberation Party, have used the age issue in the campaign.

And Mr Bosch's aides refer only briefly, and diplomatically, to the president's blindness, and wonder whether there is not a danger of him being led astray by the functionaries who must read to him all documents.

But for most Dominicans, the age of the two appears hardly matters. And neither is likely to gain any political points from the fact they are among the country's best-selling writers — Mr Balaguer, a poet and novelist, and Mr Bosch, a novelist and essayist.

There is more attention on what either can do to help the country out of its economic quagmire and how the poor, who make up a majority of the country's 7m people, can deal with the deterioration of their living standards over the past decade.

Mr Bosch, a Marxist in the throes of reform, is, like Mr Balaguer, an implacable conservative. He is hoping for his first full term, having been thrown out by the military after only seven months in the presidential palace in 1963. Mr Balaguer is seeking his sixth, non-consecutive term.

The latest polls give Mr Bosch 36 per cent of the voters' support, against 26 per cent for Mr Balaguer. This suggests that most Dominicans have been unimpressed by the results of the main pillar of the

Canute James reports on the campaign for the presidency of the Dominican Republic

president's policies. Throughout the Dominican Republic there are signs of the president's belief in public works.

The country seems to be in a continuing state of repair. Cranes, concrete and construction gangs are everywhere. Roads, bridges, airports, houses for the poor and recreational parks are being built.

In his campaign, the president's party points frequently to the value of the public works — about \$1.5bn over the past four years — and the hundreds of thousands of jobs which have been created. Yet it is this very programme, the other parties argue, which has been at the root of the country's economic problems.

The heavy spending on public works has done extensive damage to the country's finances, the opposition claims. Mr Bosch has promised that, if elected, he will pay more attention to the main sectors of the economy. "The only way to develop the Dominican economy is through capitalism," he recently told businessmen.

Such statements have brought support for Mr Bosch from those who had been wary of his socialist position.

The prospects of victory by either Mr Balaguer or Mr Bosch could be affected by giving support for Mr José Francisco Peña Gomez of the social democratic Dominican Revolutionary Party. Mr Peña Gomez, aged 53, has 15 per cent of the electorate's support, according to the polls.

In any political alliance, Mr Peña Gomez would clearly eschew Mr Balaguer in favour of the more ideologically compatible Mr Bosch. The next president, however, will face an unavoidable task in dealing with the economy. Although there was a 3.8 per cent real growth rate in gross domestic product last year, the central bank reported inflation at 45.3 per cent, a figure which some local economists consider to be grossly understated.



Test for Fujimori as Peruvian electorate looks for some answers

By Sally Bowen in Lima

ALBERTO Fujimori, the man who came from nowhere to challenge writer Mario Vargas Llosa for the Peruvian presidency, is under growing pressure to detail his policies for government in the event of his winning the run-off to the presidential elections.

A month after the April 8 election, the surprise runner-up remains behind closed doors attempting to cobble together a team and a programme.

With final results of the poll still unratified, there could be as little as a couple of percentage points separating the two. Mr Vargas Llosa saw a commanding lead erode by an unexpected 17 per cent or so in the final fortnight before polling, to the chagrin of American public relations agency Sawyer Miller and his big-business backers.

His little-known challenger, son of Japanese immigrants, enjoyed an equally spectacular surge in support, capturing the vacant centre ground with a low-cost, low-key campaign backed by evangelists and small business. Each of the political newcomers seems to have won around 30 per cent of the popular vote. Although the date for the second round has



Fujimori: Avoiding specifics

yet to be set, it is likely next month. After the feverish first-round activity, Mr Vargas Llosa withdrew for a fortnight to refine his strategy, emerging recently to visit Lima's shiny towers.

He has pledged not to alter the Front's stated policy, which includes the promise of a full-frontal attack on Peru's crippling inflation, currently running just below 40 per cent a month. He aims to cut that to an annual 10 per cent within a year, says.

But Mr Vargas Llosa now recognises the necessity for transforming his previously "cold, rather dehumanised" message into something more palatable to Peru's poor and marginalised, who voted massively against him and for Mr Fujimori's gender approach.

Simultaneously, Democratic Front strategy will exploit Mr Fujimori's lack of either a team or a programme and try to capitalise on the alleged links between "Change 90", Mr Fujimori's party, and President Alan García's ruling, largely discredited, American Popular Revolutionary Alliance (App).

Mr Fujimori has so far cunningly avoided the specific. In general terms, he promises to attack inflation, but "without social cost". Eliminating the official exchange rate and raising petrol prices would help close the gaping fiscal deficit. But businesses under a Fujimori Government would not have to face immediate lowering of protectionist tariff barriers. Nor would Mr Fujimori privatise all state concerns, as Mr Vargas Llosa intends.

Mr Fujimori talks encouragingly of an agriculture and mining-led economic reactivation and protection for the poor, third of Peru's 22m people. The 10-year-old terrorist war, which has already cost some 17,000 lives will be solved indirectly through the raising of living standards for the people of the emergency zones.

Chinese democracy protesters released

By Our Foreign Staff

CHINA yesterday said it had released 211 people, including several prominent dissidents, who had been jailed for joining democracy protests in Peking last June.

These include Dai Qing, a journalist with the Guangming Daily, a leading intellectual paper, and Cao Siyan, a former senior adviser to Zhao Ziyang, the party leader dismissed last June.

Cao was also a director of the Stone corporation's social development research institute, Stone, Peking's leading computer company, lost several top figures who fled abroad after the military crackdown last year.

Other dissidents released include prominent intellectuals who supported Zhao such as Yang Baikui, former chief of the research section of the Academy of Social Sciences' Institute of Political Science, and Li Nan, former editor of the World Knowledge publishing house.

These releases appear timed to coincide with the debate in Washington over whether China should be allowed to retain its most-favoured-nation status in trade with the US. If the anti-MFN lobby in Washington carries the day, Peking, now in serious economic trouble and facing big repayments on earlier loans, would face cuts it can ill afford in its exports to the US because of higher tariff barriers.

China has been heavily criticised by the west for the brutal crackdown and for infringing human rights by imprisoning people for political reasons without trial. The US and western Europe imposed sanctions last year which included a freeze on government lending, military sales and high-level exchanges, and these have been followed by Japan.

Last January the Chinese Public Security Ministry announced the release of 573 prisoners involved in the demonstrations, and yesterday the New China News Agency said 431 people were still being dealt with. Some were under judicial investigation. It also indicated that the released prisoners would be kept under surveillance by the security services.

The main leader of the student movement, Wang Dan, from Peking University, is believed to be still in prison, though others, including Wu Kai and Chai Ling, have fled abroad.

Taiwanese Premier and cabinet resign

TAIWAN PREMIER Lee Huan and his cabinet resigned yesterday. President Lee Teng-hui will appoint his chief military backer as Prime Minister in what is seen as a dangerous political gamble. Reuter reports from Taiwan.

Lee Huan, whose rocky year as premier has been marked by sharp disputes with the president, will be replaced by current defence minister and long-time army boss Hau Pei-tsun. As Taiwan's longest-serving chief of general staff, Hau provided the military muscle behind late president Chen Chiang Kai-shek and Chiang Ching-kuo. Students and the opposition have labelled him a potential military strongman and a threat to Taiwan's emerging democracy.

Anders Ghilie in Algiers

HUNDREDS of thousands of Algerians marched through the heart of Algiers yesterday in a show of force to support democracy and challenge the Islamic fundamentalism which has followed recent democratic reforms.

The presence yesterday of women and children, chanting "Algeria, Freedom, Democracy", and the carnival mood of the protesters, were in stark contrast to the demonstration two weeks ago by 50,000 male supporters of the Islamic Salvation Front (FIS).

Ordinary Algerians were taken aback by the spectacle of gloomy, bearded fundamentalists marching in battalion formation and hemmed in by 6,000 well-drilled marshals.

Yesterday's march was led by four of the 20 new opposition parties, and included businessmen and doctors as well as feminists and Berber activists.

Neither the members of the Front de Libération National, the party which still rules Algeria, nor the supporters of the FIS were to be seen.

"We have lived through a dictatorship of the FLN and we're not going to let the country fall into a dictatorship of the Islamic Salvation Front," said one woman marching with her husband.

Saudi stocks 'misunderstanding'

THE deputy governor of the Saudi Arabian Monetary Agency (Sama) said yesterday that there was a "misunderstanding" and that the kingdom had no plans to open a regular stock exchange, AP reports from Riyadh.

In a statement distributed by the official Saudi Press Agency, Mr Ahmed al-Malik, the Sama official, said that the misunderstanding arose when he was elaborating on the

OVERSEAS NEWS

Israel says US is backing Arabs on migrants

By Hugh Carnegie in Jerusalem

RELATIONS between the US and Israel took a further turn for the worse yesterday as Israel accused Washington of collaborating with Arab states in a dispute about the emigration of Soviet Jews to Israel.

Mr Moshe Arens, the Israeli Foreign Minister, publicly acknowledged that Israel's all-important relations with the US were "going through a period of tension".

He was speaking after making an unusually sharp protest on Wednesday night to Mr William Brown, the US Ambassador in Israel, against what Israel said was co-operation between the US and Arab nations on a draft UN Security Council resolution dealing with immigration to Israel by thousands of Soviet Jews.

Israeli officials acknowledged that the resolution had not been finalised. But they were furious that the US — which customarily vetoes Arab resolutions hostile to Israel — had been involved in the drafting process of a motion they said had become part

Arab leaders will go ahead with an emergency summit in Baghdad later this month in spite of the bitter opposition to the venue of Syria's President Hafez al-Assad, writes Tony Walker in Cairo.

Mr Tariq Aziz, Iraq's Foreign Minister, told Arab ambassadors in Baghdad yesterday that the summit would be held on May 26.

Mr Yassir Arafat, the Palestine Liberation Organisation Chairman, had asked Arab heads to debate

of an Arab effort to halt Soviet Jews settling in Israel. Mr Arens clearly accept US terms for peace talks with the Palestinians.

There was no immediate comment from Washington. US officials are annoyed by Israel's reluctance to take part in the peace process, but they are playing down the dispute over the UN resolution.

Apart from the peace talks issue, the chief complaint of the Bush administration has been moves by Mr Shamir's Government to push ahead

with Jewish settlement of occupied Arab lands. In particular, the US is concerned to prevent the settlement of Soviet immigrants not just in the West Bank and Gaza Strip, but also in Arab areas of Jerusalem annexed by Israel.

With Mr Shamir seeking to form a new Government based on extreme right-wing support, many of his opponents fear that relations with Washington, which provides a vital grant injection of \$3bn a year to Israel, will only get worse.

Significantly, these concerns were apparently spelled out to Mr Shamir this week during an unscheduled visit by the two top leaders of the influential Conference of Presidents of Major American Jewish Organisations. The two were said to have told the prime minister that the recent Government-backed settlement by Jews in the Christian Quarter of Jerusalem's Old City and the political bickering over a new government had seriously damaged Israel's image in the US.

Report faults Indian economic growth

By K.K. Sharma in New Delhi

INDIA'S average growth rate during the last five years was 5.3 per cent but there were "many areas of concern discernible in the emerging pattern of development", according to the Planning Commission's annual report published yesterday.

The Commission qualifies the achievement of the high rate of growth during the Seventh Five-Year Plan period, 1985-90, when Mr Rajiv Gandhi was Prime Minister, saying this was mainly in the services sector.

"There has been a progressive reduction in the share of primary and secondary sectors in the GDP, thereby widening the agriculture-non-agriculture disparities in terms of output and incomes per head," the report pointed out.

Another shortcoming noted in the report is that "inter-regional disparities and disparities between different social groups — such as rural and urban, wage labourers and property owners, workers in organised and unorganised sectors, men and women — have been accentuated."

The adverse comments made in the report obviously aim at drawing attention to faults in the performance of the Gandhi government in the past five years. It acknowledges that the high growth rate recorded was well above the 3.5 per cent achieved in the previous three decades, but highlights

the distortions which, in the commission's opinion, have crept into the economy.

Among other shortcomings, the report says "the level of unemployment has shown a tendency to worsen and there has been a decline of employment in traditional crafts and industry. Organised industry has failed to provide additional employment commensurate with investment".

It says the "average rate of growth of agricultural production has been modest and concentrated in certain parts of the country". The report also notes that industrial production, which has been the main contributor to growth in the five-year period, has now become "somewhat sluggish" and was only 4.4 per cent in April-October 1989.

The new commission is now working on a paper that will spell out the change in the approach to the development strategy in the eighth Five-Year Plan period (1990-95).

The report says the new approach will attempt to correct the distortions by focusing on such objectives of the new Government as strengthening the federal structure, decentralising authority, developing the rural sector, stressing women's role in economic activity, and creating jobs.



Rajiv Gandhi on a 12-hour fast yesterday

A soldier came knocking at the old man's door

By David Housego in Srinagar

IN a hospital room in downtown Srinagar an old man yesterday recounted how he narrowly escaped death in one of the incidents that helps explain the bitterness that has developed against the Indian security forces attempting to regain control of Jammu and Kashmir.

He stepped back and saw the man pointing his gun at him. He says: "I thought to myself, what is he doing at such close range, 1½ yards? Then that man shot me."

The bullet passed through his breast bone, close to the heart and out through his shoulder blade. His wife, Raja, 50, says she sought the help of security forces who were outside to get her husband to hospital.

They told her to get back, otherwise she would be shot as well. It took two hours before a member of the local police provided a vehicle.

Altogether eight bystanders were killed and 16 injured in what officials described euphemistically as Wednesday's "cross fire" — one of the worst such incidents in recent weeks.

It began when Kashmiri Moslem nationalists threw hand grenades at a security force in the Lal Chowk area. With curfew now lifted in the day-time, the streets were crowded.

Two other grenades were thrown nearby in what seemed a crude and amateurish attack by the Jammu and Kashmir Liberation Front.

Members of the Border Security Force panicked and opened fire indiscriminately, according to local residents. Police claim their commanders ordered them to stop but the firing continued.

In a nearby bed in the hospital, Mrs Jana Assad Khan lay with two bullet wounds in her chest. Hearing firing, she had rushed from her house to find her son, who earlier this year had a leg amputated after the bone had been smashed by a bullet in another incident. Her husband stood by sobbing.

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The annual assembly of the health ministers and other delegates from members of the UN agency unanimously adopted a resolution asking Director-General Hiroshi Nakajima to "pursue his studies on the issue and report at the appropriate time".

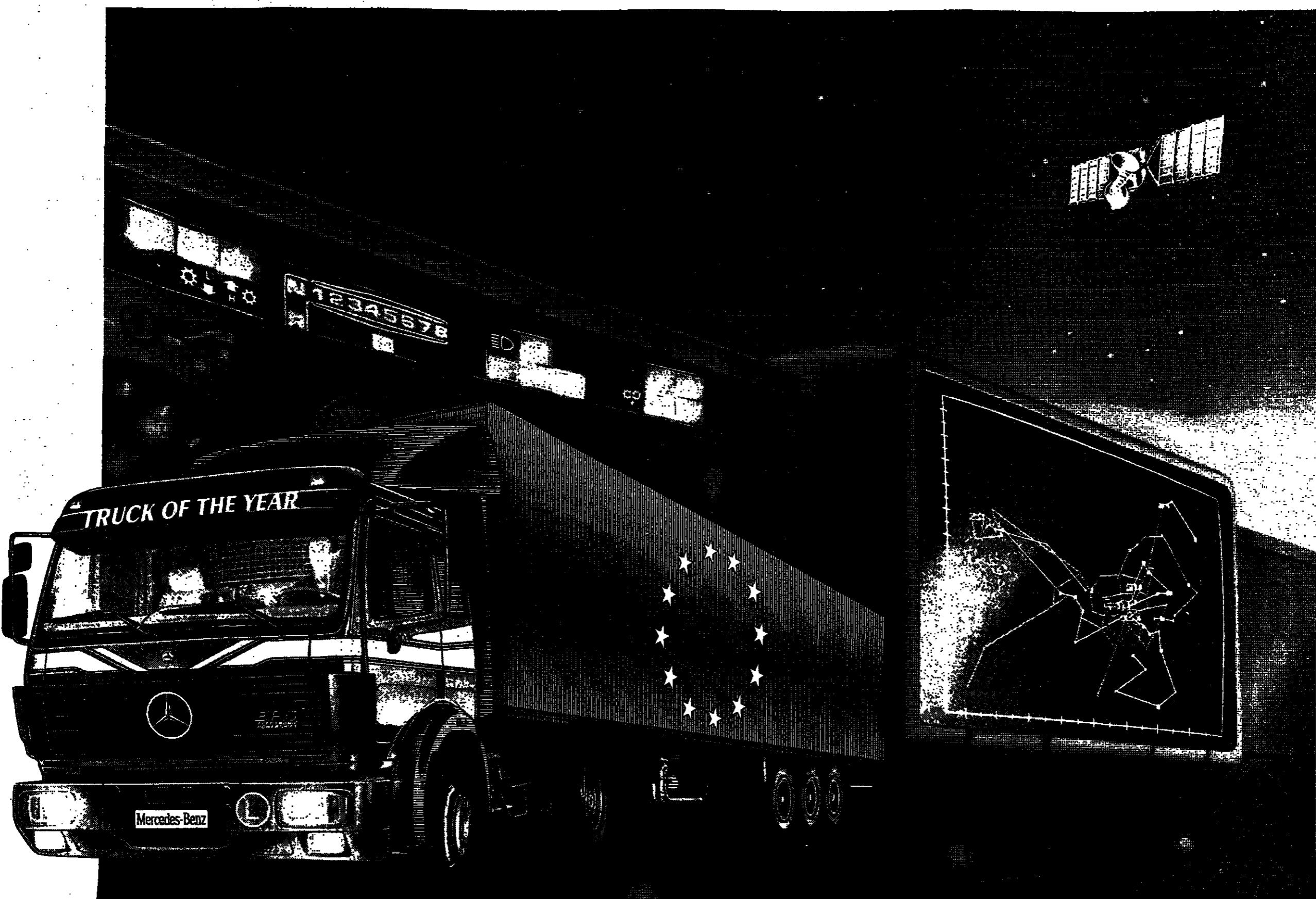
Delegates attending the meeting said this meant the question of PLO membership, which threatened to plunge the organisation into a major financial crisis, was deferred indefinitely.

Seoul promises to curb unrest

By John Riddings in Seoul

THE South Korean Government yesterday promised tougher action against student unrest, following the eruption of violent protests in the capital and several other cities on Wednesday night.

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UK NEWS

Safety should march with technology

Diane Summers reports on the renewed challenge facing Channel tunnel management

ONE year ago a challenge was issued to the management of the Channel tunnel project: that safety should march hand in hand with technological achievement.

Two men had already died in January and February 1989 by the time the challenge was issued by Dr John Cullen, chairman of the Health and Safety Commission, during a visit to the tunnel. Since then a further four victims have been claimed – the latest was Mr William Cartman, a 33-year-old grouting worker on Monday night.

The tunnel's sixth victim has sparked off a full-scale attack on the attitude to safety of Transmanche Link – at least the UK end of it. Translink Joint Venture, How Justified is that attack and is the Channel tunnel operation worse or better than similar projects?

Dr Cullen's message was, and continues to be, that even the lowest level of deaths is unacceptable. "There can be no question of Translink Joint Venture resigning themselves to a fatal accident per mile of construction... or indeed to any more of the kinds of accident that have marred this project so far," he stressed.

"No one can see this huge project without being deeply impressed with the achievement. I feel confident in saying to a management so clearly tackling the technical difficulties – safety must march with you," Dr Cullen added.

The accusation, from the

The dangers compared

Accident Incidence rate:	
All reported injuries per 100,000 employed (1988/89)	
Channel tunnel	4,600
Construction industry	1,600
All industries	785

TGWW general workers in particular, is that workers are being pushed too far, too fast for the sake of speed. There have been allegations of intimidation and threatened reductions in earnings when individual workers have complained about health and safety.

The crude fact is that, according to Health and Safety Executive internal figures, working on the Channel tunnel is, indeed, getting on for three times as dangerous as working on the average building site. And a regular building site is itself one of the most hazardous places to be – there are, on average, two deaths a week in construction in the UK.

The Accident Incidence Rate (AIR) is a method used by the HSE for making comparisons between safety in different sectors of industry; injuries and fatalities are calculated per 100,000 of persons employed.

The AIR, covering all accidents reported in 1988/89, was 4,600 in the Channel tunnel; it was 1,600 in construction generally and 785 for industry as a whole.

However, it would perhaps be fairer to compare the Channel tunnel project with other



Channel tunnel: several accidents mar an impressive achievement

mining operations. Last year the AIR for coal mining was 5,650 – a figure which begins to put TML's safety record in perspective. The comparison with mining is sounder for two reasons: there is serious under-reporting of accidents in construction in general, and the tunnel has much in common with coal mining. In its annual report for last

year the HSE drew attention to the problem and is hoping to obtain more accurate statistics from the Department of Employment's 1990 Labour Force Survey. However, there is high confidence that all accidents within the tunnel have been reported – as, indeed, there is confidence that British Coal is rigorous in recording coalmining accidents.

The final point is that the Channel tunnel has far more in common with a coal mine than with, say, a housebuilding site. The boring equipment and other plant, the use of trains, the confined working space – all make for a highly dangerous environment – and one where risk management, rather than risk elimination, becomes the crucial issue.

French standards 'show up' British record

By Will Dawkins in Paris and Andrew Taylor in London

CRITICS of the safety record on the British side of the Channel Tunnel point to the conspicuously better safety record on the French side, where there has been only one death during tunnelling work.

The French worker died last year when he was run over by a wagon carrying roofing vaults. Transmanche Link (TML) says there have been no other deaths or serious accidents in the French section.

The section has half the average national accident rate for underground construction

works. The security measures taken by the French contractors "is a long way beyond what is demanded in our national law," according to TML.

Each prospective employee on the French side undergoes a one-to-two day fire fighting and first aid training, the exact length of which depends on the nature of his job.

In addition, there are regular safety seminars, training video, plus safety tips in the company's internal newspaper. Fire and accident simulations are

carried out on average once a month, to test emergency procedures.

Meanwhile, first aid team of seven is kept permanently on site, with two doctors on call. TML spends FFr3m (\$300,000) per year on medical services alone for the French section.

Emergency procedures and alarms are co-ordinated by a permanently staffed control room. "We have always been more attentive than usual for this project, because of the special nature of the work," says TML.

However, safety in other large tunnelling projects has not been as impressive as the French side of the tunnel. It also illustrates the inherent dangers in large scale mining projects.

The Seikan tunnel in Japan, until the Channel tunnel is completed, is the world's longest undersea tunnel. It took 21 years to build and was only completed, massively over budget, in 1987. Thirty-three workers died during its construction.

Mr John Anderson, a member of the health and safety working group of the International Tunnelling Association, says it would be welcome to compare safety records between different international tunnelling projects.

The Channel Tunnel passes mostly through chalk and, an almost ideal material for tunnelling which is neither too hard nor too soft. But there are severe problems with fissured ground under the French coast and, to a lesser extent, under the British coast.

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Troubled financial group faces fresh threat

By Richard Waters and David Owen

BRITISH & Commonwealth Holdings, the stricken financial services group, was last night facing a fresh challenge to its continued existence following discontent among its major lenders.

The threat comes from holders of its £230m issue of unsecured loan stock, which are understood to be dissatisfied with B&C's rescue plan which was circulated to the company's biggest creditors late on Wednesday.

This follows moves by holders of a separate £230m issue of convertible unsecured loan stock (CULS) to demand immediate repayment of their debt in a step which could trigger the group's liquidation.

The draft rescue plan calls for B&C's senior lenders, with around £700m outstanding, to take a 25 per cent write down on their debt. This includes around 200 banks, which have lent some £400m, and sterling bond holders (with £72m outstanding), as well as the holders of the £230m.

The plan, drawn up by S G Warburg, B&C's merchant bank adviser, would involve the break-up of the company, with the money raised from the sale of subsidiaries being used to pay off the total £1bn the company owes.

But Mrs Thatcher, who said she intended to remain the "centre forward" of a winning team, led a concerted ministerial effort yesterday to show that her potential successor's views on the issue held no more weight than those of any other Tory MP.

She said his proposals would be considered by the present review group examining the workings of the tax but immediately ruled out the prospect of a restructuring of local government in the lifetime of the present parliament.

Mr Heseltine, who yesterday

Thatcher gives cool welcome to poll tax plans of Heseltine

By Michael Cassell, Political Correspondent

MRS MARGARET Thatcher yesterday gave a formal welcome to plans from Mr Michael Heseltine, the former Cabinet minister, for reforming the controversial new tax for local amenities and services, nicknamed the poll tax, although ministers privately began ruling out most of his central proposals.

With Mr Heseltine's intervention on the issue heightening divisions on the issue within the Conservative party, the prime minister faced a divided House of Commons by claiming that the former Defence Secretary had offered "many good ideas" in his package of proposed changes to the tax.

Despite her public welcome for Mr Heseltine's contribution to the poll tax debate, ministers and Whitehall sources are making it clear that his plans for handing the tax, in order to relate it more closely to ability to pay, will be rejected.

Some Conservative MPs, however, saw Mr Heseltine's move merely as part of a well-orchestrated plan to ensure he remains in the spotlight as a future party leader.

Mr Malcolm Rifkind, the Scottish Secretary, yesterday dismissed Mr Heseltine's suggestions as "woolly".

E Europe changes stimulate West

By John Authers

Changes in Eastern Europe will stimulate Western European economies, according to the Bank of England Quarterly Bulletin.

The Bank warns that the short-term stimulus from German unification and the longer-term boost from the restructuring of the other eastern European economies, could provide unwanted extra fuel for the inflationary pressures already felt in the West.

Interest rates may have to rise further as a result, says the bulletin, and are likely to remain high for some time as demand growth remains strong and the authorities maintain

their firm monetary policy stance.

In West Germany, where tax reforms have already put the economy under "some signs of strain," higher consumer price inflation is expected this year and next. The Bank also expects the German trade surplus to drop "sharply" next year as West Germans take up investment opportunities in the East.

According to the bulletin, the risks of higher inflation and accompanying high interest rates dilute the good news from Eastern Europe for growth and trade in the West. The growth in world trade is

expected to slow to 6 per cent this year from 8 per cent in 1989. Expansion in the European economies will allow world trade growth to reach 7.5 per cent in 1991 and 1992.

US productivity is thought unlikely to improve as business investment is forecast to grow by only 1 or 2 per cent this year. The current account deficit is forecast to fall slightly.

The Japanese economy is seen as still having some momentum, with growth in domestic demand and business investment both slowing slightly over the next two years.

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UK NEWS

AT&T launches British network

By Alan Cane

American Telephone & Telegraph, the US telecommunications giant, has created a new UK computer marketing subsidiary as the first of what it hopes will be a series of ventures to broaden its data processing business in Europe.

It is the first business venture that AT&T has established outside the US specifically to market computer systems.

To date, it has sold systems in Europe through AT&T Computer Systems, with offices in Paris and Brussels, or through a reciprocal marketing agreement with Olivetti, the Italian office equipment supplier. Nel-

ther approach has proved outstandingly successful.

The new company, AT&T Intel Computer Systems, will establish a network of direct sales operations, dealers and systems specialists.

It has been created as a consequence of AT&T's purchase last year of Intel, a leading UK computing services company.

It is the second new business direction AT&T has explored in the UK since buying Intel. Earlier, it established an electronic mail subsidiary AT&T Global Messaging Services.

Mr Bob Kavner, group executive in AT&T's data systems division, said the decision to

establish a new company in the UK had followed the company's recent success with its range of computer products in the US.

It was now anxious to exploit opportunities outside the US and it was logical to start with the UK and Ireland where Intel had considerable technical skills, customer knowledge and market management.

"This is the first of a number of ventures that we intend to establish throughout Europe," Mr Kavner said. He estimated the investment in the new approach at several hundred million dollars.

Mr John Boyd, president of

the international arm of AT&T Computer Systems becomes chairman of the new company, it will be run by Mr Michael Grant, formerly managing director of Intel Automation.

AT&T Intel Computer Systems will sell essentially computer networks using the Unix operating system which AT&T invented and which looks like becoming the industry standard for small and medium sized computer systems.

AT&T has long had ambitions in the computer business but neither its marketing approach nor its products have had much success until recently.

Telecom announces sweeping reorganisation

By Charles Leadbeater, Industrial Editor

BRITISH Telecom, the UK network, is to cut its 40,000 strong managerial and professional workforce by between 4,000 and 5,000 over the next 12 months as part of the most sweeping reorganisation of the company since it was privatised in 1984.

Mr Iain Vallance, the company's executive chairman who unveiled the plan for a voluntary redundancy scheme yesterday said the reorganisation was intended to "find ways of doing what the customer wants instead of what

suits us."

The job losses, which will be concentrated among managers earning between £20,000 to £30,000 a year will significantly reduce BT's costs in the medium run. The reorganisation is intended to allow a tighter management of the company, which should accelerate labour shedding to a rate of 10,000 jobs a year over the next three years.

BT is widely judged to be overmanned compared with telecommunications companies in the US which are expected

to become increasingly significant competitors in the international market. BT's pay roll rose from 224,397 in March 1987 to 244,418 in March last year as it improved quality of service in the face of mounting public complaints.

BT said it could not disclose the cost of the early release scheme as the details were still being worked out with the company's pension fund.

Mr Vallance stressed that the aim of the reorganisation was not simply to reduce costs but to reshape the organisation

to meet fiercer competition in providing services to international companies and to develop more sophisticated services for residential customers.

In the next year the company's structure and management will be completely overhauled through the so-called "Project Sovereign" with the aim of instituting the changes in April next year.

The project, which could consume vast amounts of management time, is one of the most ambitious launched by a British company.

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East London borough to recruit US teachers

By Norma Cohen

A LONDON borough plans to hire 30 or more teachers from the US to cover an acute teacher shortage, paying a non-profit agency £1,000 (\$1,666) for each recruit.

Imperial claimed the moves were designed to enable it to defend its UK market position and to compete effectively after tax changes in the European single market.

The company, which makes John Player and Embassy cigarettes, St Bruno tobacco, and

Tobacco group cuts 1240 jobs

By Philip Rawstorne

IMPERIAL Tobacco, the UK's second largest cigarette manufacturer, yesterday announced job cuts of 1,240 - more than a quarter of its workforce.

The company said it also plans to invest nearly £40m in "new generation" machinery and other production facilities designed to make it "the most efficient tobacco manufacturer in Europe by 1992."

Imperial claimed the moves were designed to enable it to defend its UK market position and to compete effectively after tax changes in the European single market.

The company, which makes John Player and Embassy cigarettes, St Bruno tobacco, and

Castello cigars, and was acquired by the Hanson group in 1986, to consolidate manufacturing into three factories at Nottingham (cigarettes), Bristol (cigars), and Liverpool (pipe tobaccos and snuff).

That system, Mr Taylor claimed, offered retail price advantages to low-cost manufacturers such as those manufactured widely on the continent and could lead to an influx of cheaper products into the UK after 1992.

Cheap imported cigarettes currently account for about 8 per cent of the UK market.

Brussels officials yesterday expressed scepticism at the reasons given for Imperial's decision.

Call for European confederation

By Michael Cassell

EUROPEAN confederation run on a parliamentary structure but recognising the sovereignty of member states, offers the only acceptable model for political union for next month's summit.

Tower Hamlets already has 20 teachers from the Netherlands and several from other European countries. It has also taken on 10 teachers from Bangladesh to work on two-year contracts.

Recruitment of US teachers will be conducted by the Mountbatten Internship Programme which places British students in employment in the US.

sified but unified Europe. His views come as EC foreign ministers draw up proposals on political union for next month's summit.

The paper calls for greater powers for the European parliament, including the right to scrutinise the EC budget and to amend it by majority vote.

Written by Dr Alan Sked of the London School of Economics, the paper makes a number of proposals, based on reform of the European parliament. Dr Sked, who rejects the federalist case for a European superstate, says only a Confederation can sustain a diver-

tary process at national and EC levels.

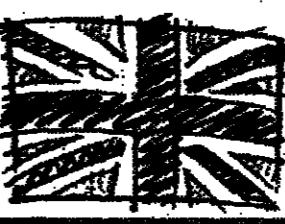
Recommendations include:

- The creation of a European Cabinet.
- A strengthened European Commission.
- The appointment by member states of a Secretary of State for Europe.
- EC entry for eastern European and EFTA nations.

A Proposal for European Unity
by Alan Sked, Bruges Group,
Suite 102, Whitehall Court,
Westminster, London SW1
SEZ.

Park on the banks of the River Tyne, creating 800 jobs by 1994 with the likelihood of another 300 later.

Several UK regions competed for the project, which the Tyne and Wear Development Corporation, the Government agency responsible for the business park, described yesterday as Newcastle's most significant in the last 10 years. BA plans to expand its international telephone sales system, with the Newcastle centre linked to offices in Belfast, Glasgow, London, Manchester and New York.

BRITAIN IN BRIEF**Prototype N-station to close**

The 100-megawatt prototype nuclear power station at Wimfrith in Dorset, western England, is to close in 1992, the UK Atomic Energy Authority announced yesterday.

The steam-generating heavy water reactor (SGHWR) - once nicknamed "the steamer" - was chosen by the Labour Government in 1974 as the basis for a 4,000 MW programme of new nuclear stations, then abandoned three years later when its inherent complexities became better understood.

The prototype reactor first generated power in 1967 and has operated reliably as a small power station for 23 years with an average load factor of 60% in the 1980s that was set by UK nuclear standards.

The UKAEA says it is closing the station with the loss of 450 jobs over the next three years - because of the high cost of maintaining the only reactor of its kind.

an opportunity to continue the Anglo-Soviet dialogue began last year, the Ministry of Defence said yesterday. He will visit the Kubinka airbase, the Higher Airborne Academy and a unit of the airborne forces at Ryazan, the Black Sea fleet at Sevastopol and the Leningrad military district.

King to visit Soviet Union

Tom King, the British Defence Secretary, is to visit the Soviet Union for five days next week - the first such visit.

The visit will mark a further important step forward in bilateral relations between the two countries and will be



King: Moscow-bound

Scare over diseased cats

Tissue samples from a brain-damaged cat which died showing symptoms similar to the so-called "mad cow disease" were last night being examined by Ministry of Agriculture experts.

The spongiform encephalopathy diagnosed in the five-year-old Siamese had not been seen in cats before, according to the ministry's chief veterinary officer.

Mr Keith Melkumian said: "Inquiries into the case will continue, but at present there is no evidence that the condition is transmissible."

Bovine spongiform encephalopathy, or mad cow disease, has triggered fears about contaminated meat.

Pan Am settles out of court

Pan American Airlines has settled an out of court settlement with 250 Scottish families whose relatives were killed or injured on the ground by the Lockerbie disaster, according to a Miami lawyer handling the claims.

Both sides agreed to keep details of the settlement secret but Mr Aaron Rodhurst, an attorney handling the claims, said he was "satisfied with the outcome." Eleven people in Lockerbie were killed and property destroyed when the Pan Am aircraft crashed on the village after a mid-air explosion in December 1988.

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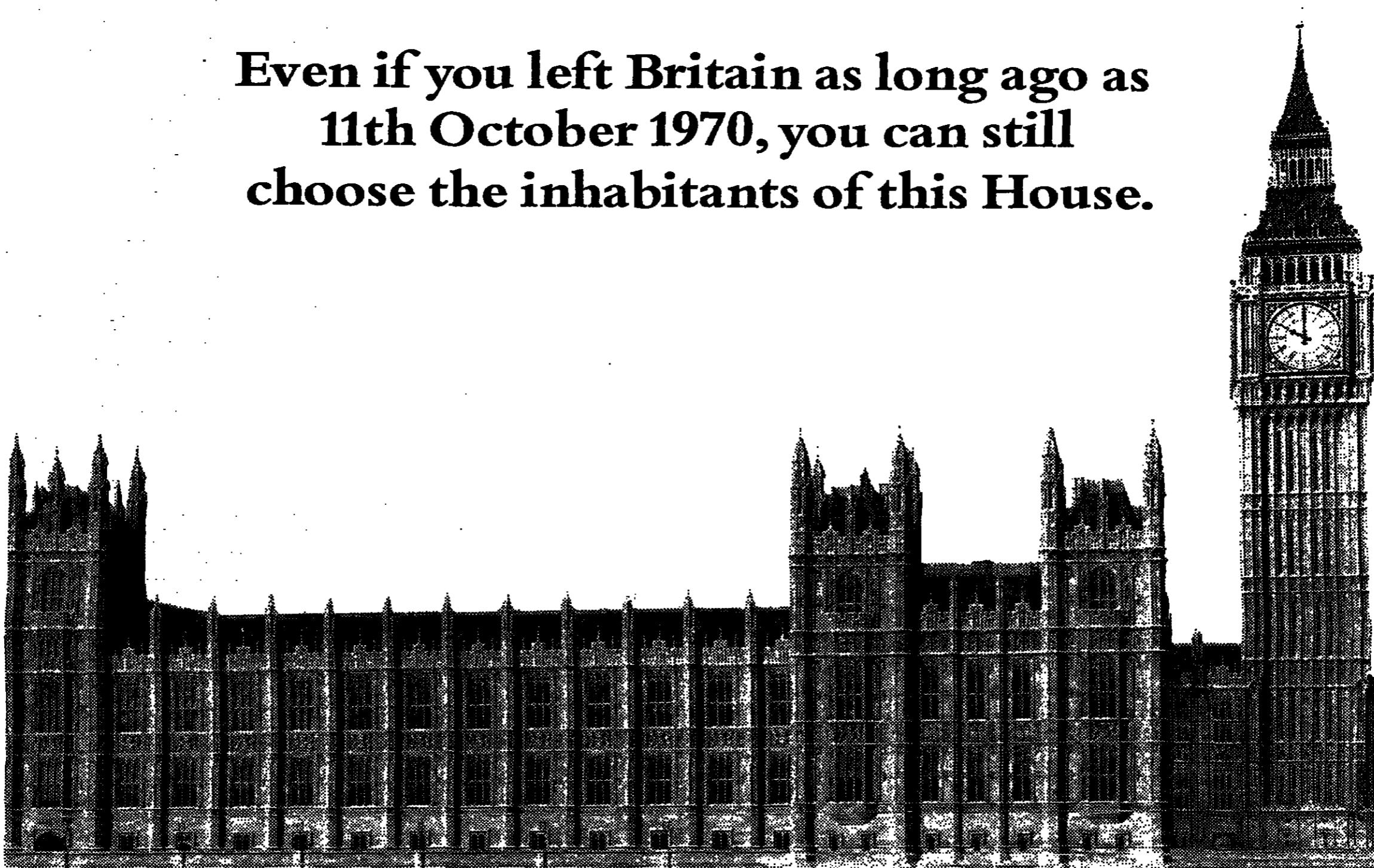
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- The qualifying period for the right to vote for people living abroad has been extended from five to twenty years. That means if you left the UK as long ago as October 1970 you can still vote.
- People who left the UK before they were old enough to be included on the Electoral Register may register as overseas electors.

- You no longer need to declare an intention to return to the UK.

Your vote will be cast in the constituency in which you or your family were registered before leaving the UK.

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*15TH SEPTEMBER IN NORTHERN IRELAND.

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MANAGEMENT

Michael Wright, the managing director of Immos, says that after a decade of neglect the British semiconductor company finally feels like a much-loved, adopted child.

Immos had to go beyond Britain's shores to find a happy home. The adoptive parents are SGS-Thomson, the Italian-French computer chip group, which bought Immos a year ago last month.

When Immos passed into SGS-Thomson's ownership, many saw it as yet another depressing instance of Britain allowing foreigners to make off with its best ideas.

Set up in 1978 by a Labour government to ensure Britain's role in the world of high technology, Immos soon found itself in the hands of a Conservative administration determined to get rid of it. Thorn EMI, the UK group, took Immos over in 1984, before deciding that it too wanted to dispose of it.

Immos was, and is, renowned for its pioneering transputer, a computer on a chip. When SGS-Thomson acquired the company and its technology last year, some commentators gloomily concluded that Britain would have little part to play in the high technology industries of the 21st century.

Michael Wright does acknowledge that the French and Italian governments seem keener than his own to support their semiconductor industries. SGS-Thomson's controlling shareholders are Thomson CSF, the French electronics group, and IRI/Finnmeccanica, the Italian holding company.

Immos

A gifted child approaches its potential

Michael Skapinker assesses the UK semiconductor company's progress a year after its acquisition by SGS-Thomson

Both are state-owned. The UK government's determination to find a private buyer for Immos set in train a sequence of events which led to it being renationalised.

Wright seems uninterested in dwelling on such ironies. And, perhaps making a virtue of necessity, he denies that the sale of Immos represented a failure of British vision. Although he now reports to SGS-Thomson in Italy, he insists that "what we are doing here hasn't changed". And we're doing it in the UK. The products are still being designed here. The creative aspect of the business is here."

What has changed, he says, is that Immos now has a parent which is prepared to invest in its future. "In the two to three years before the acquisition we'd had some investment, but not at the level that's really required to support a company in this fast-moving business," Wright says.

Immediately after SGS-Thomson bought Immos, Pasquale Pistorio, the Italian-French group's president, arrived at the UK company's Bristol headquarters for a 2½ day meeting.

Pistorio made clear his motive for acquiring Immos. He wanted the UK company for its transputers, he said. He also liked Immos's Statistic Random

Access Memory (S-Ram) chips. SGS-Thomson makes S-Rams too, but Immos's products are aimed at a higher end of the market.

The two companies have complementary geographic strengths. Immos has a healthy market in the US and a growing business in Japan. SGS-Thomson is strong in continental Europe. By contrast, at the time that SGS-Thomson acquired it, Immos had only two salesmen in France.

"Pistorio used to ask 'what would you like to do? What have you been frustrated by not being able to do in the past?'" Paul Strzelecki, Immos's marketing director, recalls.

Immos's managers said that what they wanted to do was sell their transputers to a wider range of users. Strzelecki believes it is essential that the transputer comes to be seen as a high-volume product and not as a chip used only in advanced computer equipment.

"People had the impression that the transputer was difficult to use and that only sophisticated manufacturers could use it," he says.

He told Pistorio he was particularly keen to increase computer sales to manufacturers of office equipment like laser printers and facsimile machines. Strzelecki believes

the transputer could eventually be used by an even wider range of consumers.

He recounts that a car he recently hired in the US had an electronic screen on the dashboard displaying a map of the city and a pointer showing him where he was. This service was provided by a land-based signal which tracked the car he was driving. Terrestrial signals suf-

fer from interference, however. A far better system could eventually be provided by satellite. Immos transputers are already providing satellite positioning to ships. Every car could eventually be provided with such an electronic map, Strzelecki says. Ramblers could even put one in their pockets when they go walking in the country.

The fulfilment of these

immediate and long-term plans required a cut in the price of transputers, an increase in customer awareness of the product, and more staff.

Pistorio agreed to an Immos proposal to cut the prices of its transputer range by between 40 and 70 per cent. The company also launched a new, low-cost transputer, the T400, at the end of last year. The next generation transputer, the H1, will be launched in a year's time.

Wright and Strzelecki say that it was the recruitment of new personnel which made these developments possible. The importance of increased staffing is that it allows Immos to look for new customers, confident in the knowledge that it will be able to give them the support they need.

Since the SGS-Thomson takeover, Immos has been allowed to double the size of its design team to 250 people. It has also been able to double its marketing group to about 60. Over the next nine months, Wright says he intends to recruit around 100 further technical and marketing personnel, half of them new graduates. SGS-Thomson has also invested more than £25m in new manufacturing equipment at Immos's factory in Newport, South Wales. SGS-Thomson launched an

advertising campaign to increase awareness of the Immos transputer. Strzelecki will not say how much was spent on the campaign, but he says it was SGS-Thomson's most significant advertising expenditure last year.

Michael Wright says that having a new owner has given customers the confidence to buy Immos products. "There's no doubt that over the years Immos was held back, that there were people who would have bought our products but hesitated because our future could not be guaranteed," he says. "These days, because Immos is part of a major group, those sorts of questions do not get asked."

Although Immos still exists as a separate entity it no longer has its own sales force. Its sales personnel are now part of the SGS-Thomson sales team. Each of the 500-odd SGS-Thomson sales people has now received a day's training on the Immos products.

Despite the progress so far, Wright concedes that improving Immos's financial performance will take some time. Pistorio said earlier this year that Immos was barely profitable in 1989 on turnover of about £120m. Wright says he does not expect to see any substantial improvement in profits this year. The difference now,

he says, is that Immos's owners want to take a long-term view.

"Pistorio has said 'I don't want to make lots of money out of Immos, I want to invest for the future,'" he says. Apart from improved prospects for the transputer, Wright and Strzelecki point out that every IBM personal computer sold today contains an Immos 'electronic paintbox' - a digital directory of the colours used in graphics. Long term, they argue, the company's prospects are good.

Outside observers agree but Mick McLean, a consultant with Mackintosh Generics, warns that SGS-Thomson does not have a bottomless pit of money to invest in Immos. Pistorio also said earlier this year that 1990 would be a difficult year for the group and that SGS-Thomson itself would require an injection of cash from its banks and controlling shareholders.

McLean, who co-authored a book about Immos in the mid-1980s, agrees with Wright and Strzelecki that it is time to stop agonising over the opportunities that Britain lost when Thorn EMI sold Immos. "It's probably far too late to think at that sort of parochial level any longer," McLean says. That Immos found a European owner should be a cause for some satisfaction, he adds. Strzelecki argues that: "We're still providing jobs in the UK, we've retained our knowledge base in the UK, but we're now part of a wider European group. We now have a European role and that's possibly more important than our original mission."



Michael Wright (left) and Paul Strzelecki: wanted to sell their transputers to a wider range of users

Give or take a few resilient exceptions, management fashions tend to last about five years. Yet the competitive edge which they give their followers is usually much more short-lived, since everyone in the same industry tends to jump on the bandwagon in quick succession.

By the time the average new practitioner is reaping the benefits of any fashion, the company which led it will, if it has its wits about it, be on to the next phase in its constant drive to out-smart the competition.

That, in microcosm, is the story of Japanese competitive innovation, and western followship, over the past 20 years. While the Japanese have consistently changed the rules of the competitive game, in a succession of ways, most of their western rivals have chased along behind, forever heralding the latest strategy or technique as "the" answer to survival

and success.

A whole business school and consultancy industry has fostered this practice of simplistic competitive emulation, rather than searching for new ways to help companies leapfrog their rivals.

From the universal 1970s doctrine of competing on the basis of low costs, which was fostered by the famous Boston Consulting Group (BCG) "experience curve".

western industry moved on in the early 1980s to embrace the notion of mutually exclusive "generic strategies".

Popularised by Harvard's Professor Michael Porter, this counselled companies to choose, in their various products and services, between a strategy of competing either on

the basis of low cost, or of market differentiation (what Porter and other academics dub "variety").

Only in the past three years or so has this doctrine been seriously challenged by other business school academics, on the grounds that, with modern organisation techniques and production technology, it is perfectly possible to offer both at once: variety and quality at low cost.

A new fashion, which builds on this approach has been gaining ground rapidly since last year. Called "time-based competition", its chief populariser has been George Stalk, a BCG consultant. In a book published a few weeks ago he and a co-author, Thomas Hout, expound the organisational, mar-

keting and financial advantages of compressing time in everything a company does.

One of the roots of this new fashion was the pioneering work of several leading Japanese and western companies almost a decade ago in shortening the time it takes to develop new products - often by more than a half. Another was "Just in Time" (JIT) and associated techniques for slashing manufacturing cycles and the cost of inventory.

Within manufacturing companies, these two fashions took real hold several years ago; accelerated product development was heralded in this newspaper, for instance, by a series of articles in 1988, while JIT has received saturation cover-

age for at least as long.

As formulated by Stalk and Hout, "time-based competition" extends the principle of time compression from product development, inventory management, and production into every aspect of running a business - and to every type of business.

In banking as much as manufacturing, they argue, the "secret" of success for the 1990s will be to offer variety at low cost in double-quick time. Just as Citicorp has won new US customers by slashing the time it typically takes to approve a mortgage - from up to 60 days to as little as 15 minutes - so Wal-Mart, a fast-growing retailer, turns over its stock more than four times as quickly as its

competitors. As a result it can offer more choice as well cutting the cash tied up in inventories.

If everyone is now starting to follow suit, the new fashion would seem already to have lost all element of surprise. Yet if companies follow the BCG advice, it can still exist - not in the principle of time-based competition, but in its practice.

Compared with many of their consultancy peers who have sparked off previous fashions, Stalk and Hout lay unusual emphasis on the importance of taking one's competitor unawares - for instance, by not starting to halve your actual market response times until you have secretly perfected the art of cutting them very much more

sharply; and by sending your rivals all sorts of misleading signals about what you are up to.

Such surprise can only extend a company's competitive advantage for a limited time, of course, once the secret of its ability to compress time, offer variety and cut cost all at once is known, its rivals will catch on relatively quickly to the way it achieves these feats. So it must look for the next trick.

Which is why Stalk says he is already searching for a new fashion to create. He won't say what it will be, of course, but hints that it might revolve around an organisation's ability to serve each customer quickly and differently, as a time-compressed "segment of one". Mind you, he could just be saying that to mislead BCG's competitors.

* Competing Against Time. By George Stalk and Thomas Hout. Maxwell Communications Corporation, £18.95 (UK); Free Press \$24.95 (US).

Leadership is measured by the distance between the one who leads and the ones who follow.

TECHNOLOGY

An international race is under way to produce synthetically thin films of diamond, the hardest substance in nature. Diamond film has the potential to improve greatly the efficiency of industrial operations and the durability of products.

The commercial development of diamond film is a pinacle of thin film technology, an emerging branch of surface engineering which can change the properties of a material by making a surface harder, stronger with lower friction or with improved thermal properties. Surface engineering involves the design of a surface and substrate (the material a new surface is applied to) as a single system to give an improved cost-effective performance of which neither material is capable on its own.

A cutting tool coated with a diamond film could achieve faster cutting speeds and less resistance than even the most advanced coatings currently used, such as titanium nitride and tungsten carbide. Diamond is also an excellent heat conductor and a cutting tool coated with a diamond film could offer faster cutting speeds, less resistance and a greater capacity for transferring the heat generated in cutting.

The development of thin films of diamond is the latest stage in a long search for ways of synthesising diamond, the normally occurring crystalline formation of pure carbon atoms in an octahedral diamond.

Scientists around the world have been pursuing the goal of making sheets of synthetic diamond since 1977, when Boris Deryaguin, a Russian scientist at the Moscow Institute of Physical Chemistry, discovered a process based on atomic hydrogen and methane gas.

He showed that vapoured carbon, seemingly from any material containing carbon, such as methane or alcohol, and atomic hydrogen could result in the deposition of a film of diamond on hot objects. This film is a conglomerate of masses of microscopic crystals of diamond.

Natural diamonds are the product of high temperature and pressure on carbon. US scientists at General Electric manufactured industrial diamond in the form of small particles in the 1950s by simulating these conditions in a commercial process.

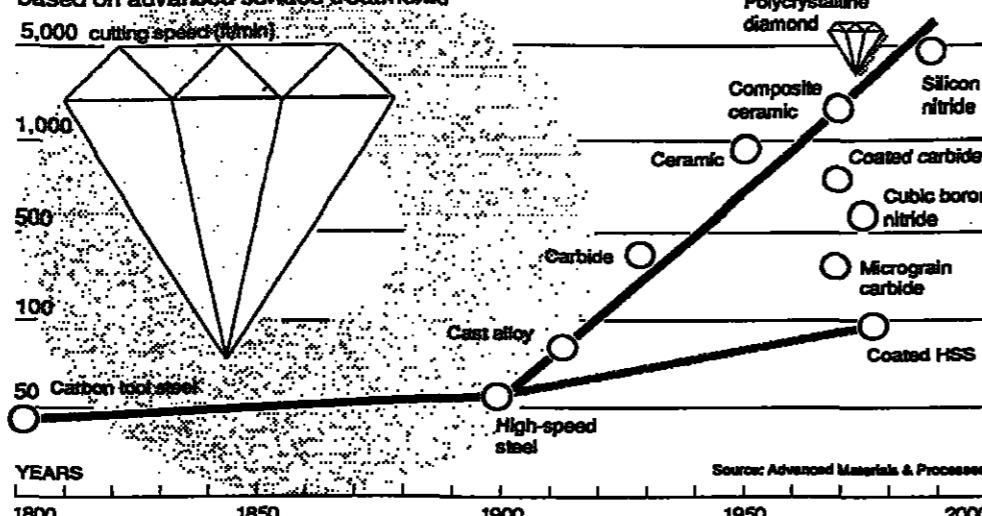
Though not as clear in colour as natural diamonds, industrial ones are as hard as

Lynton McLain describes how polycrystalline film can make industrial productivity sparkle

Diamonds are a tool's best friend

MATERIALS FOR CUTTING

based on advanced surface treatments



precious stones and are suitable as an abrasive and for coating the surface of cutting tools and drills. Industrial diamond retains an important role in industry, with annual sales worldwide of about \$200m.

Diamond film differs from industrial diamond because it has a crystalline structure of natural diamond whereas the industrial version is made of a mixture of amorphous carbon and imperfect crystalline carbon. This crystalline structure gives diamond film the same high-performance qualities as natural diamonds.

The film is expected to result in improvements in the operational life of tools and drills. It offers an improvement of up to 100 times in cutting speed compared with a conventional high speed cutting tool, says David Ingrey, associate professor at Ohio University, which has several research programmes in surface engineering.

Other potential applications include coatings for bearings, gear wheels and hip joint replacements. Diamond also has excellent optical proper-

ties, with high transparency and a high refractive index. Its availability as a film opens the prospect of a range of applications, including diamond windows for X-ray machines, one of the first diamond film applications to be marketed.

Japanese industry was quick to exploit the lead opened by the Russians. Of almost 600 patents granted on diamond technology over the five years to 1988, 488 were to Japanese companies, 28 went to US companies and the rest were awarded elsewhere.

Japan's Asahi Diamond Industrial company, one of the largest manufacturers of cutting tools, is marketing tools coated with a substance which has diamond-like properties. The Sony Corporation has developed loudspeakers which incorporate thin, rigid diamond film resonators.

Between 80 and 100 Japanese companies, including Kobe Steel, Sumitomo Electric, Mitsubishi Metal, Toshiba Tungsten, Fujitsu and NEC, are working on thin diamond film technology. They are spending

an estimated \$100m a year on research into the new diamond technology, according to Laurie Conner, the vice-president for marketing and sales at Crystallume, based in California. Crystallume has developed what it claims to be the world's first saleable product using synthetic diamond film, an ultra-thin window for X-ray machines.

Crystallume is currently spending more than \$2m a year on research into diamond film.

Conner says the basic production process, known as plasma enhanced chemical vapour deposition, involves a mixture of about 95 per cent hydrogen and about 5 per cent methane or any other gas containing carbon.

The mixture is electrically excited using high energy microwaves or radio frequency heating, creating a glowing pink/purple plasma of charged particles from the atoms of hydrogen and carbon.

Amorphous carbon can be produced by shooting beams of ions (charged particles) at a carbon target. Some of the car-

bon atoms are detached from the target and can be deposited elsewhere as a diamond-like coating. Diamond can also be produced from an ordinary oxy-acetylene flame under laboratory conditions.

Silicon nitride, a potential competitor to diamond film, can cut as fast as diamond film but is available only in solid form. Solid natural and synthetic diamond is already being brazed to some cutting tools but is more expensive than film-coated tools and only has limited uses.

The X-ray window made by Crystallume is 6mm in diameter and 0.350mm thick, but is capable of withstanding a pressure of almost 20 pounds a square inch. The X-ray diamond film window was introduced last year and is being sold in the US, Europe and Japan. Crystallume has also made a four-inch diameter film of diamond, one of the largest made so far.

In the US, General Electric, IBM, Texas Instruments, Air Products and Norton are also working on diamond film technology. The US Government is spending an estimated \$6m on synthetic diamond research, with about half provided by the Strategic Defence Initiative Organisation through the Office of Naval Research.

For application in industrial tooling, the US National Centre for Manufacturing Sciences, an organisation of 50 leading US companies working on new generation manufacturing technologies, appointed Crystallume to develop diamond coating tool inserts for member companies, including Ford Motor, General Motors and AT&T.

In Britain, the UK Atomic Energy Authority at Harwell, and Tecvac, a Cambridge company bought recently by Royal Dutch/Shell to exploit advanced surface engineering technologies, are among those working on thin diamond films.

In West Germany, the Federal Ministry of Research and Technology has identified surface engineering as the most important emerging technology for the 1990s, says Professor Barry Mordike. He is the head of the department of metallurgy and materials at the Clausthal University in West Germany. He says West Germany is committed to spending hundreds of millions of DMs on surface engineering in the next five years, with the emphasis on understanding the physics of thin films, including diamond film.

In the past few years its role has been extended to examining environmental questions affecting the whole of the £13bn-a-year chemicals group. ICI's divisions make thousands of products ranging from agrochemicals to bulk industrial materials where either the manufacturing operations or use of the substances can disturb the environment.

John Lawrence, the laboratory's director, says the climate of opinion in the UK on environmental matters has changed rapidly since the mid 1980s. That has forced companies, including ICI, to examine their production operations to discover in more detail how much pollution they are causing and its effects.

More action may have to be taken to reduce waste from production operations or deal with it more effectively. ICI believes that during the 1990s it will have to increase by half its capital spending linked to environmental matters, now running at about £100m a year.

The legislation will establish the framework for new quantitative assessments of pollution which will put the UK's system for controlling environmental problems on a similar footing to that which exists in much of continental Europe.

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UK pollution control gets the green light

Peter Marsh looks at ICI's efforts to reduce waste emissions as more stringent laws come into force

Imperial Chemical Industries is one of hundreds of UK companies looking forward to the enactment of the Environmental Protection Bill with more than a hint of trepidation. The so-called Green Bill, now passing through the Commons, is due to receive royal assent in July and become law next year.

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public relations. In future, chemicals companies in particular will have to do more to satisfy the public that they can address environmental questions satisfactorily, Lawrence believes. "In the past, industry has responded to the general framework of legislation on pollution matters but we realise now that is not enough; we have to have a more active stance on environmental policy," he says.

Lawrence, a civil engineer,

has been in charge of the laboratory since 1978. In the past two years, in line with heightened general interest in Britain in pollution matters, the laboratory has increased its staff by 50 per cent.

That has been necessary to cope with the extra workload demanded of the centre by ICI's commercial divisions, which provide roughly two-thirds of the laboratory's budget through contracts geared to specific areas of research.

At the centre of the efforts of ICI Britain's biggest manufacturing group is to come to terms with the new ideas in the bill in the company's environmental research laboratory in Brixham, Devon. The research centre, with a staff of 82 and an annual budget of £2m, started up in 1982 mainly to investigate corrosion resistance in marine paints.

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For further details contact: Nigel John Voight, Joint Administrative Receiver, Cork Gully, 9 Greyfriars Road, Reading, Berkshire RG1 1JG. Telephone No: 0734-500336 Telex No: 848588 Fax No: 0734-607700

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For further details please contact Stephen Taylor, Joint Administrative Receiver, Two Alma Street, Cork Gully, Cumberland House, 35 Park Row, Nottingham, NG1 6GR. Tel: 0602 419056 Fax: 0602 470862.

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For further details contact Spicer & Oppenheim & Partners, Leda House, Station Road, Cambridge, CB1 2RN. Tel: 0223 460222, quoting reference 4NJD. Fax: 0223 350839.

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If you require any further information please contact either Ian N. Caruthers or John F. Powell, the Joint Administrative Receivers at: Cork Gully, 43 Temple Row, Birmingham, B2 5JT. Tel: 021 236 9986 Telex: 337892 Fax: 021 200 4040.

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If you require any further information please contact either Ian H. Caruthers or John F. Powell, the Joint Administrative Receivers at: Cork Gully, 43 Temple Row, Birmingham, B2 5JT. Tel: 021 236 9986 Telex: 337892 Facsimile: 021 200 4040.

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LEVY GEE

FINANCIAL TIMES SURVEY

FTS While business parks have been long-established in the US, they have only recently proliferated in the UK, where 800 new parks are planned. But this surge of development is not without problems, says Paul Cheeseright, Property Correspondent

The market boils over

THE RAPID spread of business parks throughout the UK has arguably been the most striking phenomenon of the surge in property activity during the second half of the 1980s.

This is not just because of the scale of development which, with hindsight, can be seen as excessive in terms of market stability. It is also because the parks represent more forcibly than any other type of property the relaxation of planning controls consequent upon the Thatcher Government's desire to lift administrative shackles away from business.

More than that, if the spread shows the response of the property industry to the changing demands of the white collar sector and the shift in the British economy to a greater emphasis on services, it also shows the property industry at its most careless.

The heady atmosphere of 1987 and 1988, when property developers drove up land prices in the reckless expectation that the demand for their product would be perpetually strong, has given way in many cases to a gloomy appraisal —

not of profit margins — but of the chances for survival. The market, so quick to rise, has bailed out.

Present difficulties though will not stop the gradual development of what is now an established type of accommodation. There have always been companies, notably in the high technology sector, which have preferred to work outside town centres in a relatively uncluttered environment.

As this taste passes to financial services companies, and business parks become increasingly attractive as locations for corporate headquarters, decentralised offices become more closely competitive with traditional town centre offices.

Indeed, around towns like Bristol and Reading, the rents obtained in business park offices are higher than those in the town centres — a reversal of the usual position.

All of this slots into a well formed trend. Business parks may have proliferated only recently in the UK, but the first were set up in the US as far back as the 1940s. And the early tentative steps towards their development in the UK

came in the 1970s. Yet definition has always been a problem.

The property industry's well-known taste for marketing exaggeration has tended to label as a park any couple of new suburban buildings with a few trees and half a dozen car parking spaces around them.

More properly, a business park is a development on a larger scale. Stockley Park, near Heathrow Airport, for example — with more than 500,000 sq ft of office space where the buildings are of low density and where the landscaping is extensive and the car parking plentiful. Rarely, under this definition will the building density be more than 30 per cent. At Stockley Park, Aztec West, near Bristol, and the Cambridge Science Park, the density runs between 21 and 29 per cent.

Such definitions, because they emphasise the quality of the working environment, are likely to prove increasingly important over the next couple of years. The development industry is moving into a testing period as it seeks a way out of the mass of over-supply. As is usually the way on the downside of any property cycle, the best buildings are let first.

It is a measure of late 1980s optimism that there are in the pipeline now, according to the figures of Applied Property Research, plans for business

parks and office campus developments totalling 32m sq ft, the equivalent of 30 years take up of space at current rates.

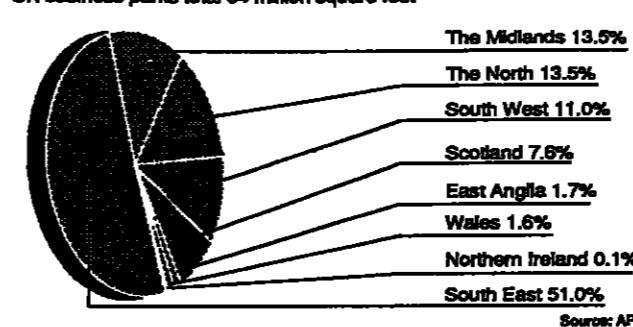
Most of this clearly will never be built. Park developers are retreating just as their retail counterparts have been doing. But, simply by taking into account park developments which are already under construction, there will be a 60 per cent increase in supply this year over 1989 to 15.7m sq ft.

As take-up last year was 40 per cent above 1988 at around 1.4m sq ft, it does not take much imagination to see that with companies revising their space needs, even the existing building will leave a nasty overhang of supplies on the market. Indeed, in some cases even now, buildings are taking six months to let.

There are two principal reasons for this. St Quentin, chartered surveyors, recently completed a survey of business park occupiers. This highlighted the importance of business expansion for the take-up of space in business parks, and indeed in the office market of other locations. In the past two years, the surge in business

Regional floorspace stock

UK business parks total 54 million square feet



park development coincided with exceptional growth in UK output and business investment," says the report.

But economic forecasters are agreed that the prospects for growth in the immediate future are limited. This carries with it the consequence that demands for space will be reduced. As elsewhere in the property market, the business park sector is slowing with the economy.

The second reason is the change in the planning regulations which occurred in 1987, when business expansion plans were strong generally and when the property industry in particular was moving through a phase of euphoria, a phase when the horizon of expansion seemed without limit.

In the mid-1980s, pressure grew for a change in the planning regulations to break down the traditional division between the office use and industrial use of a building. It was pointed out that, for example, research and development

activities were a bridge between the two. The demand for accommodation of mixed use, especially among high technology companies, could be more easily met if the old division could be broken down.

The 1987 change in the Use Classes Order achieved that demand. The creation of a new class, B1, which, in planning terms, denoted a building for general business use, meant that old, light industrial premises could be used for offices without recourse to a new planning permission.

Some local authorities at first resisted but, broadly, the situation became more relaxed.

The effect was to give developers the chance to construct higher value offices where before they might have constructed industrial sheds. At least part of the over-supply is directly the result of the rush to what were perceived would be higher profits.

But this rush has brought in its turn a further two effects. The first interacts with the more general point about business expansion. An energetic search for sites was set off and land values were pushed

sharply upwards. Believing that the demand for space would automatically ensure rising rents, some developers were led into paying land prices which in retrospect appear crazy. In recent months, land prices have fallen back, in some cases, by as much as 50 per cent. This can only mean that some developers are left holding land at prices on which the planned business parks will not in the immediate future be built.

The second effect relates to the high land prices. It has distorted the market to the extent that while there is now a plethora of B1 space, there is also a shortage of sheds for industrial and warehousing space. The lower land prices now obtaining in the market may help to restore a greater degree of balance to the market.

What is going on now, therefore, is a shake-up of the market, but the degree of shudder is by no means uniform. The spread of business parks has followed the rise and fall of the property market more generally. The surge in values, which reached the zenith of the present cycle in early 1989, started in the City of London and spread outwards. The loss of vitality in the market, equally, started in the City and spread outwards: there is greater vigour now in the north than in the south.

Business Parks



The first rush into business parks in the UK was on the west side of London and spread from there to the counties north-east and south-east of London, to the Midlands and to the north. The greatest development pressure has been in the south which now has the greatest problems of over-supply. Pictured above is the campus-style office and business facilities at Arlington Business Park, a 45-acre development, adjacent to the M4 at Reading, Berkshire. Picture by Simon Margetson.

OPPOSITES DO ATTRACT



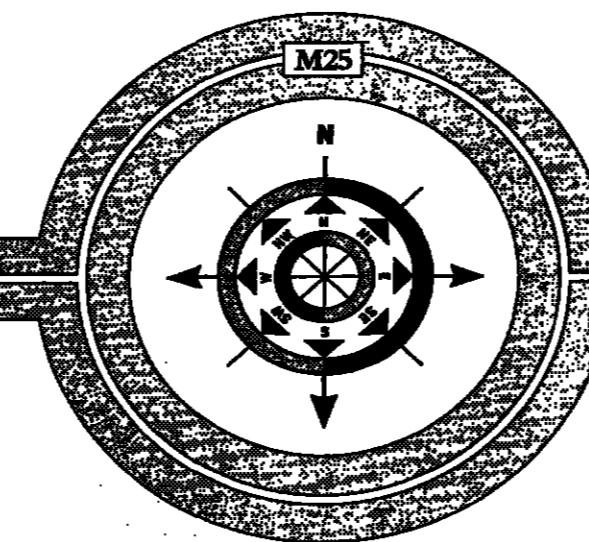
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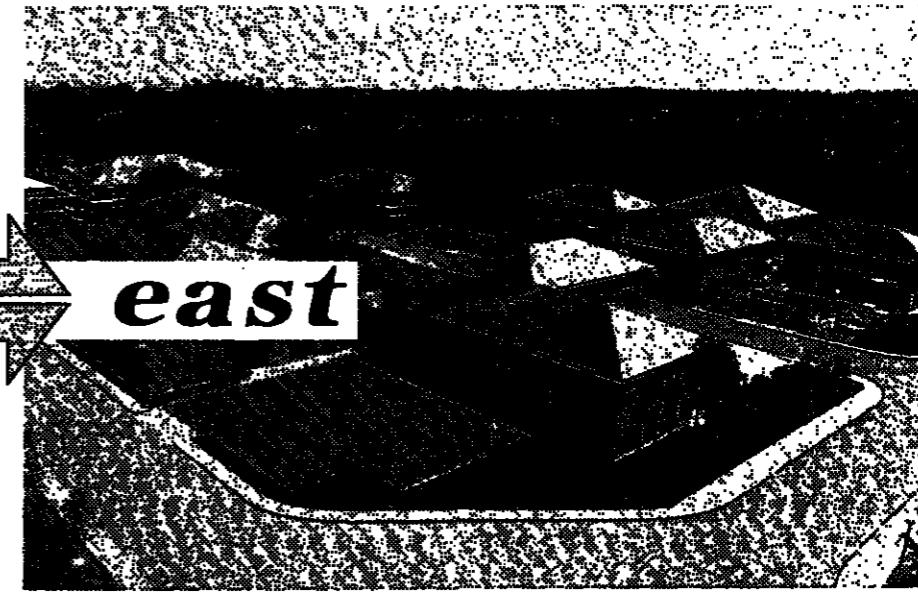
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BUSINESS PARKS 2

Company relocation triggered by congestion and rising costs

Pressures to decentralise

THE recent move by the multi-national company, Colgate-Palmolive, from the pulsating shopping hub of London's Oxford Street to the less congested environs of Guildford Business Park is a prime example of a growing trend among companies to decentralise.

Other companies which have joined the flight from London's high rents and overcrowding to a more leafy life in a business park include Fluor Daniel International, which went to Watchmore Park in Camberley; Pearl Assurance (to Peterborough Business Park); and Medical Sickness Annuity Life (to Pyne Hill Business Park in Exeter) - to name but a few.

BP Exploration and Electronic Data Systems have both announced plans to move to Stockley Park, near Heathrow. Hitachi Europe, meanwhile, is planning to decentralise to Whitemoor Park in Maidenhead.

"The number of organisations which have decentralised during 1989 and those known to be doing so in the next few years, is the largest recorded this decade," according to property specialist James Lang Wootton's report, *The Decentralisation of Offices from Central London*.

These findings are supported by a survey conducted by Applied Property Research (APR). This discovered that, of the 32 central London-based "movers," 19 considered that they were likely to have a requirement outside central London.

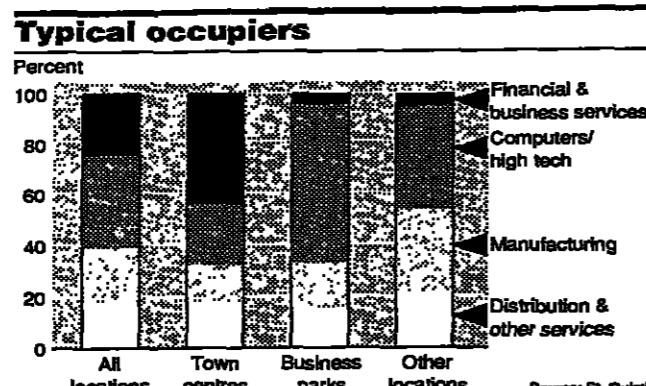
"The decentralisation is really two-fold," explains Steve Bryant of APR. "In previous years, a company would move from a town centre to another town centre, simply swapping like-for-like. Today, not only are they decentralising from London and other major cities, but trading-in town for country."

There are complex reasons why companies choose to decentralise. Pat White, of White Bird Office Relocation Services, believes that her clients primarily see the benefits of the business park in terms of improved communications and the goods-transportation. There is also potential for cross-fertilising business ideas with neighbouring companies.

After years of dodging city

Type of location considered	Financial and business services (%)	Computer/high technology industries (%)	Manufacturing, distribution & other services (%)	Floorspace: 0-5,000 sq.m.	Floorspace: more than 50,000 sq.m.	Mobile office users (%)	All office users (%)
Only in a town centre	63	15	19	37	12	33	28
Only outside a town centre	13	21	24	18	37	17	24
To either of the above	17	44	43	34	42	39	37
Don't know / no answer	7	11	14	11	8	12	11

Source: St. Quentin



decentralise within their home region. More often than not, this has been within the south-east and south-west. But according to the APR report, *Living With It: UK Business Parks 1978 to 1990*, the problem of UK skill-shortages in the next five years will affect the south-east more than any other area. This will force an increasing number of companies to seek space and labour further afield.

The same report also highlights a trend towards "long-distance" decentralisation, in particular to regions in the north of England.

Despite the growing number of players on the business park scene, whether they be private developers or local authorities keen to draw the decentralisers into their geographical web, there are those who query whether this trend could cause irreparable damage to town centres in the long run.

Some environmental groups such as Friends of the Earth take the view that there should be more thought given by developers to where business parks are located. If would like to see business parks linked into the public transport infrastructure for the town or city, therefore keeping valuable jobs within the civic boundaries and for the local population.

On a more commercial note, the Confederation for British Industry (CBI) has also expressed a note of disquiet over the trend towards decentralisation. Sue Shortland of the CBI Employee Relocation Council, says: "With 1992 approaching and considerable foreign investment from Europe, it could give investors the size of the Isle of Wight - has been given over to business park development.

"If new parks aren't well-designed, well-managed and well-located, they will fail," says architect Michael Lowe, a director of Arup Associates, master-planner for Stockley Park at Heathrow.

Stockley Park, developed by Stanhope Properties, has been widely praised for its design standards. Its first phase of 15m sq ft has now been completed, 1.2m sq ft of which has already been occupied or is about to be occupied.

In addition to its master planning role, Arup has also designed 12 buildings on the site. Seven others have been

Wendy Smith

A leafy venue at Riverside Business Park, Irvine, on the West coast of Scotland

traffic wardens and wheel-clampers, many companies also put improved car-parking high on their list of business park attractions. In Jones Lang Wootton's survey, *High Growth Business Sectors in the South East*, 86 per cent of those surveyed put car-parking as the top attraction, with 83 per cent wanting motorway links and 64 per cent wanting airport links.

Many companies also regard decentralisation as an opportunity to reduce labour. Some City Service and private sector moves refer to the number of jobs moving - not people. These moves, claims APR, effectively allow a cut in "establishment" numbers.

According to Philip Ross of Business Design Group, the ticking of the demographic time bomb has its part to play in persuading clients to move out - "by the time 1995 arrives, women are tipped to make up 45 per cent of the labour force," says Mr Ross.

We find that companies looking to this potential pool of labour will consider a business park, especially on the outskirts of a town, a far more attractive proposition for the time-conscious mother who will dream the idea of trudging across a city centre first thing in the morning."

So far, many companies have demonstrated a preference to

relocate to the countryside, but the trend is clearly moving away from the rural areas.

Steve Bryant of APR adds:

"The decentralisation is really two-fold," explains Steve Bryant of APR. "In previous years, a company would move from a town centre to another town centre, simply swapping like-for-like. Today, not only are they decentralising from London and other major cities, but trading-in town for country."

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After years of dodging city

THE high-tech vernacular of much business park building design in Britain today is due to the science park origins of the business park itself.

The world's first science park was created on the West Coast of America in the late 1940s by Stanford University and the founders of Hewlett-Packard. The concept enabled the best scientific brains to continue to work in an attractive, green campus setting while the universities exploited the commercial potential of their land and corporations tapped a rich vein of technological talent.

The same thinking was behind the first science parks established in Britain by Trinity College, Cambridge and Heriot-Watt University in the early 1970s. The design of these developments reflected the high tech nature of the activities on site.

But since that time, the science park concept has evolved into a more general one in which companies of all kinds decentralise from expensive, congested city centres to privately developed business and office parks.

The scientific and educational element of the original science park has gradually been diluted, but in a lot of cases new business parks still bear the visual vestiges of high technology research and development in their design and layout.

This, of course, is not entirely an historical accident because what potential tenants are looking for nowadays is high performance, low maintenance space with a clean, modern, consistent, progressive image. Designers recognise that many physical attributes of the science park are appropriate to this demand, while developers are well aware that there is now a glut of business park space on offer and design and environmental quality must be paramount in the campaign to attract companies.

Such is the amount of new business park development that a report by Applied Property Research estimates that there are now nearly 800 schemes in Britain with one new one coming forward each week. During the past decade 45,000 acres - roughly half the size of the Isle of Wight - has been given over to business park development.

"If new parks aren't well-designed, well-managed and well-located, they will fail," says architect Michael Lowe, a director of Arup Associates, master-planner for Stockley Park at Heathrow.

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In addition to its master planning role, Arup has also designed 12 buildings on the site. Seven others have been

Design and layout

Demand for high quality



Widely-praised: Stockley Park, Hillingdon, near Heathrow

as a demonstration. If the tenant is happy on inspection, then the full fit-out on his space will proceed. If not, then a rebate on rent is paid so the tenant can go his own way. However, Chris Hacking of Geoffrey Reid says that in his experience a fully-fitted space that people can move into immediately is a greater letting incentive than shell and core.

Like Arup Associates, Geoffrey Reid Associates has considerable experience of designing business parks. Its schemes include Status Park at Heathrow, Oaklands 42 at Tameworth, Cordwells Park at Maidenhead and Peregrine Business Park at High Wycombe.

Chris Hacking has done extensive research into the genre to pinpoint tenants' requirements. He says there are four essentials: "A building that doesn't leak; a park with a strong corporate identity; a site with a closeness to the labour market; and a physical flexibility so that tenants can expand without having to leave the business park."

Interwoven with these issues are a host of other requirements. Public spaces such as lobbies and the general environment are particular concerns. Hacking says that "quiet" areas and water features should be designed in, and construction work screened and phased in such a way that tenants already in situ are not disturbed by on-going building development.

Analysis of existing parks shows that a high quality landscape can be achieved only with building density of less than 30 per cent in a landscape. Hacking says it is no surprise that the best-known parks, including Aztec West at Bristol, Stockley and Canbridge Science Park, have between 21 and 29 per cent density.

Jeremy Myerson

APR
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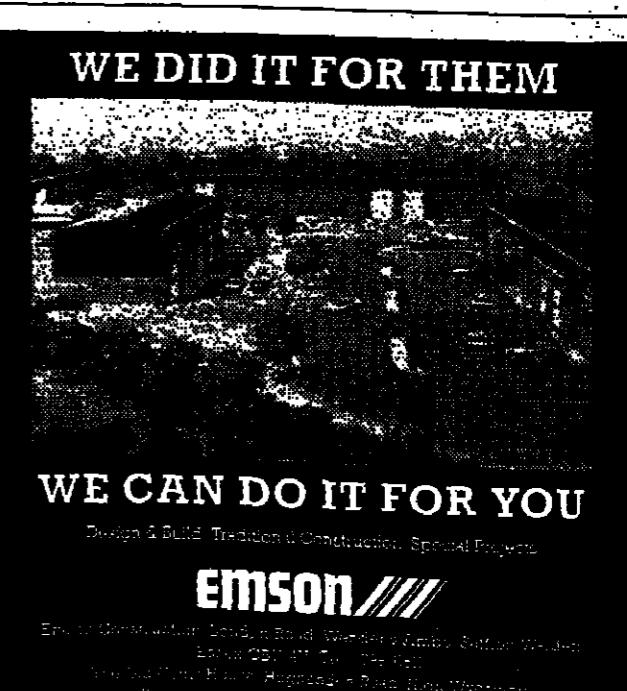
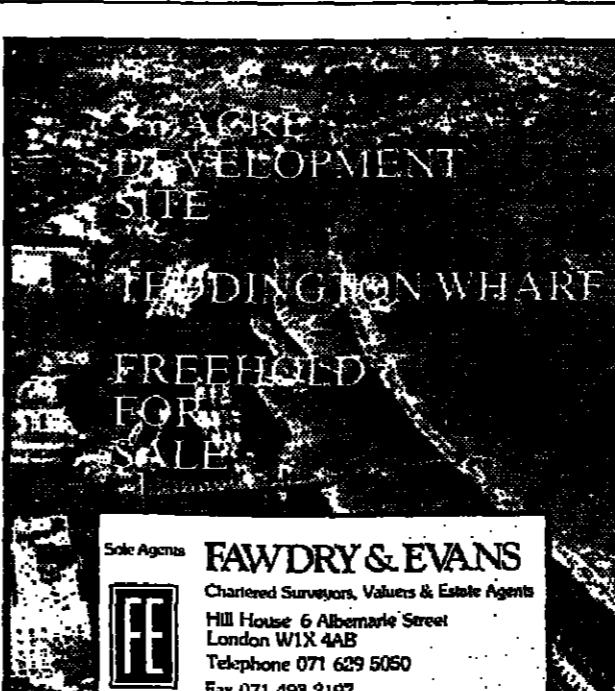


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BUSINESS PARKS 3

COUNTRYSIDE campaigners should stay away from the latest audits of business park developments in the UK if they want to retain their sanity. But a few developers would do well to dip into the figures before fixing up any more appointments with their bank managers.

There are now more than 800 business parks started or planned - and 170 of those have a potential for more than 1m sq ft each, according to Andy King of Applied Property Research.

Just when the property market is sliding into recession, a massive 222m sq ft is in the pipeline - more than four times the existing stock of space. This surge of development is part of an accelerating trend towards creation of high-tech industrial space on business parks since developers began to import US ideas in the 1980s.

Planning changes which dissolved barriers between office and industrial uses in 1987 kicked activity into a higher gear, however. The new rules gave developers chance to exploit moves out of town centres during the economic falter by switching attention high-quality offices.

If campus schemes are added to existing park proposals, APR calculates that supply of office-quality space on green-

field sites alone could be in the order of 320m sq ft - which would constitute 30 years' worth of supply at current rates of take-up.

"Obviously, not all schemes will go ahead," says Mr King. "But most 1990 space is so far advanced that it will have to be completed." That means a massive six per cent increase in supply to 15.7m sq ft this year - and 11m sq ft of that qualifies as office space.

Developers have been able to live with these telephone-number projections because demand has kept pace with supply. In the 1980s more than 35m sq ft was let or sold and take-up levels have doubled since 1987, says APR. But nerves began to stretch last year as the economy faltered and buildings sat empty for up to six months.

"A surge in the last half of 1989, particularly for larger units, brought relief to many developers," says Mr King.

In the end, take-up jumped 40 per cent to 14m sq ft over the 12 months. If current activity continues, absorption

should reach 12m sq ft in 1990, says APR. The slowdown will accelerate a weeding-out of sub-standard developments which was bound to happen sooner or later. In the south-east alone, only half the 12.4m sq ft of business space likely to become available over the next

In the 1980s, over 35m sq ft of space was let or sold and take-up levels have doubled since 1987

four years will be good enough to compete with town-centre property, says Roger Soper of Jones Lang Wootton.

Every developer and agent believes their business park will be among the elite, but many will be disappointed - and a two-tier market seems inevitable. The best schemes will let quickly to tenants fleeing the congestion, obsolete buildings and high business rates of town centres.

But that will leave an underclass of poorly-located or badly-designed parks struggling to achieve much lower rents to recompense for some ridiculous prices paid for sites during the hysteria of the late-1980s boom.

Office-quality buildings will not necessarily be the guarantee of success many expected, however, because so many have been built as developers and investors scrambled for maximum return.

"It is the quality sector that will see extended void periods in 1990," says Mr King. Offices make up more than two-thirds of the space still available this year. Much will depend on the fortunes of potential business park tenants. Finance and business services have floated to the top of the list by taking 1.6m sq ft last year and just edging above the computer companies more associated with 1980s high-tech property. The switch to office development suits companies looking to decentralise routine administrative activities, but a sink-

ing economy may soon weaken that flow.

APR is looking more towards pharmaceutical, energy, broadcasting and telecommunications companies to provide the main role in the next critical years. Cost-saving appears less important than reorganisation for these companies.

Tony Rowe of Weatherhead Green & Smith points out that rents are already higher in some parks around Bristol, Reading, west London and Luton than in the town centres. This will become common, he says, although parks relegated to the second tier will settle at rents around 20 per cent lower.

The sign of weakness among many business parks is that major companies are opting to find their own sites to build new headquarters. Oil companies such as Shell and Esso have already moved along this

path and some pharmaceutical groups may follow.

Only those parks in the best locations with large sites to spare will be able to compete in a buyers' market where land prices have tumbled by more than 50 per cent since the boom in some areas of the south-east.

Relocation has played much less of a role than might be expected in the past. Most moves onto business parks are by local companies and only around a quarter could be considered true relocations, says APR. But Tony Rowe expects a lot more movement out of London onto office parks in future, so at least some of the potential current building could be ditched away. Barclays Bank has recently shifted some operations to a Coventry business park. Perhaps more significantly it is also planning a move out of Northampton onto

a fringe development.

"Life does not exist away from the south-east," says Mr Rowe. The "space overhang" may persuade developers that opportunities still exist further out.

The future of business parks seems to lie in two opposite, yet connected directions. The overhang of potential new space is almost academic, as much will never leave the drawing board.

In its place could come a "fourth generation" of giants more like new communities than business parks, predicts Andy King. The 600-acre King's Hill scheme in Kent may be the forerunner of a handful of similar comprehensive regional developments. It is geared as much to health and environmental factors as to economics.

The whole development ethos is being thrown into the melting pot, right down to a long-overdue reappraisal of

lease structures and workers' health. Inevitably, the developer, Rouse & Associates, is American.

Another strand which may pull developers out of the hole they have dug seems to lead backwards rather than into the future.

Industry and warehousing provided the foundation for business parks before they evolved through painted sheds and glossy high-tech to office parks. Tony Rowe suggests it may be time to turn the wheel back. There are few parks developed solely for industry and warehousing, he says.

Yet employers would welcome such an integrated, high-quality approach. They may even be forced along this road by demographic pressures, as they will not be able to attract scarce workers to the poor conditions in most industrial estates.

In fact, the strands intertwine because "super-parks" such as King's Hill are likely to contain both industrial and office parks. Sheds may finally lose their stigma when set in landscaped parks as impressive as their glossy office counterparts.

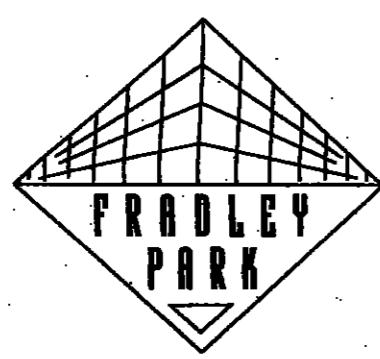
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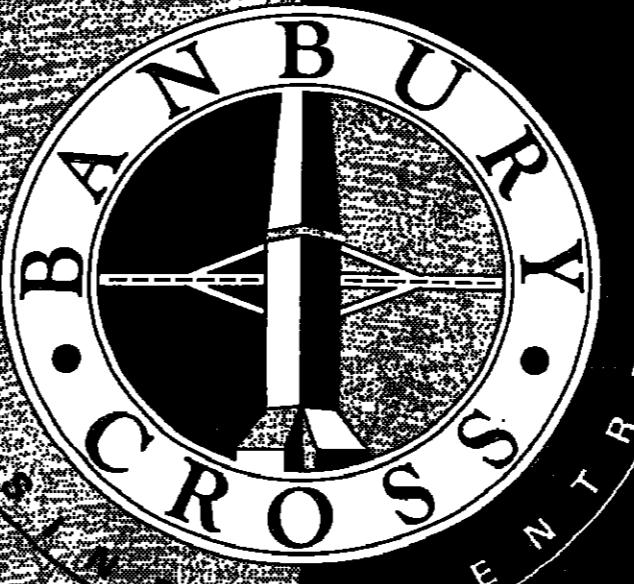
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THE FRENCH financier's fluently modulated English began to rise embarrassingly above the polite lunch-party hubub.

"No business parks?" he said indignantly. "Of course we have business parks. Go and look around Paris and Nice." The slur dismissed, he turned to speculate with a less ignorant neighbour over new opportunities in Eastern Europe.

Language differences hide many similar traps as Europe drifts towards closer economic unity. Learning the words are not enough: differences of meaning are crucial to understanding. France has no business parks within the strict definition of the term, but nor has any other mainland European country. The UK boasts only a handful, suffering from the same confusion even within the same language.

The true business park is a step upwards in commercial property evolution. It is large - at least 500,000 sq ft - giving scope for a range of high-quality buildings suitable for an equally wide variety of uses. It will be expensive to build and occupy, as up to 75 per cent of the land will be landscaped rather than producing rents.

Parking provision will be generous, in keeping with locations near major roads and airports. Leisure, shops and hotels will be a significant part of this self-contained business community, if it wishes to draw tenants from town centres.

Europe lags far behind North America, where the business park was born. Britain's science parks, French "technopoles" and Spain's technology centres, all fall short of the target as they concentrate on a tightly-knit group of pharmaceutical, research and engineering businesses.

Once campuses around London, Hamburg and Amsterdam are often no more than collections of over-sized offices found at the crammed city centre.

The closest approximation to true parks are the clusters of brightly-painted "high-tech" buildings which have sprung up across Europe to satisfy demand for combined office/research/manufacturing space, but most have some fundamental factor missing.

"There is enormous demand for proper business parks but they are very rare," says Dr Wilfried Vossen of Brussels-based Plant Location International, which keeps records on thousands of sites and buildings across Europe.

He places much of the blame on planners, who have yet to catch up with modern property demands. The UK's lead over the rest of Europe comes partly from the erosion of barriers between office and industrial buildings through the 1980s.

Continental cities still suffer from inflexible zoning rules which restrict developers to more conventional industrial estates and office parks and ignore many Japanese and US companies flocking to find a European foothold before 1992.

Dow Corning favoured moving to a park from its existing niche in central Brussels. But PLI - which was recently taken over by Price Waterhouse - had to make do with an individual site where the company could develop its own 500,000 sq ft building.

Other historic European capitals with protected centres and strict zoning spawn similar fringe office campuses rather than true business parks.

Madrid and Barcelona are

bursting at the seams following the growth sparked by Spain joining the EC, but high plot ratios demanded by planners make the figures hard to stack up, says John Harding of Higgs & Hill. An old hand among UK hopefuls scouring

comers seem to adjust to local standards.

"We have recently let six high-tech buildings at Paris Nord to Japanese, Americans and Germans. Not one asked for air-conditioning not a raised floor," he says.

European business park development lags far behind North America, where the idea was born, says DAVID LAWSON

business park. The city is desperately short of central office space.

Britain's largest business park developer, Arlington Securities, has also plumped for a 40-acre office scheme in a joint venture with Higgs & Hill outside Paris, another city short of prime space.

Domestic firms feel they have the measure of their markets without US companies coming in to teach them lessons. A massive one, for instance, is already summed up by "parks" designed for office overspill and high-tech office/warehousing such as Zedelhoff's Park West and Wilma Vastgoed's Alpha centre.

But Schiphol Area Development Corporation limits its role to airport-related tenants and potential tenants would be hard-pressed to find the two-storey, multiple-use space many now demand.

The French financier would point to business parks north and east of Paris but these are more a mix of everything from

high-tech infill to straightforward sheds.

London & Edinburgh Trust exported its successful Waterside Park development from the UK to an infill site near Charles de Gaulle airport - suitably renaming the 125,000 sq ft of two-storey, mixed-use, open-space buildings Waterside Park. It quickly let 25 per cent. But while much of the scheme remains empty, question marks remain about whether the scheme is too much of a business park for this market or not enough of one to act as a powerful magnet.

France's technopoles have proved very successful at attracting big-name tenants. "They are the best initiative in Europe," says Dr Vossen. "It also answers me why there have been so few copies."

The most prominent, at Sophie Antipolis near Nice, involves three local authorities which have joined forces to produce a complex of research and manufacturing buildings, schools, housing, restaurants and banks.

But John Harding, who is planning a more conventional 600,000 sq ft high-tech park for Higgs & Hill nearby, says such large schemes cannot have the identity and close control over layout that a single developer provides. They pull in the jobs, however, which is the main aim of French local authorities who often control matters by holding the majority share in joint ventures with the private sector.

At Montpellier, in the south of France, there is a successful

core of five technopoles which provide a supportive network for mainly technology-based companies. Montpellier, which describes itself as "the southern capital of France", also claims to be the fastest-growing city in France, with 18,000 new jobs created there in the last decade. There are three universities and six leading colleges in the area.

Spain probably has the best potential for exporting UK-style business parks, says Roger Saper. Plentiful land and lack of modern development means the market is set for a quantum leap forward, and developers such as Arlington are already weighing up the prospects.

Dr Vossen points to a proposal in Andalucia which could break new boundaries through integrated development of leisure and business facilities. Again planners hold the key to success or failure, however. Zoning restrictions demanding high site cover mean the figures may not stack up for a business park, says Mr Harding.

The major contribution UK developers can make in mainland Europe is not, therefore, trying to transplant their ideals into foreign soils. They should concentrate on organising and financing schemes which meet local markets. Their main advantage lies in the relative immaturity of the Continental industry, which lacks the sophisticated entrepreneurial skills necessary to restructure business space over the next decade.

BUSINESS PARKS 4

The European dimension

Definitions are blurred

Europe for potential deals, he says the British have to come to terms with local differences if they want to make their mark.

For instance, Higgs & Hill has spent almost 20 years developing 2.5m sq ft of high-tech space in France and never installed air conditioning and raised floors - supposedly an essential pre-requisite for the business park. Air-conditioning is usually rejected as an expensive luxury by Continentals away from the oppressive heat of the South. And even new

development from "true" business parks, therefore, may be purely academic. If customers settle for less, why aim for more?

Roger Saper of Jones Lang Wootton says UK developers will not be able to export their product abroad because planners and occupiers have such different demands. Perhaps this is why leading companies such as Slough and Watford have gone with the flow of the market by attacking Hamburg with suburban office campuses rather than purer forms of

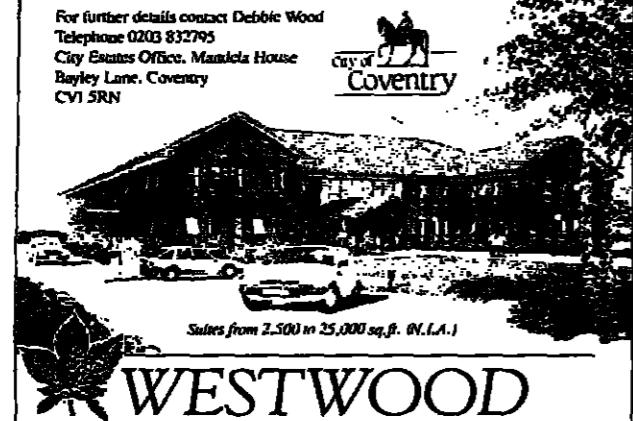
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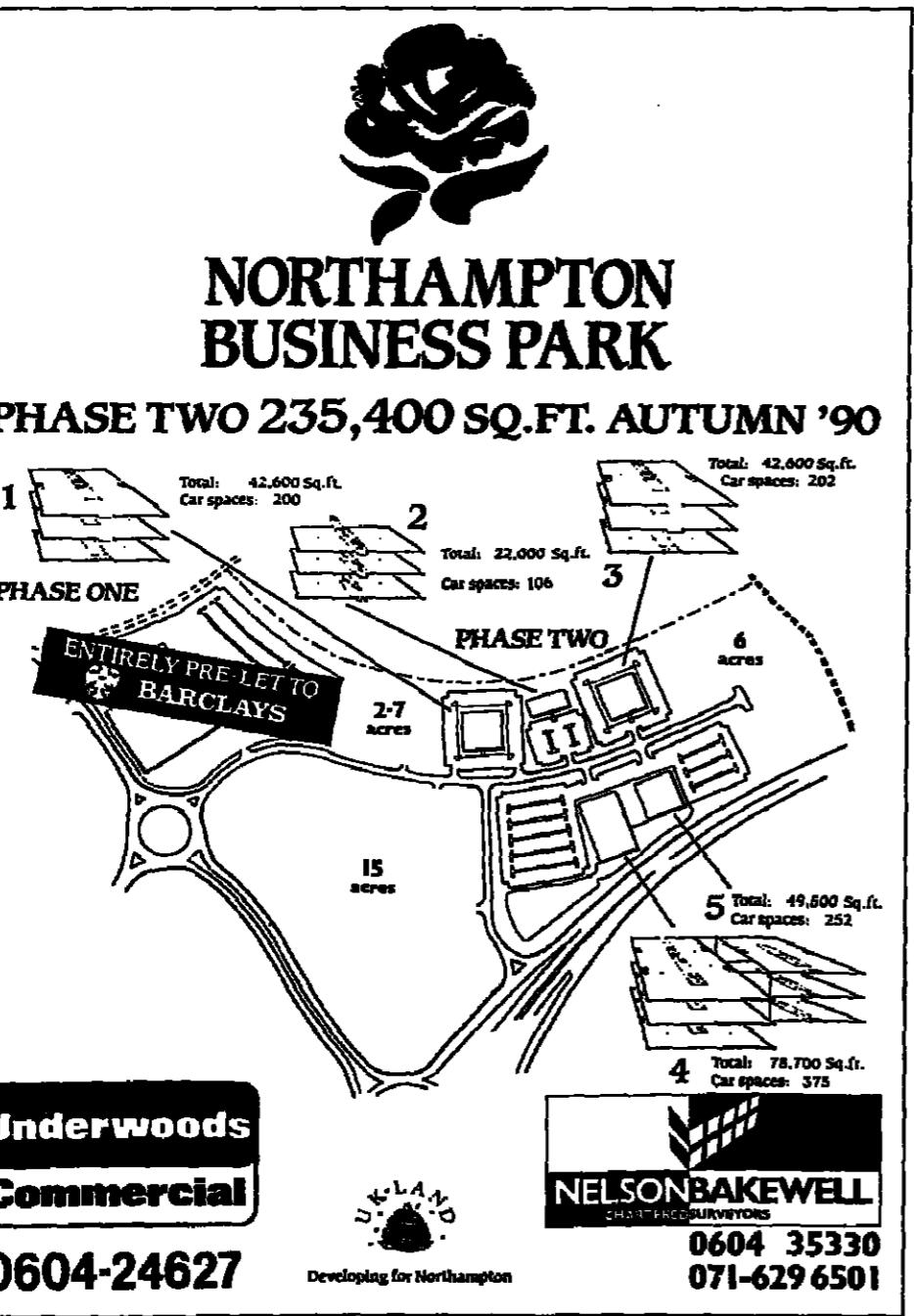
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Regional case study: business park development in Wales

New interest from private sector

AT THE start of this month, a report on Millford Haven, at the far western tip of South Wales, suggested that the regeneration of the town should include a business park. The suggestion is symptomatic of the confidence now felt throughout South Wales that private money will be available for business-park developments.

Four years ago it was difficult to get either the private investors or the private developer to consider Wales as a sensible place in which to channel their energies and money. Today the scene has changed radically.

A group of growing young companies, largely Welsh based like the Bailey Group in Cardiff, the BJ Group and EZ Developments in Swansea, and Redrow in North Wales, are active around the principality and they have been joined by English-based concerns such as Northern Workspaces from Lancashire.

In Cardiff, Postel, the giant post office pension fund, has entered the field.

"It was understandable, if unfortunate," says Mr Phil Head, property director of the Welsh Development Agency, "that they should have been wary about Wales up till then."

"For years Wales was a base for heavy manufacturing industry. There was little scope for imaginative commercial building. Then, at the time of the steel closures of the early 1980s, a rash of building put up to mop up unemployment seriously deflated the return on property."

"Over-supply has, however, become a thing of the past. Demand for offices as well as factories has not been enough properties to meet our needs. The result has been an appreciation in

rental values to the point where it has become economic and attractive for the private developer to consider building programmes."

The report is seen most clearly along the M4 motorway corridor in South Wales and the A55 expressway across the top of North Wales.

In Newport, one of Richard Rogers' characteristic designs proclaims the Immos plant alongside the headquarters of TSB trust division's insurance arm, both less than 15 miles from the Severn bridge.

In North Wales, the St David's Park, developed by Redrow, is to have business and leisure interests as well as a hotel and offices set in 137 acres of parkland only a few miles from Chester.

Much of the business-park developments of the last four years have been led by the Welsh Development Agency, but as Redrow in North Wales and the Bailey Group around Cardiff show the private investor is now doing more than just dipping a toe in the water.

Alongside the WDA's Duffryn park in Newport is the privately-owned Gwent Business Park and further west, on the outskirts of Neath, is the Neath Abbey Business Park.

"Our strategy," says Mr Head, "is to create the conditions in which industry can flourish and the private investor encouraged."

While there will be parts of Wales where the agency will continue, for at least the foreseeable future, to have the lead player there are increasingly areas where it can withdraw in favour of the private sector or where it can play a role jointly with the private sector.

One such area is the St Melons Business Park in Cardiff. There, the agency undertook the first stage of an important scheme, undertaken into partnership with Brierley for the second stage and has been pleased to see Bailey go ahead on its own with the third stage.

In areas such as Cardiff, the agency has become what it describes as a "positive enabler", showing the market what is possible and then leaving the developer-cum-investor to get on with it.

Mr Head admits this will not be possible throughout Wales.

Development is a tender flower and the developer has to be encouraged gently all the while. So far it has been possible to attract him as far west as Bridgend, in South Wales, and St Asaph in North Wales, with a small pocket of interest in Swansea.

To get the market interested further west will need a lot more massaging of corporate plans, but Mr Head is sufficiently encouraged by what has happened so far to believe that nothing is impossible if we would look to prove to the market that we have products and services that could interest them and then encourage third parties to provide those services in the first instance."

What happens in Millford Haven will be instructive.

The "massaging" of the private sector can be particularly seen from the WDA's association with Pilkington in the development of land owned by the company at St Asaph. This

is expected to be opened by the autumn and is considered a sort of "bridge" between an industrial estate and office park.

Other joint schemes in North Wales include the Desidie industrial park, in Clwyd, where one of the largest business parks in Britain, encompassing 1,000 acres, is being built, and Parc Menai, at Bangor, further west, a much smaller site of only 30 acres where serviced plots for bespoke projects and a building programme of 20,000sq ft is envisaged.

There are probably 40 major sites in Wales that can accommodate business parks and the agency's aim is to bring in the major funds to take part in the development. Even so, there is need to increase the supply if the growing prosperity in Wales of recent years is to be sustained.

Anthony Moreton



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FT LAW REPORTS

Case goes back to arbitrators

INDIAN OIL CORPORATION LTD v COASTAL (BERMUDA) LTD
Queen's Bench Division (Commercial Court);
Mr Justice Evans;
May 2 1990.

THE COURT'S power to remit an award to arbitrators is an unqualified discretion which it should exercise only when it would be unjust not to do so. And where the respondent may have been unjustly held liable on the claim because his defence, though apparent from the evidence, was unpreserved, the court may remit the award for further findings, even though his representative at the hearing refused the arbitrators' offer of leave to amend the pleading.

Mr Justice Evans so held when allowing an application by sellers of oil, Indian Oil Corporation Ltd, to remit an award made in favour of the buyers, Coastal (Bermuda) Ltd, to three arbitrators on a claim arising out of delayed delivery.

HIS LORDSHIP said that under a contract for sale of 1.5m tonnes of Bombay high-grade oil f.o.b. between September 1 1984 and March 31 1985, the vessels nominated carrying vessels and established laytime.

For five voyages the sellers failed to complete loading within the laytime period.

That meant the buyers incurred demurrage liability towards the shipowners and, also, because of the rising market, became liable to pay a greater price for the oil shipped.

An agreement regarding demurrage was reached between buyers and sellers followed by payments by the sellers. The arbitrators found against the sellers on three other issues.

The fourth issue was whether any claim that the buyers might have had against the sellers was settled in August 1985.

The arbitrators' reasons recorded that pleadings were served, and that the scope of the defence as pleaded was limited to an allegation that "at a meeting on August 21 1985 an oral agreement was concluded under which the buyers expressly agreed to abandon all claims . . . against the sellers arising out of late delivery."

They found that no such express agreement was made.

By paragraph 9 of their reasons they stated that although

they had given the sellers opportunities to consider whether the defence might be formulated in a less restricted way, their representatives chose to adhere to the case as originally pleaded.

"In particular," the arbitrators said, "there was no application to broaden the ambit of their case, for example, by alleging an agreement partly oral and partly by conduct, or by seeking to rely on implied terms or by raising issues such as waiver or estoppel."

By a rider one arbitrator recorded his regret that the sellers had not broadened the scope of their case along the lines touched on in paragraph 9. The rider identified the kind of findings of fact which the evidence tended to support and which the arbitrators might have made if they had thought it necessary to go beyond their actual findings. The facts were that the buyers "intended to create a direct obligation in favour of the sellers" that other claims would not be pressed if the demurrage claims were settled.

The arbitrators found against the sellers and awarded the buyers \$4.8m. The sellers now applied for an order remitting the award to the arbitrators pursuant to the court's power under section 22(1) of the Arbitration Act 1950.

They alleged that the arbitrators misconducted themselves in a "technical" way (to emphasise that there was no criticism of them personally); or, alternatively, that the act gave the court a general discretionary power which ought to be exercised in favour of making an order for remission.

The court's impression was that the award should be remitted.

There was a range of possible uses for pleadings in a commercial arbitration. At a meeting there would have the same status as in Commercial Court litigation. Assuming they had that status in the present arbitration, there was no strict requirement that issues of law as distinct from material facts should be pleaded, except for some particular purpose, for example to define a preliminary issue. Where material facts had been pleaded or admitted in evidence, the court should give judgment in accordance with the legal consequences of those facts, whether expressly pleaded or not.

The evidence before the tribunal might have supported findings of fact legally relevant to one of the issues. Had it not

been for counsel's disclaimer of leave to amend, the tribunal should not have declined to decide the issue on the ground of absence of relevant pleadings.

Faced with his refusal to seek leave to amend, the course adopted by the tribunal was not the only one open to it. It could have made findings of fact relevant to proper legal determination of the issue, while reciting its reason for not deciding the issue on that basis.

If it had done that, the question for the court would have been whether counsel's refusal to take a point at the hearing prevented the sellers from relying on it in subsequent court proceedings.

The nature of the defence was that the buyers knowingly led the sellers to believe the claims would not be pursued. The defence might fail on the facts. If the tribunal made findings which proved insufficient in that regard,

But in the absence of any findings, it was speculative whether the sellers were truly liable or not.

If they were liable, the buyers could lose nothing which could not be compensated in costs.

The statutory power of remission under section 22(1) was discretionary and was not subject to any limits. Some authorities supported the view that the power might be exercised whenever justice demanded; others that the circumstances must fall within one of a number of categories recognised in past judgments.

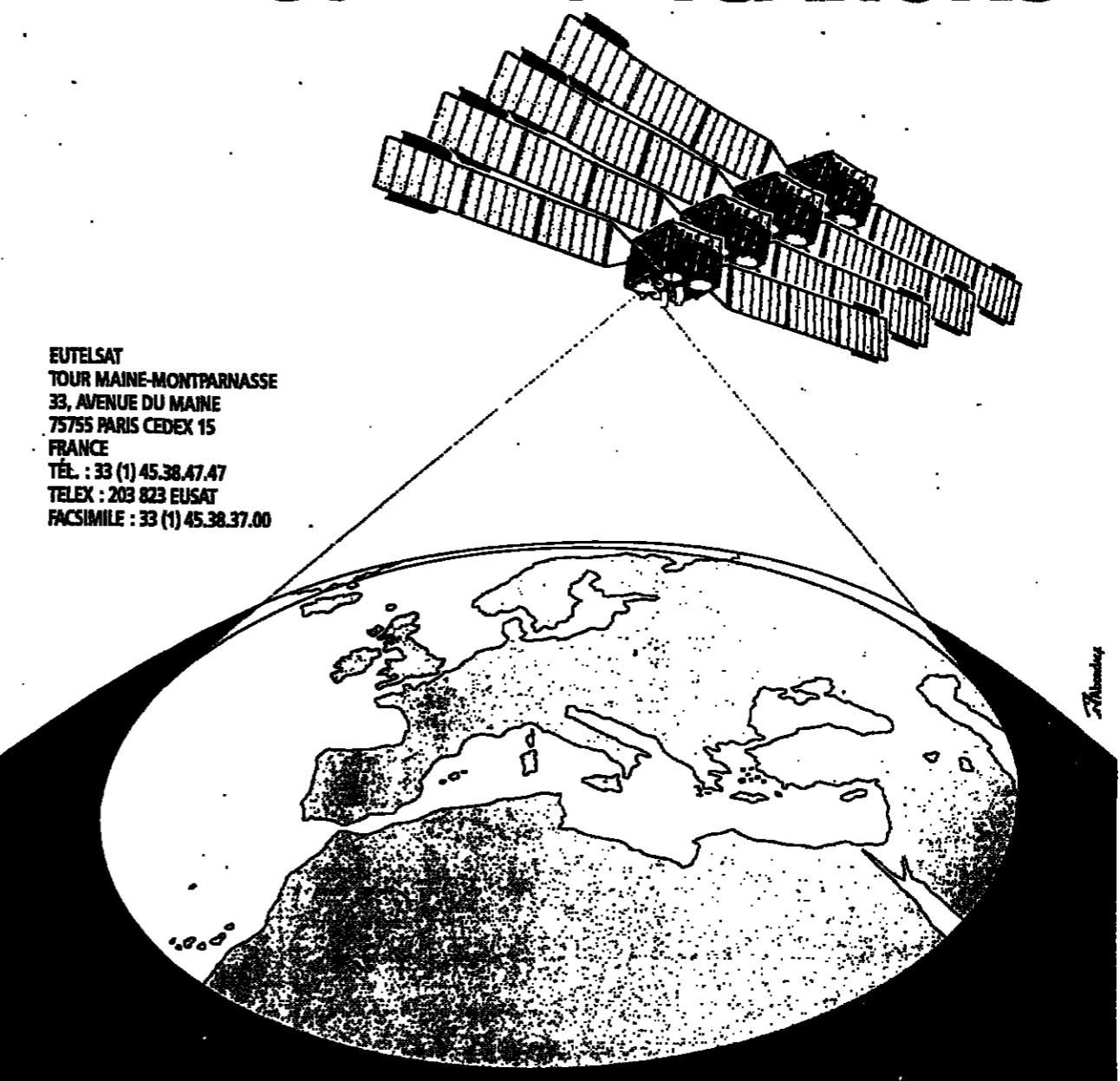
The power should not be exercised unless failure to exercise it would or might cause injustice to the applicant; but at the same time it was of overriding importance that finality of awards should be preserved. Those two factors were not incompatible. If either had to prevail, it should be the requirement of justice.

Justice had to be applied in the present context between two parties who had agreed their dispute should be resolved by arbitration and that the award should be final but on the basis that the procedures would be regulated by law.

The court had an unqualified discretion to remit the award to the tribunal under section 22. If it exercised the power only in circumstances when it would be unjust not to do so, that was not an unacceptable restriction on the agreed finality of the award.

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SURPRISING

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THE PROPERTY MARKET

Sky is the limit for prices in Paris

By Paul Cheeseright

THE Paris office market, heated and active, bears an uncanny resemblance to the City of London market in the heady days before the equity market crash of October 1987. The sky seems the limit for rents and prices but there is the odd cautionary voice noting that, in a couple of years or so, supply and demand will be in better balance.

Both Paris and the City earlier have been forced to respond to the rising requirement for space from an increasingly demanding financial community.

Just as the City planners sought to push development out of the historic heart and indeed the West End planners seem to maintain intact the plinth of listed buildings — so the Paris planners have a very strict view of what is acceptable development and what is not.

But the Paris office stock is even more aged than that of central London. Jones Lang Wootton, chartered surveyors,

has calculated that only 10 per cent of the space in central Paris has been built since the end of the Second World War, and in wider Paris just 20 per cent has been built since 1975.

In central London, in comparison, 45 per cent of the office space dates from before the Second World War, 31 per cent was built between 1945 and 1979, and 24 per cent is modern to the extent that it has been built since 1980.

Given, then, a steady period of economic expansion combined with the growing attractions of Paris as an international centre, the property market was almost bound to explode. And the most obvious manifestation of this has been in the steady price at which buildings have been changing hands.

In one of Europe's most expensive cities this year Hachette, the publishing house, last month sold a central office building just outside the favoured investment district to Foncière des Champs Élysées.

"From companies with banks behind them to have been the driving force of the market," says Mr Robert Waterland, the senior partner of Jones Lang Wootton in Paris. The rise of the market has meant that "what was seen as modest real estate has taken on fantastic value."

Here there is another similarity with the City of London, on the upside of its property cycle. In the City some of the main players were the domestic property companies, before they were superseded by foreign investors, largely from Japan and Scandinavia.

In Paris, over recent months,

the French institutions have been absent from the market, except for the purchase of properties for refurbishment. They have been held by the existing yields, which have been hovering around 4.5 per cent, explained Mr Waterland. They are not much interested in buying at yields lower than 5 per cent and would prefer 6 per cent. When yields narrowed in the City of London, the British institutions seized the opportunity to sell.

But low yields in Paris have deterred not only French institutions. They appear to have been the lowest for most Japanese investors, who have been much less prominent in Paris so far than they have been in the City of London. Partly, this may be because there is no obvious place for the Japanese in the market, in the sense that French companies own the sites and have the expertise and finance to develop them.

Partly, it may be because Japanese buyers have not moved far enough up the local learning curve to feel confident enough about purchases on a significant scale: the buying of Japanese institutions in London followed at least two years of intensive market research.

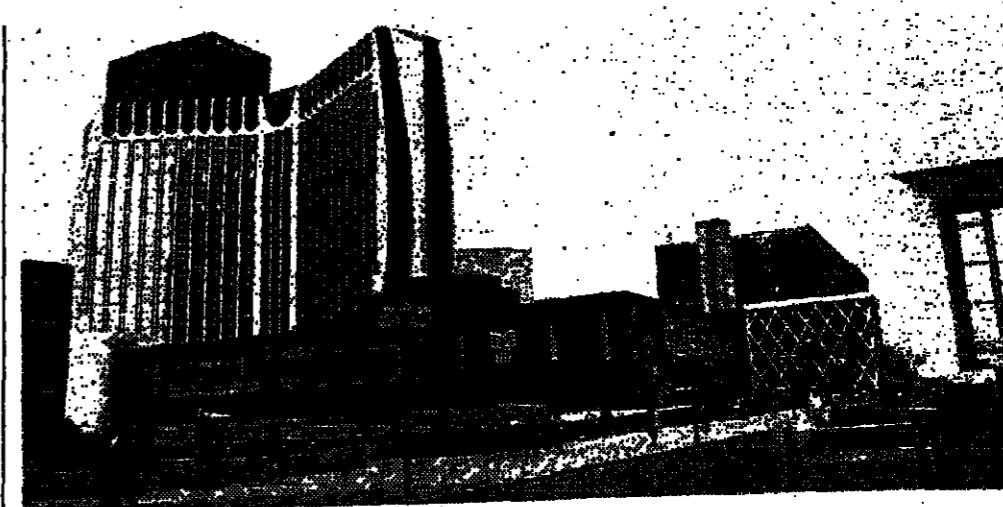
The enthusiasm for buying in Paris has been fuelled in large part by the rise in rents

which has followed from the shortage in space. "Working on a stock figure of 65m sq ft for the inner circle of Paris (the City of London has a stock of about 70m sq ft), we estimate the vacancy rate at 4.2 per cent," said Savills Rocval, chartered surveyors, earlier

Annual rental growth has been in the order of 14 per cent and top monthly rents have been nudging towards FF14,000 a sq m. But some of the recent purchases on yields of around 4.5 per cent have been implying a need to rent space at up to FF16,000.

The projection of rental rises to justify site purchases was a phenomenon of the City of London market in 1986-88, not so much in the tightly held central area as around the fringes. But the flattening out of rents and rising financial charges in a market of softer demand has been a cause of grief.

Development in Paris has in fact been running at a high rate since 1986. The limited possibilities in the centre have pushed development westwards and now there is renewed interest on the eastern side. Indeed, two of the few areas where it is possible to build high rises offices are La Défense on the west side and Bercy on the east.



Entente cordiale

LA DEFENSE (above) has since 1986 developed into an office quarter with some 21m sq ft of space; total floor space there will eventually rise to about 27m sq ft. For comparison, Canary Wharf, under construction in London Docklands will eventually have 10m sq ft of office space.

La Défense has attracted Heron International among British developers and its interest is characteristic of a wider British fascination with Paris as a property investment and development area.

Among the institutions, Postel and Norwich Union have Paris interests. At the corporate level, Heron is

joined by, among others, London & Edinburgh Trust and Hammerson. Arguably, with MPEC, Heron and Hammerson are the biggest UK corporate investors in western Europe, but while MPEC looks strongest in Germany and Heron in Spain, Hammerson looks strongest in France.

Hammerson's first building in Paris was bought in 1970 and its portfolio was substantially enlarged when it bought a package of Paris properties from the ICI Pension Fund.

On the six buildings it retained from that portfolio, rental income has doubled. While this reflects what might

be loosely called the working of the portfolio, it is also a measure of how the market has moved.

The movement on the market is apparent in the example of a building that Hammerson has refurbished during the past 18 months. This has 24,000 sq ft of office space and is on Avenue Kleber, close to the Arc de Triomphe in central Paris. The latest rents are in the FF13,500-4,000 range. But 18 months ago the rents were less than FF7,000, when Hammerson bought the property on a yield probably of about 7.5 per cent.

Paul Cheeseright

UK CAPITAL VALUES (% change)		
Retail	Office	Industrial All property
-0.4	+0.2	+14.0
-2.4	-1.2	-0.3
-0.7	-0.1	-1.4
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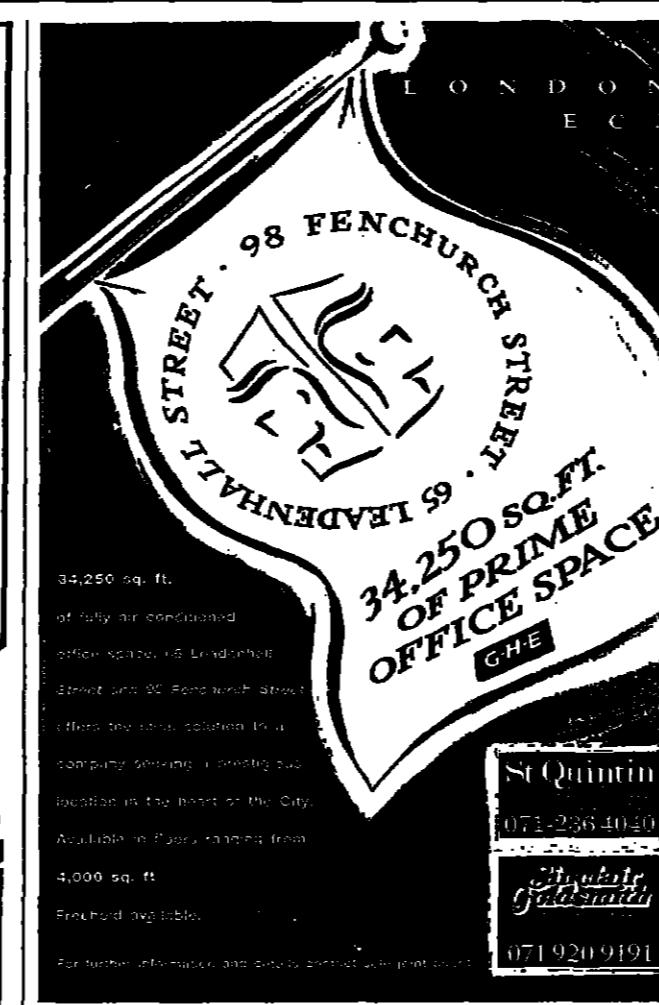
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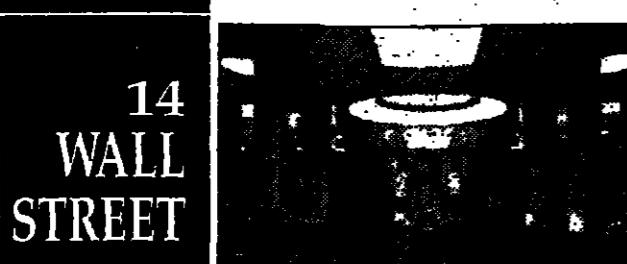
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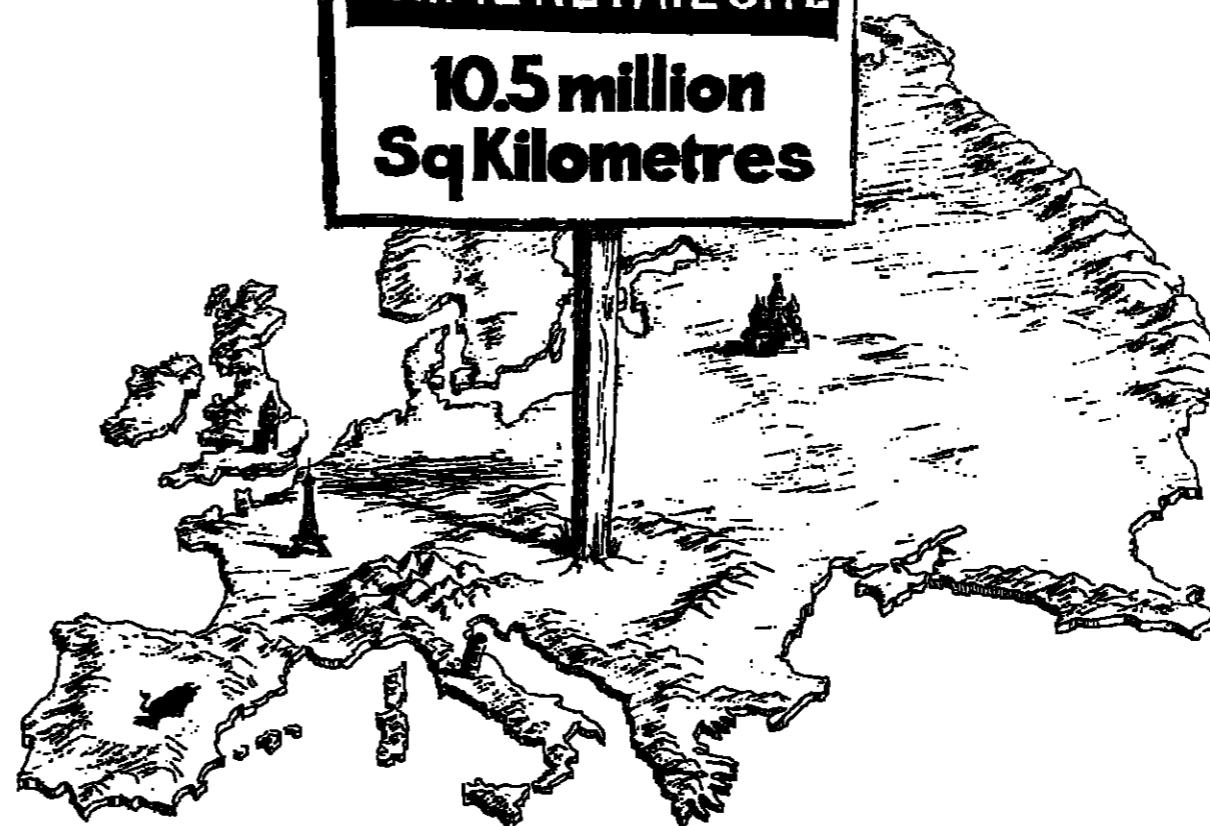
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Paris

Bastille Opéra. The newly inaugurated controversial opera house presents Janácek's mythical *Kata Kabenová* in which sensuous love is followed by remorse and guilt and a final tragedy. Ends Sat. (4001616).

Brussels

Théâtre Royal de la Monnaie. The Monnaie Opera in Janácek's

MUSIC

London

English Chamber Orchestra. Tchaikovsky 150th Anniversary concert. Includes Serenade in C, Elina Pivona's *Autumn Music* written in memory of the Russian composer. Barbican Hall (Mon) (638 889).

London Soloists Chamber Orchestra conducted by David Josephowitz. Mozart Concerto Festival. Royal Festival Hall (Sun) (638 889).

London Radio Orchestra conducted by Vladimir Fedoseyev. Vladimir Ovchinnikov (piano). Tchaikovsky, Prokofiev, Rachmaninov. Barbican Hall (Thur) (638 889).

Paris

Ensemble Alternance. Huber, Ligeti (Mon). Auditorium des Halles (40262328). Régine Crespin (soprano). Farewell to the Salle Gaveau. Théâtre des Champs Elysées (4720367). Jean-Pierre Rampal (flute) and John Steele Ritter (harpichord). Bach's Sonatas (Wed). Teatro des Champs Elysées (4720367).

Brussels

Royal Flanders Philharmonic Orchestra conducted by Gunter Neuhold. The London Philharmonic Chamber with soloist performances Verdi's Requiem (Fri). Palais des Beaux-Arts. Boyan Vodenitcharov (piano) plays Brahms and Debussy

From the House of the Dead. Sylvain Cambreling conducts the Monnaie Orchestra. Staging by Peter Mussbach, sets by Johannes Schütz with Dale Duesing as Gorjanovic, Ronald Hamilton as Skuratov and Stefanie Khane as Aljeja.

The Hague

Muziektheater, Netherlands. Opera production of *Snow* by Richard Strauss, with Eva-Maria Bunschoten in the title role. Hartmut Haenchen conducts the Netherlands Philharmonic.

Milan

Teatro Alla Scala. The Scala Ballet Company in Birgit Cullberg's Signorina Giulia and Paolo Bonacini's *Eros eti*, with sets designed by the choreographer and music by Jacques Charpentier.

Rome

Teatro Dell'Opera. Last performance this season is Verdi's *Luisa Miller* in Boris Stötzer's production conducted by Roberto Abbado. April 20th Millo leads the cast, which includes Luciana d'Intino, Paolo Coni and Alberto Cupido (4617455).

Venice

Teatro La Fenice. A fine and much-applauded performance by baritone Renato Bruson in

(Mon). Palais des Beaux-Arts. *Ariane à Naxos* (Mon) accompanied by Daniel Barenboim (piano) in a programme of Bach, Handel, Mendelssohn, Mozart, Pergolesi and Wolf (Tues). Palais des Beaux-Arts.

Antwerp

Royal Flanders Symphony Orchestra conducted by Rudolf Werthen with Anne Cleavaggio (contralto) performing works by Legge, Mahler and Mozart (Sat). De Singel.

Amsterdam

Royal Concertgebouw Orchestra conducted by Neeme Järvi, with Horacio Guirre (piano). Mendelssohn, Prokofiev, Verhulst (Fri, Sat). Concertgebouw.

Bonn

Friedrich Gulda piano recital. Mozart (Thur). Cologne Philharmonie.

Frankfurt

Orchestre Philharmonique De Monte-Carlo conducted by Lawrence Foster, with Gil Shaham (Violin), Lalo Schraff, Dukas (Tues). Alte Oper.

Milan

Murray Perahia (piano) playing Cesar Franck, Schumann, Prokofiev and Liszt (Mon). Teatro Alla Scala (5019228).

Murray Perahia (Violin) and Enrica Carvallo (Viola) playing sonatas by Beethoven Brahms and J. Strauss (Wed). Conservatorio G. Verdi (5019230).

Bologna

Carlo Maria Giulini conducting Schumann, Ravel and Stravinsky (Mon). Teatro Comunale (523999).

New York

New York Philharmonic conducted by Zubin Mehta with Alfred Brendel (piano). Brahms, Dvorak, Janácek (Thur). Avery Fisher Hall, Lincoln Center (574 574). Avery Fisher Hall (Thur).

Tokyo

Murray Perahia (piano) playing Schumann, Prokofiev and Liszt (Wed) and violin by soprano Gabriella Tucci accompanied by Martin Katz (Thur). Teatro Olimpico (3593394).

PUBLIC NOTICES



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The Monopolies and Mergers Commission would like to hear from any person or organisation with information or views relating to the proposed transactions recently agreed between Elters DAL Ltd and Grand Metropolitan Plc, involving the companies' public houses and breweries.

The Commission will be studying the possible effects of the transactions on competition in the UK market for beer, including both the brewery and the retail sectors.

The Commission would like evidence in writing by Wednesday 23 May 1990, to be sent to: The Reference Secretary (EGM), Monopolies and Mergers Commission, New Court, 48 Carey Street, London, WC2A 2JT.

COMPANY NOTICES

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GENERAL ACCIDENT FIRE AND LIFE ASSURANCE CORPORATION plc

A Petition was presented on 28th March, 1990 to the Court of Session by General Accident Fire and Life Assurance Corporation plc a company incorporated under the Companies Act 1985, having its registered office at 100 Victoria Street, Perth, PH2 0NE ("the corporation") crating that Lordshippe issued shares (A) to appoint the corporation to assume the rights and obligations of the corporation's ordinary shares of 25p each and a meeting of the holders of the corporation's ordinary shares of 25p each for the purpose of each case of considering and if so resolved appropriating with or without modification the Scheme of Arrangement passed in the Appendix to the Scheme of Arrangement dated 10th April 1989 to amend the said Scheme of Arrangement.

By Interlocutor dated 10th March, 1990 the Court of Session made an order in the cause for the corporation to convene for the purpose stated above. The said meetings were duly held and a resolution approving the Scheme of Arrangement was passed at the said meetings and the result of said meetings have now been reported to the Court.

The Court has now pronounced in the Interlocutor in the said Petition.

Edinburgh 9th May 1990
The Lord Justice of Appeal of the Petitioners, appoints the Petitioners to give notice of the dependence of the Petition by advertisement once in the Edinburgh Evening News and the Sunday Post and Financial Times newspapers, appoints all parties claiming an interest to lodge Answers thereto, if so advised, within 21 days after such advertisement.

"Donald M. Ross" P.D.
All of which information is hereby given.

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Verdi's *Ernani*, conducted by Donato Renzetti (alternating with Dario Lucantonio). Claude d'Anna's production is done in collaboration with the Regio at Parma and the Bologna Comune (3210161).

Berlin

Opera: *Die Walküre*.

ARTS



Lindsay Duncan

Berenice

COTTESLOE THEATRE

Stony-faced with intensity, the cast drags its line in hunched tones and moves stiffly round the stage as if gingerly feeling its way in an alien element. We recognise the signs: either fact-morphoids or British actors facing up to French classicism.

Racine's *Berenice* ends where Mozart's *Clemenza di Tito* begins. It dates from 1870, the height of his career, and crystallises his obsessions and methods: the exquisite self-analysis of love and its variations under pressure – jealousy, pride, anger, despair and resignation, all depicted with physical restraint and verbal seamlessness according to the observation of the *blessances* (which the English have long equated with *malaise*). For two and a half hours – sans interval in the Royal National's new production – three characters work out how to make themselves as unhappy as possible.

Antiochus, King of Comagene (David Haig), loves Berenice, Queen of Palestine (Lindsay Duncan), who loves the new Roman emperor Titus (Owen Teale) who loves her but for political reasons decides to send her away. Antiochus tries to break the twain gently, to his own satisfaction. He doesn't succeed in a fetching mustard-coloured nightie.

None of which would matter if the production showed any sign of life, let alone ideas. Apart from visual aberrations and unconscious comedy, the reverentially handled play emerges, grinding lethargically on in funeral tones, as a museum piece, inert and lifeless.

The actors look suitably earnest and aghast but vocally and facially are caught up in the general unvaried monotony. Though less clumsy than the rest, it is a worthy success to the same director's production of Berlioz' *Béatrice et Bénédict* at the Coliseum, another savage swipe at French culture.

Martin Hoyle

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Korean art housed in the west

Cambridge is set fair to become the centre for the study of Korean art in the West. In 1984 Mr and Mrs Godfrey Gompertz arranged to bequeath their outstanding collection of Korean art, principally ceramics, and an equally important library of Koreanana, to the Fitzwilliam Museum. Twenty years later, to mark the centenary of Anglo-Korean diplomatic relations, they generously turned that bequest into a gift. The collection is arguably the first outside Japan and Korea, and without doubt the most important in Europe. It is now on display in an elegant new gallery, courtesy of the Hyundai Business Group.

The project is a triumph of the fund-raising skills of the Fitzwilliam Museum Trust. A consortium of Lazard Brothers, Barclays Bank International and the Korean Merchant Bankers' Corporation contributed £15,000 apiece to arrange for Professor Yung-i of Won'gwang University to catalogue the collection (to be published by Cambridge University Press). Hyundai's sponsorship of £50,000 came at the request of its chairman, Mr Se-Yung Chung. Moreover, it is a tribute to the perspicacity of Mr Gompertz.

Korean ceramics were, and still are, remarkably little known outside Japan and Korea. Traditionally, they have been seen in the West as the poor relations to Chinese and Japanese wares. What pieces have found their way into Occidental collections tend to be late, and not of the finest quality. Godfrey Gompertz's introduction to Korea came in 1927 when he was posted to Seoul for a year from Japan by the Shell Oil Company. There he met his future wife, Elizabeth, daughter of American missionaries. It was on their honeymoon in Korea's Diamond Mountain that Gompertz resolved to make the trouble to learn about Korean culture, and to cultivate those relationships with dealers and collectors which are essential for doing business in the Far East.

The Gompertz were determined not to allow their collection and library to be broken up and sold piecemeal. They surveyed the country for the most appropriate repository, and plumped for the Fitzwilliam, already enriched by Korean holdings from the Tapp and Raphael collections.

The gift came with what Mr Gompertz described as two crucial stipulations. First, two-thirds of the collection of 152 pieces had always to be on show. Secondly, the pieces had to be given their own space. Korean wares do not like to have many neighbours.

The University of Cambridge is committed to making the Gompertz library up to date. Its museum has now integrated the collection in a model gallery. The exhibits, particularly the most important, are allowed the breathing space crucial to such "quiet" objects. Their frames are

ing regular holidays in Korea, he befriended the leading scholars and dealers of the day. In 1948 he made his first purchase; his aim was to make a representative collection of ceramics to show his countrymen how beautiful Korean art can be, and its importance in the history of oriental art.

Forty pieces of his collection were shown at the Oriental Ceramic Society in London in 1951 and caused a sensation. No one had seen such flawless and brilliant examples of Korean celadon from the Koryo period (918-1392). "But these pieces are as good as Chinese Sung wares," spluttered one expert.

Collecting Korean celadon today is the domain of the rich. In 1948, however, spectacular pieces could be procured for less than \$10. In two years, the Gompertz had amassed 23 Koryo celadons, the cream of the collection, for just £341. The Japanese, long familiar with the art of Korea, may have been desperate to sell their possessions, but Gompertz appears to have been the only member of the large Western community in Japan prepared to take the trouble to learn about Korean culture, and to cultivate those relationships with dealers and collectors which are essential for doing business in the Far East.

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appropriately minimalist black lacquer showcases (by Alto Manufacturing) whose play of the simplest Korean lattice work and opaque paper windows suggest the diffused light of Korean interiors.

Thanks to the glorious celadons, it is the most tranquil space in the museum. The peculiar serenity of these Koryo stoneware celadons rests on a harmony of simplicity of shape, sparse decoration and perfect, luminous glazes that range from soft greys through blue-greens to olive. These wares reached their peak in the first half of the 12th century, eloquent witness to the refinement of the Korean court and its patronage for home and temple. The star of the Gompertz collection represents the Korean potters' crowning achievement: an austere yet beautiful long-necked, pearl-shaped wine bottle. Its perfectly smooth surface is completely plain and exults in a particularly blue-blue-green glaze.

Magnificent, too, are the melon-shaped lobed wine ewers, and the smaller wares such as cupstands, cosmetic dishes and water droppers, carved or incised with scrolling patterns of dragons or foliage. Flying cranes, willow trees and lotus blossoms, introduced by inlaying white or black slip before glazing, enhance large vases and jars, unique in technique and subjectmatter in oriental wares.

Ceramic oil bottles from the early Choson period (1392-1910) look as polished as pebbles on a beach. The taste for the more robust Choson stonewares with pale slips and incised or stamped decoration, came to the West only this century, thanks to the endeavours of Bernard Leach and Shoji Hamada.

In range, the Gompertz Gallery covers artefacts from the 5th century Silla Kingdom to 19th century blue and white. In terms of media, it embraces earthenware, stonewares, lacquers, iron vessels and mirrors, budhas and long, thin Korean spoons, long-handled paper fans and lacquered wooden boxes inlaid with mother-of-pearl.

Susan Moore

Gibraltar Straits, Falkland Sound

THEATRE UPSTAIRS, ROYAL COURT

Many-sided, but not rounded, *Gibraltar Straits*, a short new one-act play by Hugh Stoddart re-tells matters surrounding the killings of the three IRA members in Gibraltar in March 1988. The body of the play is a collage of eyewitness accounts. These are supplemented by a few interview scenes and by episodes from the big inquest; it all runs like a documentary. It's true that the more British or establishment the characters, the more narrow and blinkered they're made to sound – which is a weakness. But the play's approach, though alternative, is striking. Neither Jonathan Cullen's direction nor his purpose is to show that there are more views than one.

As drama, *Gibraltar Straits* is a drama, *Gibraltar Straits*

– which refers in passing to *Death on the Rock* – is too close to TV documentary. (Nothing happens; people recount what happened.) As documentary, it's dense, too dense, with detail. They recount a lot, including pre-histories. As theatre, however, the fun of it is that just five actors must play members of the IRA and SAS, Irish, Gibralterans and British witnesses, lawyers and journalists. On a strip of sand, Susan Brown, Jonathan Culleton, Evan Hooper, Melen Holtton and John Salthouse impersonate the panoply of characters with a degree of economy and accuracy. A regular dose of Simon Curtis's staging has the five simply sitting

and, in turn, speaking paragraphs of their histories as if to the camera. It works: the actors' stillness and absorption are riveting.

The evening is a two-hander of political theatre. Before the interval, *Falkland Sound* has been revived – the 1983 play based on letters from David Tinker, a Royal Navy casualty of the Falklands war, to his parents and wife, charting his young life in a steady arc that's suddenly shaken and stopped in 1982.

Jonathan Cullen is David, and his performance is piercingly moving. He never rises from his chair in the last two minutes, and he seldom shifts body posture during a letter. Yet you hear and see

him grow up, become a husband, become adult. The smart accentuation of every vowel, the disciplined intensity of every still position (right down to the beautifully relaxed hands and planted feet), the strength of his gaze – everything adds to David's perfect Englishness. This is a beautiful performance, wonderfully human. Then, after the interval, playing a Gibralteran salesman, a George Journalist, and an SAS officer (using David's very public-school accent), the same actor is superbly heartless. He has concentration, precision and fluidity, the killer instinct of marvellous acting.

Alastair Macaulay

Tartuffe

PALACE THEATRE, WATFORD

The season at Watford draws to a close with a *Tartuffe* of promising pedigree which never quite lives up to expectations. The reason for this is hard to pin down, although part of the problem undoubtedly lies in the conjunction of David Bryer's eclectic new prose translation with a hodge-podge idiom, centred around the *coup de grâce* of the production (designer Robin Don), a huge spiralling staircase, which revolves to music by Howard Goodall, complete with organ-bellows wheeze, like the works of some elaborate sideshow. The opening and close of Lou Stein's production reveals a party of museum-piece automatons wound into a stiff mimicry of dance, their moth-eaten coiffure attesting to a good many

years on the road. It is a strong and lucid idea which yields characters trapped in ancient conventions: the appearance of Marzia Warren's Madame Pernelle is as tatty and faded as her morality, while her grandson's jutting hair and temper make him look and sound like a leftover from the commedia dell'arte chest. Liza Hayden, as the shrill, dimpled fixer, and lady's maid seems built on whim on a different scale to the family whose interests she serves, enabling her to shimmy down poles and evade, without ducking, the enraged blows of her master.

As played by the excellent Christopher Benjamin, Orgon is a man who, intellectually as well as physically, never connects. He shares with John

Fortune's bubble-eyed, slack-chinned Tartuffe, a habit of staring intently, but without intelligence or comprehension, at the author of any slight or surprise. Fortune takes this mannerism to comic heights in a seduction scene with Mme. Beattie's extravagantly resourceful Elmire which reveals him not so much as a clever conceiver as a do-it-who has been shielded from the outcome of foolishness by a perverse streak of luck. Threatened with exposure he sweats and staves; offered his host's fortune he reacts in much the same way, and he does so again when he is finally clapped into handcuffs by a gleaming officer of the law who is clearly just back from the puppet repairers.

It is a playing style that

would be better suited to a verse translation bordering on doggerel than to Bryer's textured prose, in which a shoal of 20th century references ("We've never had it so good" or "What you speak reeks of promiscuousness") mingle with Tartuffe's anachronistic themes and thou and the pert idioms of chitter chatter of Dorine. It's not that Bryer's writing has no rhythm (it is carefully constructed on four-beat lines), but that its ebb and flow is too subtle for this reading, softening and slackening the comedy and losing the familiar glib of gems like Orgon's exasperating "et Tartuffe" sequence. The result is competence where one looked for excellence.

Claire Armitstead

May 11-17

Mahler

FESTIVAL HALL

Although Bruno Walter and Herbert von Karajan were not apparently bothered by the idea, there cannot be many conductors prepared to commit their Mahler interpretations to disc in live performances. It is under these conditions, however, that Michiyoshi Inoue has made a start on the symphonies and his performance of the Fifth Symphony with the Royal Philharmonic Orchestra on Wednesday will be the next.

Whether it will fit on to one disc, we shall have to wait and see. On the family tree of Mahler interpreters Inoue belongs to the romantic branch, for whom expression means a slowing up rather than the nervous formal opposition that is generally favoured by younger conductors. His whole sense of the work is on the slow side, the grand and heavy opening funeral march envisaged on a Wagnerian scale, unmistakably announced.

By and large this is not the most rewarding way to play Mahler, even in this most heroic symphony. As soon as the musical argument starts to quicken in the second movement, one longs for a conductor like Mazel to clarify the

textures or a Bernstein to get a grip on the many small motifs. This performance made its points in a leisurely fashion and it will be interesting to see if it seems as indulgent on record as it often did here.

Still, what the disc will also show is that Inoue knows and loves his Mahler. There was no blithe music-making and the RPO responded generously to the conductor with the rich and expressive style that he demanded of them, turning phrase after phrase to individual purpose. It was just not the symphony as I personally want to hear it.

In Prokofiev's Violin Concerto No 2 the soloist was Dmitry Sitkovetsky, an impressive live as he is in his recordings. The performance of turns eloquent and trenchant, was played with a true nobility of technique, in the absolute steadiness as he draws the bow across the string. In the immaculate intonation, in the exact rhythms, I doubt that any violinist has ever spun the opening solo of the Andante on a more seamless thread of tone than this.

Richard Fairman

Gyula Stuller

WIGMORE HALL

This young Hungarian violinist, winner of the Tibor Varga competition four years ago, is reprieved with virtues – as a player, one of these days he will become a fully-fledged performer, too. What's still needed isn't some extra technical finesse, for his executive security is of a high order, nor on Tuesday did he offer anything less than the most dedicated, objective musicianship. But some material stamp of character was wanting: in Schumann (the late A minor Sonata) and Brahms (the D minor) there was a discrepancy between Stuller's earnest, civilised address and the communicative energy of his playing.

When he came to Sarasate's show-off "Carmen" Fantasy at the end, he delivered it as if it were just music like the rest, neither more or less. He did it with the most expert resource, but no saving twinkle of O.T.T. or tongue-in-cheek. (What can be this circus number is for?) One realised in retrospect why Stuller had played thoughtful, sensitive second-fiddle to his bolder accompanist in Schumann, and why the Brahms Third Sonata had sounded unconvincingly sweet and temperate, hardly more strenuous.

David Murray

OBITUARY

Luigi Nono

The composer Luigi Nono died in Venice on Tuesday at the age of 66. Together with Boulez, Stockhausen and Poussier, Nono was one of the founders and first proponents of total serialism, though his own musical inclinations and political credo were to lead him on a widely divergent path from his contemporaries.

Nono studied composition at the conservatory in Venice there with Malipiero from 1943 and later with Maderna and Hermann Scherchen, both of whom were later to conduct his works. When Scherchen introduced his *Variazioni canzoniche* at Darmstadt in 1950 Nono's position among the avant garde was established, and he achieved international recognition six years later with his serenely beautiful choral setting of the letters of Resistance fighters, *Il canto sospeso*. In 1955 he married Schoenberg's daughter Natasja, and by then his membership of the Communist Party had begun to shape his work and led Nono to break ranks with the Italian leftists' embargos on opera: *Indimentevoli 1940* caused an uproar when it was first performed at

La Fenice in 1961.

Through the 1960s and 1970s politics became ever more dominant in Nono's music, though curiously he was to write only two more stage works – *Al gran sole carico d'amore* (1975) and *Prometeo*. Pre-recorded tapes played an increasingly important role in his works too, and the fine-grained lyricism that had characterised so much of his earlier music became submerged in more generalised political textures, as if he were seeking a immediate analogue to the art of the wall poster. At their best such works have an intensity and forward propulsion that thrillingly reflects their political commitment; yet when in the 1980s Nono returned to an altogether quieter mode, his music seemed to regain a dimension – to become Italian again in the best sense of the word. Though widely received in Europe Nono never received the attention he deserved in Britain, for what one suspects were thoroughly non-musical reasons.

Andrew Clements

SALEROOM

Key algae photos sold

The only known copy in private hands of *Photographs of British Algae*, produced in 1843 with almost 400 plates by Anna Atkins, sold for \$90,200 at Sotheby's yesterday to the American dealer H.P. Kraus Jr. Only 13 complete or part copies of this famous publication are known to have survived and 12 are in institutional collections. This copy was sold at Sotheby's in 1988 for eleven shillings and was subsequently owned by the Scottish photohistorian, William Lang. It is one of the key works of early photography and the price paid yesterday was comfortably above the \$50,000 high estimate.

A study of the spires of Lichfield Cathedral taken in the late 1840s by the Rev. Calvert R. Jones more than doubled its high estimate at £18,700 while the National Library of Wales at Aberystwyth acquired a family album by Jones for £11,000. The photographic auction brought in £46,699 with under 8 per cent unsold.

A large micromosaic panel of

the interior of St Peter's Rome measuring 71.5 x 53 cm, was sold at Christie's yesterday for \$46,200, over twice its high estimate. It was made in 1899 by Augusto Mollica, a member of a famous family of Roman mosaics, who worked in the Vatican mosaic workshop. It was the highlight of a 19th century art auction which totalled \$384,100, with almost 20 per cent unsold.

The contemporary art sales in New York seem to be stabilising at a lower level of demand. Sotheby's added another \$26.4m (£15.7m) on Wednesday, with 28 per cent unsold. The Japanese were active buyers and paid \$458,743 for "Black blue painting" by Mark Rothko, added well at £366,994. European artists seemed to be in greater demand than American and on Tuesday there was an auction record for Frank Auerbach of \$60,000 (£38,000) for "Morning Crescent".

Antony Thorncroft</div

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Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

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Failure of leadership

THOSE who fail to learn the lessons of history may be condemned to repeat it. The last expansion of the world economy, in the second half of the 1970s, ended in an inflationary upsurge and the revelation that much international lending which had been promoted as commercially responsible and economically necessary amounted, in reality, to dead-weight debt. For industrial countries, that discovery, in August 1982, produced a rapid change in economic policy and so the beginning of seven years of economic expansion. For many indebted developing countries, however, it was the beginning of an economic agony that is likely to persist throughout the 1990s.

Since then the world's financial institutions have become still more proficient at wasting their depositors' money. Now they have created financial fragility even before disillusion is well under way. In so doing, they may well have sped the world's progress any serious attempt to lower inflation.

With luck that may not matter. The present rate of inflation is, after all, far from that of the late 1970s. Consumer price inflation in the industrial countries rose by more than a percentage point in 1989, but only to 4% per cent. Furthermore, as the IMF notes, reasonably prompt action has been taken to bring inflation back under control. Consequently, economic growth in industrial countries fell from 4% per cent in 1988 to 3% per cent in 1989 and is expected to fall still further, to 2% per cent in 1990.

Maybe that decline in growth will be enough to keep inflation under control. If so, one reason is not the virtue of industrial countries, but the persistent weakness of commodity prices. The real prices of every significant group of commodities are lower, in some cases dramatically lower, in 1990 than they were in 1980.

Bleak picture

Partly because of the weakness of commodity prices and partly because of the legacy of the overindulgence of the 1970s, the performance of most developing countries has been dismal. Between 1983 and 1989, industrial countries achieved annual rates of growth of 3.6

Little progress

What have the meetings in Washington this week done to suggest that the 1990s will be any less bleak? Very little, it appears. Agreement has been reached on a 30 per cent increase in IMF quotas, but this is conditional on agreement on a scheme to tackle the problem of arrears. The very existence of these arrears suggests that the IMF has not been successful in its efforts to impose strict rules on lending.

The standard facilities of the IMF were not designed to deal with the problems that it is encountering in its lending to developing countries. The IMF has also failed to restrict its operations to countries whose policies and prospects offer a reasonable chance of success.

The industrial countries, above all the US, are determined to solve problems on the cheap. Thus the IMF and World Bank have been pushed into the forefront in dealing with the debt crisis in order to limit direct budgetary appropriations for that purpose. Efforts at debt relief under the Brady Plan are limited by the modest levels of support available. Again, the pressing problem of official debt cannot be tackled effectively because of an unwillingness to put losses on the budget.

This penny-pinching will ensure that the mistakes of the 1970s will poison the 1990s. Worse, the equally huge mistakes in lending of the 1980s – notably property lending and corporate restructuring – may yet make a repetition of the inflation that ended the 1970s unavoidable. The failure to resolve these problems now, instead, is the result of political cowardice: unwillingness to pay for mistakes and a persistent failure to control a financial system that is deregulated in its assets and guaranteed in its liabilities.

Welcome move in Mexico

THE capacity to act on, rather than react to, events has been one of the distinguishing hallmarks of Carlos Salinas de Gortari, the Mexican President. Ever since he took office in December 1988, he has constantly moved further and faster than expected with economic reforms.

He has now surprised his own supporters and wrong-footed the opposition by announcing the privatisation of the banks. The move has enormous symbolic and practical significance. It is the first time in the history of the modern Mexican state that a government has sought to roll-back an industry which has already been nationalised. Furthermore despite some pressure from the private sector and foreign investors, the banks had seemed too politically sensitive a sector to include in President Salinas's privatisation plans.

The banks were nationalised in 1982 during the final days of the Lopez Portillo administration in a desperate attempt to find a scapegoat for the financial chaos caused by the onset of the debt crisis.

The nationalisation was carried out in a shamelessly demagogic manner. The privately-run banks may not have particularly distinguished themselves during the heady decade of the Mexican oil bonanza, but the manner of their takeover sent shock waves through the private sector. It was the signal for large-scale flight of capital, which stayed across the border in the US for the rest of the decade and has only just begun to trickle back as a result of the confidence generated by President Salinas.

Unambiguous signal

Thus the decision last week to submit constitutional changes to Congress which would permit the banks to be privatised is both a necessary confidence-building measure and an unambiguous signal. The move will also be welcomed by members of the General Agreement on Tariffs and Trade (Gatt) who are looking for developing country support in their Uruguay Round negotiations on liberalising services. Although Mexico has become an enthusiastic member of the

David Thomas and John Hunt on the issues facing the world's environmental diplomats

Wave on wave of good intentions

If the world's environmental problems could be solved by high-powered conferences, then the planet would have nothing to worry about. Officials from the world's environment ministries, activists from green pressure groups and scientists specialising in environmental problems have spent the year jetting from one international gathering to another.

This nomadic crowd has now descended on the Norwegian port of Bergen, where environmental representatives from more than 30 countries have gathered for two weeks. The official reason for this get-together is to consider the notion of "sustainable development" – the seminal concept of environmentally sound economic growth which was popularised in 1987 by a United Nations Commission chaired by Mrs Gro Harlem Brundtland, Norway's then Prime Minister.

As with many of these green conferences, almost anything – or nothing – could emerge from Bergen. The Norwegian Government is pressing participating countries to agree an ambitious communiqué which would, for example, commit them to stabilise emissions of carbon dioxide (CO₂) by the end of this century.

This would entail short-term cuts in CO₂ emissions particularly from coal-burning power stations. But several of the larger industrialised countries, including the US and UK, have let it be known that they have no intention of agreeing global warming commitments at Bergen.

It would be easy for sceptics to dismiss such eco-summits as junketing unlikely to yield decisions of interest to practical people. But such a negative attitude would be a mistake. The fact is that, slowly and unpredictably, hard results with clear implications for businesses and individuals have begun to emerge from this international environmental diplomacy.

One example is the regular conferences among countries bordering the North Sea, the most recent of which met in the Hague in March. They have resulted in agreements to phase out industrial and sewage sludge dumping in the North Sea.

Moreover, the North Sea conferences illustrate another way in which international environmental gatherings can have practical effect. Increasingly, they are a platform for moral and political pressure on individual countries which appear out of step. The US alone failed to abide by the 1987 agreement to end industrial dumping in the North Sea by January 1990, but the international and domestic clamour shortly before the Hague meeting finally forced the British Government to announce a timetable for phasing out the dumping.

Delegates may not return from Norway with comparable achievements, although some western European governments are hoping that ad hoc meetings in Bergen with ministers from the environmentally benighted eastern European countries could help to spark off a dialogue about cleaning up the eastern bloc.

However, two further conferences this year will offer the promise of clearer results. Indeed, it is no exaggeration to say that they will be the key cases of environmental diplomacy. If the eco-crats leave them empty-handed, then the whole process of seeking international agreement to tackle the world's environmental problems will have suffered a stinging setback.

The first of these is a conference on the ozone layer to be held in London next month. It will almost certainly see an attempt to strengthen the existing agreement, known as the Montreal Protocol, on phasing out ozone-depleting chlorofluorocarbons (CFCs), widely used in refrigeration, cleaning and air conditioning.

Countries which are party to the

Montreal Protocol, including most developed countries, are committed to cutting their use of CFCs to 85 per cent of 1986 levels by 1993. If the June conference succeeds in strengthening this target, and parallel goals for reducing CFC production, it will send out an important message: the world can set and keep to freely-negotiated environmental objectives.

Another, arguably more important, task also faces the June conference – to draw developing countries into the process. So far, much of the Third World has fought shy of the Montreal Protocol, fearing the costs of phasing out CFC use.

Developing countries account for a relatively small share of the world's CFC use at present, but this is set to change. A study prepared by Touche Ross for the Indian Government, for example, suggests that Indian use of ozone-depleting substances will increase from about 10,000 tonnes a year now to 20,000 tonnes in 2010, unless countering action is taken.

In advance of the June conference, officials from both the developing and developed world have been considering how to break the logjam. There is a growing consensus on the solution: "a funding mechanism is needed to help finance the developing countries' move away from CFCs," says a senior official in Britain's Overseas Development Administration.

For their part, developing countries stress that a transfer of funds and technology will be needed to persuade them to sign the Montreal Protocol. "We are willing to switch away from these substances, provided the incremental costs of substitution can be met," explains Mr Mahesh Prasad, permanent secretary at India's Ministry of Environment and Forests.

A fund to help developing countries jettison CFCs is practical politics because the costs would be relatively small by global standards. The Touche Ross study suggests that a strong option for India – total CFC phase-out by 2010 – would cost up to Rupees 20bn. A weaker option – phase-out by 2020 – would cost only up to Rupees 1bn by the year 2010.

The June conference may not agree on the exact shape or size of the funding mechanism; on whether it should be administered by an existing institution like the World Bank; or on how to tackle the tricky problem of relaxing patents and copyrights in order to encourage Third World countries to manufacture CFC substitutes. But failure at least to accept the principle of such a transfer of funds would be a serious blow to eco-diplomacy.

Protecting the ozone layer is a relatively uncontroversial environmental problem. Lack of significant progress in the June conference could therefore cast a shadow over the second important gathering still to be held this year: a United Nations sponsored conference on global climate change in Geneva in November.

Sharp divisions are almost certain to surface in November, because global warming is a much more intractable problem than the ozone layer. The science is more complex: predictions of the rate of global warming as a result of the build-up of man-made greenhouse gases have to be made within wide margins.

The adjustment costs would also be much bigger. In particular, agreement

to cut back on the world's emissions of CO₂ would require a radical overhaul of electricity generation and transport, two activities fundamental to all industrial processes.

The sceptic camp, which also includes Japan and the Soviet Union, Senior US figures from President Bush down have this year voiced doubts about rushing into tough targets for greenhouse gas emissions.

Mr Michael Boskin, chairman of President Bush's council of economic advisers, warned an international conference in Washington last month of difficulties in forecasting the impact of global warming. "We are aware of very little systematic work on the impacts of sea level change, human health effects (if any), or the effects of possible climate change on forestry, fisheries, water resources, or biodiversity," he said.

The Scandinavians, the Dutch and the West Germans made plain their

annoyance at what they saw as a crude attempt by the US to derail moves towards a global warming agreement. The eco-enthusiasts were sharply critical of the implicit US call for more research before measures are enacted. "We were hoping for a bigger mandate than just doing more research. I think it is necessary to act now," said Mr Hans Falck, the Dutch environmental chief in Washington.

The Third World is almost certain to lag behind the industrialised countries in agreeing on actions to tackle the greenhouse effect. In the medium term, it will be essential to draw large developing countries like China and India into the process. But substantial progress can be made without them in the short term: six countries – the US, Soviet Union, Japan, West Germany, UK and Poland – account for more than half of the world's CO₂ emissions from burning fossil fuels.

Meanwhile, the tension between the sceptics and the enthusiasts will continue. "Being a missionary has never been a comfortable option," says one of Norway's most senior environmental officials.

New man at the wheel

■ Tadashi Kume, who announced his retirement as president of Honda Motor yesterday, has done more than anyone to transform the international image of the Japanese car industry. Until he came along Japanese cars were renowned for their reliability and their dullness. His company may be the youngest, and smallest, of the Big Three Japanese carmakers, but it was the first to make a success of selling its product for its style and engineering, rather than its price. The effect on the competition has been such that Honda itself is now regarded as among the more conservative.

An engineer by training, the 58-year-old Mr Kume spent his entire career in Honda's R&D subsidiary before becoming president in 1983. His zest for innovation soon showed up in the group's overall direction.

Honda was the first to capitalise on the potential of the US market – its Ohio factory is the single biggest car plant in the US – and it has been digging into Europe,

through an enlarged co-operation scheme with the UK's Rover. Two thirds of its revenues now come from overseas.

Honda has always been an industry maverick. It was the first Japanese carmaker to export cars from the US back to Japan, and it will be the first next year to export from the US to Europe as well, a move which is bound to ruffle a few feathers in Brussels and elsewhere. Mr Kume's successor – Mr Nobukazu Kawamoto, another R&D man – has the unenviable task of proving that Honda has lost none of its old flair.

President Salinas needs to see the ruling PRI do well in these elections, otherwise he will face a hostile Congress that could slow the pace of economic reform. Just as important, the congressional elections need to be transparent and clean, relegating to the past the PRI's time-honoured habits of ballot-rigging. So far the remodelling of the PRI and the opening up of the political system have remained too much in the realm of good intentions. However, the speed of political reform cannot lag behind economic change indefinitely without negative consequences.

New note

■ Is the era of white domination in South Africa well and truly over? The South African Reserve Bank seems to think

OBSERVER

so. Yesterday it announced that it was redesigning the country's banknotes – and removing the portrait of Jan van Riebeek, the Dutchman who founded the first permanent settlement in the Cape in 1652.

From now on, South African notes will carry portraits of the "big five" wild animals from the country's game parks: rhinoceros, buffalo, lion, elephant and leopard.

The new notes could have a fairly short life, however. The first of them are not due to appear until October 1992; by then, South Africa might be well on its way to black government. And the Reserve Bank could find itself commissioning a portrait of Nelson Mandela to replace the rhinos and the buffaloes.

Buggin's turn

■ To many ordinary folk, the starting salary for freshly minted top business school graduates of upwards of £25,000 a year would seem reward enough. But this has not stopped the rather silly ceremony of the annual MBA of the year award. Yesterday it was the turn of Geoffrey Mulcahy, Kingfisher's chief executive, to follow in the footsteps of Courtaulds' Sir Christopher Hogg and Jaguar's Sir John Egan, and be named whizz kid of the year.

Presumably, John Ashcroft, Colgate's ex-chief executive, has blotted his copybook sufficiently, so that he is an unlikely future contender. But if the award continues for much longer doubles as business school boys, such as BP's Bob Horton, or British Telecom's Ian Vallance, will be trotted out to collect it. There is nothing wrong with them as businessmen, but there is something seriously wrong with the MBA industry.

The number of new MBAs



"I'm sweet enough, already, thank you."

is growing rapidly, and there is hardly a city in the UK which does not boast a business school (Manchester has four). It is a growth industry with serious quality control problems, and is long overdue for rationalisation. Would it not be refreshing if Cranfield School of Management were to take a takeover bid for Manchester Business School?

Even better, a foreign predator like Insead. The executive who organised that would justly deserve the MBA of the year award.

Expenses

■ At 42 Stephen Walls, chairman and chief executive of Wiggins Teape Appleton, the pulp and paper group which is being demerged from BAT Industries, is still entitled to be a young businessman. But he is also a takeover battle scarred veteran who is putting his experience to good use. He has twice been on the receiving end of unwelcome

bids, first as vice president of finance at Chesebrough-Pond's, and more recently as chief executive of Plessey. He was reputed to have walked away from Plessey with \$1m

– more than enough to buy his new black Porsche – and now stands to collect another handsome packet if his new employer is gobbed up. WTA's listing particulars published yesterday show that aside from an annual salary of £275,000, plus a bonus of up to 50 per cent, he would receive £325,000 if the group was to be taken over within six months of the listing which resulted in his status being "materially diminished".

Pat Sheeby, chairman of BT, assures me that this is a perfectly normal arrangement and reflects that institutional shareholders will give WTA a chance to prove itself as an independent company. So despite the hectic merger activity in the pulp and paper industry, Walls is unlikely to collect the £325,000. In any case, he wants to get back to being an aggressor.

Women at work

■ The authorities in Sacramento, California, are reported to be in some embarrassment over a request from the city's engineer. Bearing in mind that he works for a council with a majority of women, he has asked for proposals for a non-sexist name for manhole covers.

He should have known. Most of the proposals have fitted his name, Randy Witt – though colleagues say he is a notably clean-spoken man. Meanwhile the leading women of the council are issuing hasty disclaimers. Perhaps he should settle for about the only suggestion which is both printable and original: "USA hole", for Underground Service Access. Where else, after all, could it have happened?

William Hall

POLITICS TODAY

Parliament should get off its back

By Joe Rogaly



The production of new national constitutions has become a growth industry, albeit in a series of small niche markets. It is extremely buoyant in eastern Europe. A promising opportunity is opening up in South Africa. In Britain the prospect is not too bright.

The Liberal Democrats, and some pressure groups like Charter 88, are far along the road, but neither of these is about to change the world. The Labour Party is tinkering with the idea of a new constitutional settlement, and a number of Tory politicians will agree in private that particular improvements are desirable, but the attitude of the Conservatives under Mrs Margaret Thatcher remains as hidebound as ever. We have a 700-year-old Parliament and a Queen, the Prime Minister reminded us the other day. What is more, she intimated, we do not want anyone to touch those sacred bastions of independence and freedom under the law.

A translation might be the 700-year-old Parliament is a wonderfully supine body that rubber-stamps virtually everything the Prime Minister sends it, while the existence of a powerless monarch overrules the entire confidence trick with a spurious aura of legitimacy.

This elective dictatorship – which the Labour leader, Mr Neil Kinnock, seems anxious to preserve for his own possible use – stands in shaming contrast to the more balanced democracies of continental western Europe, not to mention the higher aspirations of the Poles, Hungarians and Czechs. The East Germans will no doubt adopt the democratic mechanisms of the federal republic, which are superior in almost every detail to those of the United Kingdom. It is now becoming possible to envisage eventual agreement on a respectable new constitution for South Africa. If, as is highly likely, it provides for more effective control over the executive than is the case in Britain, we may in due course see a South African prime minister – Mr Nelson Mandela, perhaps, or possibly even his putative deputy, Mr F.W. de Klerk – lecturing the British on how run a democracy.

For the essence of a democratic constitution is a mechanism that produces a proper balance of power between Parliament and ministers, with independent courts holding both in check. This was spoilt first, let me acknowledge, by the corruption brought about by power is not confined to Britain; this very week the French Socialist Government was saved by the Communist Party from defeat in a parliamentary vote which it should have lost. The issue was a new law aimed at ending the cosy practice of "persuading" businesses to set up slush funds for political parties. It seemed a good enough idea, but it was accompanied by an amnesty for offences committed before June 15 1989. Several politicians, including some in President Mitterrand's Socialist Party, were outraged.

Again, it would be absurd to point out deficiencies in the protection of individual rights in Britain without first noting that the east European renaissance of 1989 has revealed the infinitely greater horrors of totalitarian regimes. Yet the gross excesses of Communism do not excuse lesser transgressions in a democracy that has brought about the mother of them all. Transparency? The evidence is to be found in a new book published by Oxford University Press yesterday. On my reading of it, there has been a disturbing tendency for the British Government to adopt powers to bear down on individuals whose words or actions arouse the suspicions of the state. That is a long way of putting it, but in these matters it pays to choose one's words carefully.

The authors – K.D. Ewing, professor of public law at King's College London and C.A. Gearty, a Cambridge lecturer in law – have, however, chosen the unfortunate three-word title of Freedom Under Thatcher. This wrongly implies, as the book itself does not, that the rot only set in on May 4 1979, when Mrs Thatcher first took office. Matters have indeed worsened over the past decade, but the elective dictatorship, with its potential for heavy-handed and secretive administrative decisions, has existed for considerably longer than that.

For example, it was during the 1970s that Britain's intelligence services, MI5, classified Ms Patricia Hewitt and Ms Harriet Harman as subversives in breach of the European Convention on Human Rights. The two ladies have done well enough since: Ms Hewitt is a pillar of a new Labour think-tank and Ms Harman is now Labour MP for Peckham, but it took an appeal to the European Court of Human Rights, whose judgment was confirmed by the Council of Europe at the end of April, to clear their names and expose MI5's malfeasance. The Government agreed to pay the expenses of the case, amounting to more than £50,000. Officials have since put it about that the 1989 Security Service act, which came into force at

LETTERS

Doubts over UK attitudes to industry

From Mr Maurice Nadin.

Sir, Would it not be useful if Lex (May 9) explained what exactly is wrong with the Deutsche Bank's rule? The Deutsche Bank's rule which limits shareholders voting rights to 5 per cent irrespective of the size of their holding.

Presumably Lex's dislike of the Deutsche Bank shareholder voting system is based on the ancient British view that control of more than half of the voting equity of a company gives control of that concern. Has that helped the UK over who controls industry for

economy? I doubt it.

In West Germany, takeovers and mergers since the war have been few and far between. The City of London, where takeovers and mergers have been the lifeblood of corporate activity for 40 years, has been the dynamo of the UK economy.

However, in West Germany, manufacturing industry rather than merchant banking has been the chief economic force. In the UK we have squabbled over who controls industry for

Fair rewards for directors

From Mr Andrew Greenwood.

Sir, Mr Edgar Palamoumtian (Letters, May 5) calls on a leading company to set an example in the area of executive remuneration.

I have just received a copy of BT's accounts (ranked ninth in the UK in terms of capitalisation) for the past financial year. Remuneration of the chairman and highest paid UK-based director have increased by about 14 per cent to £173,000 and £170,000 respectively, hardly unreasonable for a company that also reports a pre-tax profit increase of 32 per cent (down from the previous year's rise of 39 per cent).

Required declarations on directors' interests indicate most of their rewards are obtained from capital growth, as suggested by Mr Palamoumtian.

I doubt that this example will bring about the hoped for "dramatic effect." More successful might be concerted action by a large Unit Trust shareholder towards a company that has performed particularly badly while senior executives received unjustifiable increases.

After all, are such companies likely to produce the sort of returns unit holders expect? Also, given the strength of feeling on this topic such action might well wonders for their image of investment funds.

Andrew Greenwood,
Swampenogen 187,
182 25 Enskede,
Stockholm

Improvements in fee transparency to be welcomed

From Mr Giles Conroy-Gordon.

Sir, Barry Riley's article on fee transparency in the FT's Pension Fund Survey (May 3) raises several matters which are of interest to pension funds, consultants and investment managers.

All improvement in fee transparency must be welcomed in spite of Mr Riley's reports of the attractions of opacity to some trustees. The main factor which muddies these particular waters is undoubtedly the propensity for some managers to receive effective remuneration which is undisclosed and related to the level of transactions.

Equally, the move towards relating fees to performance is a desirable one. Unless a fund decides to "go passive" and to hand over responsibility for performance to an index, it is reasonable that investment managers should be paid in

large part on the basis of performance.

However, Mr Riley's disapproving comments on the increasing use of unit trusts in pension fund portfolios should not pass unchallenged. The fact is that constituting a pension fund portfolio, as we do, from a group of unit trusts and mutual funds specifically created to provide a wide range of geographical and risk exposure, has direct advantages in spread of risk, flexibility, publicly demonstrable performance and, perhaps more importantly, in the distinction it enables between asset allocation decisions at one level and the specialist management of securities in individual market places at another.

These advantages result in an improved bottom line performance which more than pays for the expenses inherent in such a structure. What is, of course, crucially important is that these "internal expenses" should be fully disclosed and taken into account in agreeing the manager's fee.

An appropriate fee structure will therefore tie together the requirement for transparency, the expense of using unit trusts and relation to performance. In effect, the fee payable is foregone, up to an agreed level, to offset the internal expenses inherent in the structure. In this way a pension fund client will only pay a fee where (a) performance exceeds an agreed yardstick and (b) the internal expenses of unit trusts or funds making up the portfolio have already been set back by the manager in performance.

Giles Conroy-Gordon,
Global Asset Management Ltd,
GAM House,
12 St James's Place,
London SW1

Keeping the wolf away from Globe Investments

From Mr Michael Hart.

Sir, Barry Riley's article on the bid for Globe Investment Trust ("Discounting a vital issue in the takeover stakes," May 7) reports that Mr Paul Whitney, speaking for British Coal Pension Funds, believes that most investment trust managers welcome the bid; removing the alleged over-supply and reducing the discount is said to create an opportunity for new issues.

Let me assure Mr Whitney that my own enquiries indicate exactly the opposite: investment trust managers do not have the same confidence that Little Red Riding Hood unwisely placed in the wolf.

I have been in the Far East during the past fortnight but the AITC's submission to the Office of Fair Trading urging a referral of the bid was prepared with my full authority. And having spoken to all available members of my executive committee, I can assure Mr Whitney that they all wholeheartedly support our argument.

Our position is simple. So long as substantial tax incentives are available to members of pension funds, while the private shareholders must save on an after-tax basis, pension funds will become the dominant force in all listed companies.

Faxing problem

From Mr N.M. Rimmington.

Sir, How many times do you ring a telephone number from a letter head only to get the beeps and whistles of a facsimile machine?

Could there not be an agreement to set up a convention whereby traditional telephone numbers are recorded at the top of the page and facsimile numbers ones at the bottom. I know British Telecom would oppose this because it would lose considerable revenue, but for the busy consumer it would be a boon.

Michael J. Hart,
Association of Investment Trust
Companies,
Park House, 16 Finsbury
Circus, London EC2

the turn of the year, provides a satisfactory tribunal for future complaints. But there is no independent scrutiny here: if a judge or two plus a minister or two should ever be in caboots, a misdemeanour by MI5 would remain a secret. This applies to phone-tapping as well as other forms snooping.

As Ewing and Gearty point out, the Security Service Act extends the power of MI5 by authorising it to do that which was previously done unlawfully. This is by no means the only example of the erosion of liberty in Britain. Police powers have been extended and codified, while the principle of self-policing – allowing the force to be its own judge and jury – has been entrenched. This is worrisome at a time when revelations of police malpractice have become so frequent as to be commonplace.

Many of the increases in the powers of authority have taken place in response to perceived challenges to public order, such as the 1984-85 miners' strike, or the terrorist threat posed by the IRA. This is always a problem in a democracy: how much are the principles for which it stands to be compromised in an effort to defeat those who live by entirely different rules? Mrs Thatcher's Government would have been a better case if its compromises were all temporary, and seen to be so, and a better one still if its policies were seen to be working. The use of the police during the miners' strike did not, but the damage to the legal system is not temporary. The array of tactics used against the IRA, including the ban on the direct broadcasting of statements by its leaders, does not so far seem to be working. The British Government is caught: it has neither the ruthlessness with which to fight a dirty underground war, as might a totalitarian state under similar attack, nor the cunning to manage a democratic cleanly clean approach.

The usual remedy proposed for all of the above is the introduction of a bill of rights or the incorporation of the European Convention into British law. The authors are sceptical of this, partly, it seems, because they do not trust British judges to come down on the side of either liberty in general or the aggrieved individual in particular – at least not against the wishes of the executive. This mistrust is backed by some evidence of judgments that might have gone another way. "We have seen demands for electoral reform, devolution, etc., rejected by the second chamber, reforms of the judiciary and freedom of information," they write. "It is clear, in such proposals as to address the balance of political power, rather than in such cosmetic changes as a bill of rights, that the protection of civil liberties in this country ultimately depends."

I think they are a bit hard on the judges, who are not uniformly conservative or authoritarian by nature, but their general proposition, that we need a fresh commitment to an entire new constitution, is spot on.

* *Freedom under Thatcher. Civil Liberties in Modern Britain. K.D. Ewing, C.A. Gearty. OUP.*

LOMBARD

Farewell to snake oil

By Michael Prowse

THE revelation that President George Bush no longer regards himself as bound by his "no new taxes" campaign pledge is the best news to have emerged from Washington in years. It does not imply an immediate fiscal transformation: in the short run the best that can be expected is a modest (say \$20bn to \$30bn) increase in indirect taxes. But in the longer term, Mr Bush's new realignment could spell the end of additional revenue. The US education and training system is in disarray. About 15 per cent of the population lack health insurance. There is a widely acknowledged shortage of affordable housing. Inner cities are physically crumbling. The welfare safety net is riddled with holes. The ageing of the population is putting up the cost of public pensions. In the face of such pressures, responsible Republicans, such as Herbert Stein at the American Enterprise Institute, are openly conceding the case for substantially higher taxation.

The long-run challenge is to achieve a permanent transfer of a few per cent of GNP from private consumption to public investment. The least offensive way to bring this about would be for the US to introduce a federal value-added tax (VAT). At present there is no individual consumption tax although individual states levy retail sales taxes at rates of between 4 and 8 per cent. As a result the US is unusually reliant on income taxes. For example, according to OECD figures, the average rate of consumption tax (including specific duties) is 7.6 per cent in the US compared with 20.8 per cent in West Germany, 22.3 per cent in the UK and 24.6 per cent in France.

The snake oil recipes of the Reagan years did not work. Supply-side economics left productivity and real earnings stagnant. It allowed international debts to mushroom while the social infrastructure fell into disrepair. Mr Bush is an intelligent fellow: surely he can see that a consumption tax is the obvious cure for a consumption binge. A US VAT levied at a rate that would seem insignificant in Europe, is the long-term solution to the US's fiscal imbalances.

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Time to shuffle the US budget pack again

Bipartisan talks on how to reduce the deficit begin next week, writes Peter Riddell

THE door of the budget negotiating room has been opened by President George Bush and Congressional leaders have stepped warily in. But they have not yet sat down, let alone agreed how to reduce the Federal budget deficit.

However, after more than three months of inaction over the 1991 budget, the agreement to start bipartisan negotiations next Tuesday with no pre-conditions has started a frenzy of speculation that Mr Bush is about to scrap his "no new taxes" pledge.

But this is premature and in the past 24 hours the White House has been stressing that the term "everything is on the table" does not mean that the President will accept higher taxes. The only common ground is that the deficit has increased sharply since the Bush budget in late January and more drastic action is needed than either the Administration or Congress have so far suggested.

The budget deficit for fiscal 1991 starting this October was estimated in January at just over \$100bn if no action was taken, widely seen as an underestimate at the time. Mr Bush proposed tax and spending measures of \$35bn to reduce the deficit to the \$60bn target for 1991 under the Gramm-Rudman law.

Mr Richard Darman, the budget director, now estimates that measure, totaling \$55bn to \$60bn may be needed to hit the 1991 target, four times last year's deficit reduction package. The change reflects the

Budget Tax Options - revenue in 1991	
A one percentage point Value Added Tax	\$20bn
Doubling the tax on cigarettes to 32 cents a packet	\$2.8bn
Oil import fee of \$5 a barrel	\$8.5bn
Increase gasoline/petrol tax by five cents a gallon	\$50m
A 5 per cent tax on energy use	\$14.2bn
A 0.5 percentage point tax on the transfer of stocks	\$7.6bn
Raise income tax rate to 33% from 28% for the wealthiest	\$3.6bn

Source: Congressional Budget Office

combination of higher than expected interest rates (adding \$10bn alone) and lower than forecast taxes from corporate profits (down \$8bn-\$9bn).

This is not taking into account the extra costs of the rescue of the savings and loan industry which, according to the Congressional Budget Office, could add another \$30bn or so, pushing the excess above target to nearly \$100bn.

Both sides are likely to find some way of excluding the savings and loan costs from sequestration calculations—not least because, as Mr Robert Michel, the Republican Minority leader, has pointed out, any action beyond \$45bn-\$50bn and "you do things that may be injurious to the economy. You can only do so much."

The original Bush budget is now dead, and House Republicans did not even bother to push the Bush version to a vote last week. However, the House and Senate versions would only cut the deficit by between \$27bn and \$43bn, including large unspecified additions to revenue.

The pressure for an early bipartisan agreement comes

not only from the increase in the deficit projections and this November's mid-term elections (affecting a third of the Senate and all of the House) but also because of the threat of across-the-board spending cuts. Under the Gramm-Rudman law such cuts, known as sequestration, would come into effect in mid-October to meet the deficit target if a budget has not been approved by then.

In practice, the cuts are not even. Already committed defence contracts, social security and other retirement benefits are exempt so that action to reduce the deficit by say \$45bn to \$50bn would cut many other domestic and uncommitted defence programmes by 15 per cent or more, hitting education, public housing, science and roads very hard. This is politically unacceptable to all parties, hence the search for an agreed deficit reduction package.

Democrats, Congressional leaders believe, that higher taxes must form part of any deficit reduction package. But they fear a trap, and think the Republicans will brand them

as the party of tax increases.

Mr Bush's "no new taxes" has always been elastic. Mr Darman has talked of the duck test. "If it walks and quacks like a duck it is a duck," whereby new taxes are what the public regard as tax increases. This leaves room for euphemisms such as loopholes, revenue enhancers and user fees, including airline ticket and telephone taxes.

Last year's budget included \$5.5bn from such devices and the January budget had nearly \$14bn in revenue increases (in part from the initial favourable impact of a cut in capital gains tax) and roughly \$5bn in user fees.

The question is how far the pledge can be stretched without breaking. Many Congressional Republicans are already up in arms over the prospect of a tax increase: 18 senators wrote to Mr Bush expressing strong opposition. Republican strategists argue that a firm line against tax increases is one of the few issues clearly differentiating them from the Democrats and working in their favour.

Mr Darman has sought to allay some of these fears. He has said the Administration did not "embrace" ideas such as a value added tax, taxes on alcohol and cigarettes and national lottery, while it also did not regard "increasing marginal income tax rates as being good for economic growth" or "an appropriate idea".

The bottom line for Republicans is probably no increase in income tax or any new sales tax. There may be some room for manoeuvre in indirect taxes, though big revenue raisers, such as in the accompanying table, would all be highly controversial.

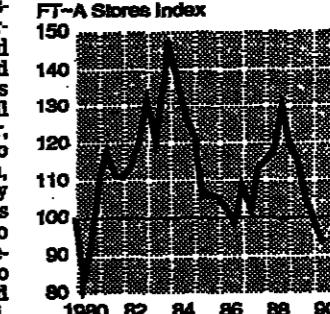
Democrats will insist on some action on the tax side—for instance, raising the top marginal income tax rate for the wealthy—to balance any cut in capital gains tax or cut back in the cost of living adjustment to social security and in Medicare health programmes for the retired.

THE LEX COLUMN

B&C's plea for a decent burial

Sears

Share price relative to the FT-A Stores Index



shared overheads. If there is a rebound in spending on repair, maintenance and improvement, H&C should quickly be able to squeeze more profit out of Crossley, although it will need to run hard to prevent earnings dilution in 1991, when the rights issue shares will be in for a full year. The issue is an expensive exercise for the company; H&C's shares are yielding 8 per cent at last night's close of £50 and 9 per cent at the rights price of £32. But such a healthy yield for what recently was a FT-SE stock ought to protect the offer from disaster, even in this market.

Wiggins Teape

On the evidence furnished by the listing particulars, Wiggins Teape Appleton is not quite as fireproof as advertised. In housebuilding—down by a thumping 57 per cent last year—there should be a further fall in trading profits, offset by the effects of a reduced building programme on cash flow and thus the interest charge. The real snag is in property, where the sales programme looks like being postponed in a weak market. Even if the headline figure for pre-tax profits comes out unchanged, it will still be lower than two years before.

The hope for the following year is that the cost pressures reduce as volume recovers, but that is the devout wish of every retailer. At yesterday's 89p, the shares are on around 13 times earnings. But this hardly matters: the determinants are the 90p per share net asset value and the 5 per cent yield. Since neither of these are likely to change in a hurry, there seems little reason for the share valuation to change either.

Harrison & Crosfield

The sale of Crossley makes sense for both vendor and purchaser. Bowater brings down its gearing from 181 per cent to 77 per cent and sheds one of its non-core activities; its shares rose 21p to 476p accordingly.

For H&C, the purchase greatly strengthens one of its three and a half key divisions.

Depending on how one treats heating & plumbing distribution, the combined Hanco-Crossley will be battling for the top of the builders' merchanting league with Meyer International.

The merchants' sector has been consolidating fast over the last two years, prompted by the potential gains from increased buying power and fell 8 per cent.

At the same time, it is unsatisfactory that the Bank of England has given almost no guidance, in public at any rate, on the affair's regulatory aspects. The only part of the group whose survival is essential for the rest of the City is Exco, its money-broking subsidiary. Given the nature of its business, it is probably well insulated from the H&C disaster; it would help to demonstrate that it is more prof

against the cycle than its rivals.

Part of the argument for this rests on the present dynamic state of the European paper industry. In particular, it is suggested that the merger of Stora and Feldmühle puts pressure on a market in which control of distribution is of

increasing importance; and that Wiggins Teape, as one of Europe's biggest paper merchants, occupies a pivotal position in the process, whether as purchaser or as target. The other argument for a premium rating is one of rarity value: a FT-SE stock which represents a unique exposure to an industry which dropped out of the average portfolio decades ago.

Markets

Yesterday brought a neat confirmation of the paradox of stagflation in the UK. In its Quarterly Bulletin, the Bank of England hammered home its worries about rising wage costs and output prices. At the same time the roll-call of profit warnings extended for the first time to one of the battered veterans of the last recession, GKN, whose shares promptly

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The Economist

Bank of England backs economic policy

By Andrew Marshall, Economics Staff, in London

THE UK Government's economic policies won backing from the Bank of England yesterday, but with a warning that inflation will be close to 10 per cent for several months.

"There is little chance of any significant reduction in interest rates for some time to come," the Bank said.

High interest rates have been successful in slowing down the economy, the Bank says in its May Quarterly Bulletin. However, it cautions that base rates will have to stay for the time being at their present level of 15 per cent, because of the continuing inflationary threat.

Base rate rises over the last two years have slowed consumer demand, the Bank says, and there is now evidence that the corporate sector is following suit. "The economy is on course, and domestic policy would seem to be right enough," the Bank said.

However, inflation has been slow to respond, and in the short term will rise further. The poll tax, and rises in excise duties and utility prices will push up the retail price index to "close to 10 per cent for a period," though it should decline before the end of the year.

This is the highest official forecast yet for UK inflation. It means that the Treasury's forecasts of an annual increase of 7.25 per cent in the RPI for the

fourth quarter of 1990 are very unlikely to be met.

The annual increase for the RPI for April, released today, is expected to be 9.7 per cent, its highest level since May 1982, according to a survey of predictions by IDEAS, the financial research company. But some analysts are expecting the rate to go over 10 per cent. The Bank believes that the April figure will not be the peak.

The Bulletin further warns that underlying inflation will continue increasing after the RPI peaks, perhaps for as long as 18 months. It notes that manufacturers' output prices—a better representation of underlying inflation, which strips out elements such as mortgages—are rising steadily. "This index is now becoming misleading," the Bank says.

There is also an increasing risk of inflation from continued growth abroad, the Bank warns. In particular, German unification could put further pressure on European prices and output, possibly leading to higher interest rates.

Though it is not axiomatic that this would lead to a rise in UK interest rates, the Bank made its concern about further slippage of sterling plain and hinted that it would like to see sterling appreciate.

Markets, Section II

By John Barham in São Paulo

BRAZILIAN President Fernando Collor de Mello was braced for a battle with the country's powerful bureaucracy yesterday following his decision to cut the civil service by 200,000 within a month.

Mr Collor plans to cut 300,000-350,000 jobs from 1.6m civil service employees by the end of June. This is the largest single cut ever proposed in a state payroll by any Latin American nation.

About 310,000 civil servants are to be dismissed, while the remainder are guaranteed job security under 1988 constitution. They will be held in reserve on reduced pay, which the Government hopes will persuade them to seek jobs in

the private sector.

Mr Collor announced the cuts during a televised cabinet meeting on Wednesday in which he demanded greater results in spending cuts from his 12 ministers. A list of 10,000 jobs to be cut will be published today.

It is too early to tell whether so many could feasibly be pruned in such a short time without serious disruptions.

When he took office on March 15, Mr Collor pledged to reduce public spending by \$20bn this year. Despite dramatic gestures, the results so far have been disappointing.

Mr Collor said this week: "It is imperative that we proceed immediately, urgently, to seek

concrete results that maintain and accelerate the pace of reform."

At the cabinet meeting, Mr Collor handed each minister a file containing spending reductions targets for each department.

Mr Zé de Carvalho de Mello, the Economic Minister, also announced plans to privatise one state company a month, beginning in July.

Most ministers have been too busy assembling their teams and detailing their policy objectives, to implement meaningful cuts yet. Mr Joao Santana, Administration Secretary, who is supervising the reductions, complained that he faced unexpected practical difficulties in closing agencies

and sacking staff.

The inaction on the cuts is angering the private sector, which has suffered heavy tax increases, equivalent to 4 per cent of gross domestic product this year alone, and had bank accounts frozen.

Financial markets are worried by indications that inflation has not been brought entirely under control. Deep spending cuts are needed to convince markets that high inflation is a thing of the past.

Mr Collor's spectacular public relations stunts, such as flying a jet fighter, have failed to blunt rising public discontent over the quality of social services which he had promised to improve swiftly.

Iranian and EC officials to meet in Dublin

By Tim Dickson in Brussels and Victor Mallat in London

SENIOR officials of the European Community will meet their Iranian counterparts in Dublin, Republic of Ireland, next week for the first time in more than a year, providing further evidence that Tehran is trying to improve its relations with the west.

The meeting—due to take place on Wednesday between the EC's "Troika"—past, present and future Presidents of the Community—is the first high-level contact of its kind since the death of Ayatollah Khomeini in February 1989.

The decree soured relations between the EC and Tehran. Member states represented in Iran registered their protest by withdrawing their heads of mission, although most were returned quietly within a month. Iran, however, severed relations with Britain over the "Bushidaff affair."

A spokesman for the Irish Presidency said last night that the whole gamut of EC-Iranian issues would be on the agenda at Wednesday's meeting, which has been arranged at Tehran's request.

"The EC side will certainly be raising the question of the western hostages," he said. The discussions will be on the sidelines of a scheduled meeting of the EC's committee on international trade.

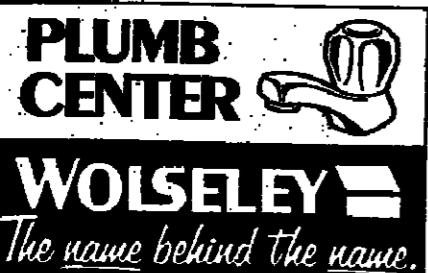
Mr Gerard Collins, the Irish Foreign Minister, has sent a hand-delivered message to Mr Ali Akbar Velayati, Iran's Foreign Minister, welcoming the idea of the meeting and expressing his hope that it will serve to improve relations between the two.

Mr Collins met Mr Velayati in New York recently to discuss the Irish hostage. Mr Brian Keenan, a teacher taken captive in Beirut in 1986.

President Hashemi Rafsanjani of Iran has tried to improve ties with the west in his attempts to rebuild the Iranian economy following the Gulf war against Iraq.

He has called for the release of western hostages held by pro-Iranian groups in Lebanon, but he has been obstructed by Iranian radicals intent on standing firm against the west in general and the US in particular.

On Sunday



FINANCIAL TIMES COMPANIES & MARKETS

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Friday May 11 1990



INSIDE

Time Warner in European TV move

Time Warner, the world's largest media group, is set to take a large stake in the European Business Channel, the business television company based in Zurich. If the deal goes ahead it will be Time Warner's first significant move into Europe since last year's merger of Time and Warner Communications. Page 28

Frankfurt's party is over

Euphoria gripped the Frankfurt stock exchange after the tearing down of the Berlin wall last November. Now, the excitement is passing and attention has swung to Paris. Volume figures for April show stock exchange turnover in West Germany shrank by 36.6 per cent from its level in March, while French volume swelled by 32.7 per cent. France's CAC 40 Index reached seven all-time highs in April. Back page

Stake floated, stake frozen

Robert Murdoch's News Corporation is seeking to raise about HK\$1bn (\$123m) through floating part of South China Morning Post Publishers on the Hong Kong Stock Exchange. The English language publishing group produces the daily South China Morning Post, which has the highest profit per copy of Mr Murdoch's international titles. Meanwhile, Robert Maxwell, the UK newspaper publisher, saw his newly-acquired stake in Bell Group, Alan Bond's media concern, frozen for at least two months by an Australian court. Page 30

IEP settles with Cummins

Industrial Equity (Pacific) the New Zealand-based investment group has agreed not to buy any more shares in Cummins Engine. In a deal seen as a victory for the US diesel manufacturer. Last year IEP built up a 14.9 per cent stake in Cummins. The companies have now dropped legal action against each other and IEP has agreed not to make a bid for Cummins or seek a change on its board. Page 29

Sears' foot note

Training shoes now account for 25 per cent of the UK shoe market. As a quarter of the British population should soon be wearing them at any time. For evidence of the trend, one need look no further than Sears' disappointing full-year results announced yesterday. A £39m (£365m) drop in trading profits from Sears' footwear retailing business, which does not include training shoes, was partly to blame for a fall in overall profits. Sears sells its casual trainers separately through its sports shops, Olympus and PRO Performance. Page 34

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)	
Alus	-	Lease	35
Bayer-Hypo	405 + 7	Assocredit-R	600 + 305
Commerzbank	+ 15	Barclays	380 + 215
Continental AG	305 + 85	Barclay UPH	644 + 347
Daimler-Benz	277 + 58	Barilla	58
MAN	485 - 7	Batchelot	1172 - 321
Siemens	753 - 57	Bata	733 - 213
TOYVO (Yen)	1075 + 15	Bassano	1888 + 180
Wiesmann	654 + 24	Beaufort	1380 + 200
Compagnie Financiere	7 + 5	Sequoia Machines	1200 + 140
Georg Fischer	1000 - 12	Bentley	1200 - 120
Cummins Engine	487 - 14	Bethleem Rubin	1000 - 120
Hercules Bricks	314 - 12	Bhabha	1830 - 250
San Micro	274 - 5	Bhutan Land	2550 - 250
New York prices as at 12.30pm.			
LONDON (Pence)			
Bailey	510 + 3	BFA Agro	498 - 3
BSC	510 + 3	Checkpoint	23 - 10
Colgate	472 + 9	GIK	365 - 31
Heubel	287 + 9	Gen Acc	1028 - 14
Lufthansa	258 + 11	Hermann Otto	130 - 10
Meyer	358 + 10	Lloyd's Bld	257 - 4
Mitsubishi Bk	255 + 4	Lorraine	587 - 2
Smithkline	451 + 19	Philips	133 - 3
Wiles	162 + 7	Salisbury (4)	267 - 3
Pearls	372 - 5	Sears	267 - 3
AB Foods	372 - 5	Std Chart	498 - 18
BP	310 - 5		
Brent Walker	260 - 28		

FINANCIAL TIMES

COMPANIES & MARKETS

Friday May 11 1990

BASF profits down, but hopes up

By Andrew Fisher in Ludwigshafen

BASF, one of West Germany's leading chemical groups, yesterday reported a 6.6 per cent drop in pre-tax profits to DM 845m (£500m) in the first quarter of this year, with the impact of lower prices and currency falls against the D-Mark more than offsetting higher volume sales.

Mr Hans Albers, who steps down as chief executive at the end of next month, said, however, that he did not think that this presaged an end to the boom years of increasing business. "The stagnation in sales is not

based on market weaknesses." He hoped last year's profit level could again be achieved in 1990.

Group turnover eased by 0.7 per cent in the quarter to DM 11.5bn. At the parent company, which handles domestic business and exports, prices had dropped by some 7 per cent this March compared with the same period a year ago. Of this, actual price falls caused by tougher competition accounted for 3 per cent and currency changes for 4 per cent.

The effect of lower prices and

the stronger D-Mark was greater than the decrease in raw material prices, Mr Albers said. BASF's lower first quarter results follow decreases at its two big German rivals, Hoechst, with an 8.5 per cent fall in pre-tax profits, and Bayer, with a more moderate 3 per cent decline.

BASF's raw materials and energy sector recorded sales gains in the first three months, while consumer products, especially magnetic tapes and pharmaceuticals, also advanced strongly. In the agricultural sec-

tor, crop protection products turned in higher sales, but fertiliser business eased. Despite higher volume sales of chemicals and plastics, the price and currency shifts held back turnover.

Mr Albers, who will be succeeded by Mr Jürgen Strube, said group orders were holding up at last year's level and he did not expect lower volumes in coming months.

The lower first quarter result follows a flattening of growth throughout 1989, for which BASF reported an 18 per cent rise in

pre-tax profits to DM 4.4bn on sales up by 8.5 per cent to DM 47.6bn. BASF is raising its 1990 dividend by DM 1 to DM 13 and paying a DM 1 bonus for its 125th anniversary.

Despite softer conditions in the automotive and construction sectors, North American sales were maintained. But like that of the British and Japanese operations, turnover was lower when converted into D-Marks. In Brazil, the tough new anti-inflation measures had a severe impact on business.

Volvo to expand outside Sweden

By Kevin Done in Brussels

VOLVO, the Swedish car and truck maker, will undertake its future industrial expansion outside Sweden, according to Mr Bo Egerdal, head of corporate planning.

Productivity at Volvo's Belgian car and truck plants is substantially higher than at its domestic plants. Productivity in Sweden had been growing at only a third of the rate achieved in Belgium in recent years, said Mr Christer Zetterberg, who took over last month as Volvo president.

The group's profitability was "showing signs of strain" in the face of a simultaneous decline in car sales in its three most important markets, the US, the UK and Sweden, he said.

Despite the fact that Volvo derives 80 per cent of its turnover from outside Sweden, the group still has 70 per cent of its employees and 63 per cent of its assets in the country. In Sweden it is being hit by a combination of "high inflation, a high tax burden, high absenteeism, high interest rates and a low productivity development," says Mr Zetterberg. The volume of cars assembled by Volvo in Belgium has almost tripled in the last ten years from 37,000 in 1979 to 94,000 last year, while the volume of cars assembled in Sweden was virtually unchanged at 172,000.

The present capacity in Ghent for producing 55,000 cars a year would be increased to 125,000 by 1994-95, said Mr Lars Eriksson, managing director of Volvo Europa, the Belgian manufacturing subsidiary. Volvo is to move its truck-assembly working at its Ghent truck plant in September, increasing capacity there from 17,000 to 22,000 trucks a year.

AUDI, the luxury car unit of West German car maker Volkswagen, said 1989 net profit jumped 51 per cent to DM228m (£137m) from DM151m in 1988 on sales that climbed 5.9 per cent to DM12.2bn, agencies report.

In 1990, first-quarter worldwide sales had risen 0.7 per cent to 105,327 vehicles. Domestic unit sales had, however, declined 0.7 per cent to 39,351.

In the US, unit sales climbed 7 per cent to 4,949 in the first quarter. Sales in the UK have been hurt in recent years by since-discredited allegations that Audi cars had spontaneous acceleration problems. Last year, however, US sales steadied.

Strong current against Philips

Michael Skapinker and Laura Raun on declining investor confidence

The plunge in Philips' first quarter operating income, announced last week, was a severe disappointment to stock market analysts and investors. But it was not the rudest shock. That came from the Dutch electronics group's admission that it too was astounded by the fall.

In both Amsterdam and London, sympathy for Philips has drained away. What is left is bitterness at what analysts see as the group's self-deception, its inability to communicate with the world outside its vast headquarters in Eindhoven, and its reluctance to withdraw from some of its businesses, such as computers, and concentrate on areas like lighting and consumer products where it has a chance of maintaining a world-class position.

Analysts in London and Amsterdam agree that if Philips is going to survive the decade, it needs to do more than cut costs and shed workers. It needs to withdraw from some of its businesses, such as computers, and concentrate on areas like lighting and consumer products where it has a chance of maintaining a world-class position.

He and other British and Dutch analysts agree that Philips still has "extensive strengths". Its research and development is highly regarded. Philips invented the compact disc and the audio cassette, and was a pioneer in the development of the video cassette recorder.

The most admired product on the corporate shelf, however, is Mr Jan Timmer, who takes over from Mr Cor van der Klugt as Philips' president in July 1991. Mr Timmer is a powerfully built man, whose easy manner is in sharp contrast to the guarded Philips executive style. He is universally admired for turning round Philips' consumer electronics division, where operating income rose 34 per cent to £1.1bn last year. Mr Timmer is seen as tough enough to make whatever hard choices need to be made. He is only 57, which means he has the time to make them.

The question, however, is whether Philips has the time or inclination to carry them out. Mr Rob Swerts of Banque Paribas in Amsterdam, fears the group might record a net loss on ordinary business this year.

If a British or US company were in the same position, talk would be heavily turn to the prospects of a hostile or friendly takeover. Philips is not immune to a complete series of anti-takeover defences, but analysts warn that these might not be impenetrable if the company's poor performance continues. "No company is bid-proof," warns Mr Simon Street of EIW in London. Analysts believe that Philips needs to withdraw from the computer business, in which it has failed to establish a presence. The company has been talking to Olivetti, the Italian computer manufacturer, about possible co-operation.

They add that Philips should either sell its loss-making semiconductor business or establish a joint venture. Philips would find this particularly difficult. The company is Europe's largest chip manufacturer and a pillar of the General Electric Company of the UK. It was dropped in 1988.

With deals of this sort in place, Philips could concentrate on its more successful areas. These include lighting — where operating income was £1.763m last year</p

INTERNATIONAL COMPANIES AND FINANCE

AGF plans Polish insurance venture

By George Graham in Paris

ASSURANCES Générales de France (AGF), the second largest French state-owned insurance company, has signed a letter of intention with a foundation linked to Poland's Solidarnosc trade union to set up a joint venture insurance company in Warsaw.

The French company said it would ask for approval for the joint venture company as soon as the Polish parliament passes a new law on insurance, which it is expected to do at the end of June. The company hoped to open for business on January 1 next year.

The Mazowsze Foundation, which groups Solidarity's Warsaw regional union, its Warsaw civic committees, the Batory Foundation, which it set up in 1987, and the scientific associations of Poland, will hold 51 per cent of the joint venture. AGF's international subsidiary will hold the remaining 49 per cent. The size of the company's capital is not yet known, since it is subject to Polish government approval.

AGF said it would provide know-how, training and computer systems, and had already sent three executives to Poland. Mazowsze will supply premises, employees and access to local businesses and individuals.

Insurance in Poland has until now been divided between two state organisations, with PZU covering domestic risks and Warta covering foreign risks.

The two organisations between them are estimated to have premium income of around \$30m.

AGF officials said they expected the joint venture to start slowly.

Hoesch steel unit sales up to DM371m

ORENSTEIN & Koppel the engineering subsidiary of steel maker Hoesch, said group domestic sales in the first quarter of 1990 rose to DM371m (\$231m) from DM323m a year ago.

Bond Media claims it has A\$300m in fresh equity

By Kevin Brown in Sydney

BOND

Media

yesterday

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A\$300m

(US\$227m)

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debts

of

A\$380m

being

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its

banks

extended

the

deadline

to today

Mr Lindsay Yeo, a director of Bond Media, said the company had received commitments from six broadcasting companies in the US, Australia and New Zealand to provide A\$207m in fresh equity.

Mr Yeo said NBC, CBS and Paramount of the US had jointly committed A\$125m; Television New Zealand A\$22m; and Mr Bruce Gordon, an Australian broadcasting entrepreneur, a further A\$50m.

A team of executives led by Mr Sam Chisholm, head of Bond Media's Channel Nine television network, returned

yesterday from a trip to the US and Europe to discuss the refinancing.

Bond Media is the television arm of Bond Corporation Holdings. Mr Alan Bond's troubled group of companies. A six-week deadline for the completion of the refinancing package expired on Wednesday, but the company's bankers extended the deadline to today.

Mr Yeo said he was confident that Bond Media would be able to raise sufficient equity to satisfy the National Australia Bank syndicate and trigger a second six-week deadline for the reconstruction of the company outside the Bond group.

He said the money was "certainly not signed and sealed." However, "once the banks are happy it is coming, I think we will be given another six weeks

to put the whole thing to bed."

Mr Yeo said all the potential providers of fresh equity had different views on voting rights and how to "de-Bond" the company. Nothing could be finalised until after a meeting of shareholders, however.

Bond Media faces a separate threat from a winding-up action launched by Mr Kerry Packer, head of Consolidated Press Holdings following the failure of a A\$83m bid for Channel Nine.

Consolidated Press claims it is entitled to redeem preference shares in Bond Media worth A\$200m. Bond Media hopes the National Australia Bank syndicate will allow it to use part of the fresh equity being raised to redeem the preference shares and avoid

the court action.

Petrofina lifts payout BFr16

CONSOLIDATED sales of Petrofina, the Belgian oil, gas, and petrochemical concern, rose by 19 per cent to BFr576bn (\$14bn) from BFr487bn.

The company said yesterday, it would propose a net dividend of BFr416 a share, up from BFr376 a year earlier. As reported, Petrofina's consolidated net profit increased by 30 per cent to BFr34bn.

The company said it had achieved excellent results in all its activities, despite a not particularly good year for the international oil industry. Development projects for new fields had been speeded up and interest and other financial expenses had been reduced from BFr3bn to BFr9bn.

Reserves were increased by 13 per cent to 706m tonnes of oil equivalent. Production increased by 8 per cent to about 38.2m tonnes of oil a year.

Investments in fixed assets rose from BFr56bn to BFr618bn. It bought a participating interest in the exploitation of Nigeria's largest fields, for L700bn, which it described as "the most important purchase of interests in its history."

Agip's supply and trading activities supplied 26m tonnes of crude oil and traded 14m tonnes on the international market. It purchased and produced 44 per cent of Italy's oil and gas demand last year.

dated net profit rose by 8 per cent in 1989 to BFr21.5bn from BFr20.2bn.

Petrofina said consolidated cash flow fell in 1989 to BFr5.2bn from BFr5.9bn.

The company said the sales of petroleum products were BFr453.2bn in 1989, of which BFr300.5bn were in Europe, BFr138.5bn in the US, and BFr13.7bn in other regions.

Paints and chemicals

accounted for another BFr10.4bn in sales, of which BFr7.1bn were in Europe and BFr3.4bn in the US.

Sales of other products and revenues from other sources accounted for another BFr18.1bn.

Investment in 1989 amounted to BFr7.5bn, down from BFr8.5bn in 1988. Petrofina said its 1990 investment budget would be about BFr6.5bn.

● Sandvik, the speciality steel and carbide group, yesterday reported a 6 per cent rise in profits after financial items to SKr750m from SKr705m during the first quarter of 1990.

It predicted that profits for the year will remain unchanged from the 1989 results of SKr2.8bn, reflecting generally slow global demand. But sales are expected to rise by 5 per cent to SKr19.7bn.

Demand in North America continues to decline, while sales in Europe remain relatively strong.

Turnover increased by 3 per cent by SKr4.78bn during the first three months, largely due to a 6 per cent rise in sales for cemented carbide, amounting to SKr2.5bn. Steel sales remained flat at SKr1.6bn.

Saga last night failed to win

Esselte down 48% to SKr100m in first quarter

By John Burton

in Stockholm

ESSELTE, the Swedish office products and media group, has suffered a 48 per cent drop in first-quarter profits after financial items to SKr100m (\$16.5m) from SKr191m.

It blamed the results, which were worse than expected, on poor sales of office supplies in North America, high development costs for its price marking and coding equipment, and costs in restructuring its retail outlets in Sweden.

Sales increased by 8 per cent to SKr1.28bn from SKr1.36bn.

Esselte said it is difficult to make a forecast for 1990, since profits could be affected by the planned sale of its real estate and media operations. But it added that profits per share should be SKr15 to SKr18 for the year.

Kinnarvik, the Swedish holding company, announced

Wednesday that it would bid for the state-owned Filmett pay-TV channel in co-operation with the French industrial group Bouygues, the main shareholder in France's EPT 1 channel.

Bouygues and Kinnarvik, which operates the Nordic region's EPT 3 satellite channel, are competing against France's Canal Plus and Sweden's Bonniers publishing group among others for Filmett.

● Alfa Laval lifts earnings 26%

By John Burton

ALFA LAVAL, the Swedish dairy equipment and process engineering group, reported a 26 per cent increase in profits after financial items to SKr304m (\$80m) during the first quarter of 1990. Sales climbed by 21 per cent to SKr1.5bn.

The company said it stood by its 1990 investment budget of BFr416 a share, up from BFr376 a year earlier. As reported, Petrofina's consolidated net profit increased by 30 per cent to BFr34bn.

The company said it had achieved excellent results in all its activities, despite a not particularly good year for the international oil industry. Development projects for new fields had been speeded up and interest and other financial expenses had been reduced from BFr3bn to BFr9bn.

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Paints and chemicals

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Turnover increased by 3 per cent by SKr4.78bn during the first three months, largely due to a 6 per cent rise in sales for cemented carbide, amounting to SKr2.5bn. Steel sales remained flat at SKr1.6bn.

Saga last night failed to win

Time Warner set to move into European TV

By Raymond Snoddy in London

TIME WARNER, the world's largest media group, is expected to take a substantial stake in the European Business Channel, the business television company based in Zurich. Negotiations are believed to be at an advanced stage although no agreement has yet been signed.

If the deal goes ahead it will be Time Warner's first significant move into Europe since last year's merger of Time and Warner Communications.

At the moment the European Business Channel, which began broadcasting in November 1988, transmits half an hour of business news in both English and German at break-time, which is repeated.

The programme is carried by satellite and on cable systems across Europe. In Germany the service is on RTL Plus, the German satellite channel and Mr Rupert Murdoch's Sky Television also broadcasts the channel on the Eurosport channel.

There are ambitious plans however to expand the European Business Channel to six hours a day from September, four hours of which will be in English. The plan is to provide a comprehensive news service with an emphasis towards the industrial and commercial world.

From the beginning of next month, EPTV, a subsidiary of the Financial Times, will launch a daily European business television programme in a joint venture with Mr Ted Turner's CNN. Time Warner declined to comment last night.

● Saga shows strong gain

By Karen Fossell in Oslo

SAGA PETROLEUM, Norway's largest independent oil company, yesterday announced it had more than doubled first-quarter pre-tax profits, before extraordinary items, to SKr750m from SKr705m during the first quarter of 1990.

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Saga last night failed to win

Pirelli SpA advances 13% to L320bn

By Haig Simonian in Milan

CONSOLIDATED group profits at Pirelli SpA, the Italian tyre and cables concern, rose by 13 per cent after tax to L320bn (\$262m) last year from L382bn in 1988.

Sales jumped by 13 per cent to L16.342bn from L15.120bn, or by 10.5 per cent if adjusted for acquisitions.

The outlook for the current year appears generally positive, with the likelihood of an "appreciable" increase in sales, according to Pirelli. However, profits growth will be restrained by weaker economic conditions in some key operating markets, notably Latin America, and by tougher competition which will take its toll on margins.

The company is paying an unchanged dividend of L110 on L130 on its ordinary and savings shares respectively.

However, the overall sum allocated for dividend payments has increased following the group's recent rights issue, it said.

Perrier declines to FFr266m

By Our Financial Staff

SOURCE Perrier, the French bottled water group, has — as expected — reported a sharp fall in 1989 profits following the worldwide withdrawal of its Perrier brand in February due to a banane scare.

The 1989 attributable net profit plunged to FFr266m (\$48m), from FFr1.03bn in 1988, partly reflecting a FFr435m provision for the withdrawal.

However, capital gains were also much lower last year, at FFr254m against FFr575m in 1988.

INTERNATIONAL COMPANIES AND FINANCE

Canadian forestry industry crashes to earth

Bernard Simon looks at why pulp, paper and timber producers are battling declines

The collapse in Canadian forestry companies' earnings this year is every bit as spectacular as a sawn Douglas fir crashing to earth.

One after another, and with virtually no exceptions, pulp, paper and timber producers have announced steep declines in first-quarter earnings, including substantial losses from some operations.

Abitibi-Price, the big newspaper producer, lost C\$11.3m (US\$8.7m) in revenues and earnings of C\$6.3m a year earlier.

Canadian Pacific Forest Products' income was down by 36 per cent, and Noranda Forests by 50 per cent.

Fletcher Challenge Canada, Macmillan Bloedel and Canfor Corp all saw their earnings chopped by more than half. Revenues also dropped in most cases.

In several cases, a sizeable chunk of the declines is due to unusual circumstances. Heavy snowstorms, for example, cost Macmillan Bloedel about 15 per cent of its normal lumber output.

A large part of Abitibi's loss was due to the write-off of a floundering Florida office products business. Nonetheless, markets are poor enough to discourage for several companies to take big expansion plans and trim dividend payments - and all this on top of a series of plant shutdowns in recent months to deal with over-capacity.

CANADIAN FOREST PRODUCTS COMPANIES Earnings for three months to March 31 (C\$m)		
	1989	1990
Abitibi-Price	(11.3)	26.3
CP Forest	4.6	65.1
Canfor Corp.	13.1	30.2
Doman	20.0	26.0
Douglas	16.0	14.5
Fletcher Challenge Cda	15.7	30.1
Macmillan Bloedel	30.0	73.4
Noranda Forest	6.0	58.0
Repar Enterprises	7.0	24.7
Scott Paper	4.4	4.2
Weldwood of Canada	8.3	16.2
West Fraser Timber	4.9	5.8

(These are estimates as given)

According to the Canadian Pulp and Paper Association (CPPA), newsprint output was 2.7 per cent lower in the first three months of 1990 than in January-March 1989.

Pulp production in March was 10 per cent lower than a year earlier, while pulp mills' operating rate fell to 85 per cent from 97 per cent.

Repar Enterprises of Montreal cut back especially sharply, shipping 28 per cent less pulp in the first quarter of this year than in 1989.

Industry executives and analysts predict that the second quarter will be equally rocky as the companies struggle against soft markets for many of their products, as well as high debt-servicing costs and the unrelated strength of the Canadian dollar.

"I had to guess, I'd say this (second) quarter will probably be the toughest of the year," says Peter Bentley, chairman of Canfor Corp of Vancouver, told his company's annual meeting earlier this week.

Hopes are still high, however, that an improvement will follow later in the year. North American lumber prices have recently turned up, and buyers of some types of paper appear to be rebuilding inventories after two years of decline.

In particular, North American newsprint producers are still crossing their fingers that customers will accept a 5 per cent price increase due to take effect on June 1. They are encouraged, in particular, by unexpectedly buoyant demand on the US West Coast and price hikes which have stuck in Europe and Japan.

A breakdown in labour contract talks later this year among eastern Canadian producers and their workers may

also help push up prices. Furthermore, the Canadian dollar is widely expected to weaken as the authorities in Ottawa allow domestic interest rates to decline this year.

The Canadian Paperworkers Union has chosen Stone Consolidated of Montreal, formerly Consolidated Bathurst, as the main target of its claims, which include an 8 per cent pay increase for each of two years and greater job security. The biggest question mark, however, hangs over the pulp market, where producers of high-quality northern bleached softwood kraft pulp (the type produced by most Canadian mills) are strenuously resisting customer pressures to lower prices.

The producers are confident that the market is cutback in capacity, plus the high quality of their product (an important factor in the growing recycled paper business), will enable them to hold the line on prices.

One Vancouver analyst adds that the producers as a group are well aware that "even if they drop the price, they're likely to sell more pulp."

On the other hand, some customers are starting to switch to hardwood pulp and other cheaper varieties, and there is some strong feeling that the dyke will burst within the next few months as one or two of the weaker Canadian producers seek to grab market share in an effort to bolster their cash flows.

With currency and interest rate movements as crucial to some companies as pulp and paper prices, it's not surprising that a common thread through the current round of forestry company annual meetings has been a plea to Ottawa to relax monetary policy.

Aetna drops automobile insurance in Pennsylvania

By Martin Dickson in New York

INDUSTRIAL Equity (Pacific), the aggressive New Zealand-based investment group, yesterday withdrew from a lengthy confrontation with Cummins Engine, the US diesel manufacturer. IEP agreed not to buy more shares in the company, make a bid for it, or seek to change its board.

As a result, the companies are dropping legal action against one another.

The deal was regarded on Wall Street as a victory for Cummins and further evidence of the increasingly difficult climate in the US for corporate raiders.

IEP last year built up a 14.9

IEP gives up its fight with Cummins

By Martin Dickson in New York

per cent stake in Cummins and roundly criticised the performance of its management.

IEP repeatedly said its stake was for investment purposes and that it did not intend to press for changes in the Cummins board. But Cummins went to court, claiming the New Zealand group had been demanding a seat on the board, thus contradicting commitments made in filings with the Securities and Exchange Commission, and had threatened the business with "disruption."

Under yesterday's deal, IEP has agreed that for 10 years it will not seek board representation, acquire additional shares,

or make any shareholder proposal. For five years, Cummins will have first refusal on any share transfer which would give another stakeholder more than 4.8 per cent of the company's shares.

In return, Cummins has agreed to meet IEP twice a year to discuss business.

Mr Bruce Hancor, chairman of IEP's parent company, said the agreement confirmed the New Zealand company's claim that it had bought its stake purely as an investment.

However, Mr Phil Sharp, a representative from Cummins' home state of Indiana, who led a Congressional fight

against IEP, claimed the settlement was a "stunning defeat for a corporate raider" and an indication that a "decade marked by unrestrained greed is ending."

The deal meant IEP had accepted what amounted to "third class status" as a Cummins shareholder, he said.

Cummins has had unicameral shareholders on its register since 1987, when Hanson, the UK conglomerate, acquired a major stake.

Shares in Cummins dipped on yesterday's news, trading at \$46.4, down \$4, on the New York Stock Exchange at lunchtime.

McCaw reveals bigger losses

By Roderick Oram in New York

MCCAW Cellular Communications, the largest US provider of cellular telephone services, has reported an increase in pre-tax loss for the first quarter despite rapid growth in its subscribers and revenues.

The pre-tax loss before a gain on asset sales was \$8.4m for the three months to the end of March, compared with a loss of \$5.8m a year earlier before a \$400,000 loss on an asset sale. Revenues grew by 76 per cent to \$180m from \$102m.

The results underscored the huge gamble Mr Craig McCaw, the company's chairman, has taken in recent years with costly acquisitions to build up the company, which is 20 per cent owned by British Telecommunications.

McCaw spent \$3.4bn to increase its stake in LIN Broadcasting to 52 per cent. The deal, giving McCaw con-

tinued control of valuable cellular licences in New York and other major cities, was completed in March and LIN's contribution is reflected in the results.

McCaw's debt jumped to \$3.55bn in the latest period from \$1.79bn a year earlier. To help fund the LIN purchase and to pay down some debt, McCaw sold some cellular properties in the south-eastern US to Contel, reporting a \$1.16bn pre-tax gain in the first quarter.

The extraordinary gain pushed McCaw to a net profit of \$81.9m, or \$4.97 a share, from a net loss of \$97.7m, or 74 cents, a year earlier.

The company, which acknowledges it could run up losses as high as \$1m a year into the mid-1990s while it builds its customer base, said that its operating performance continued to improve, its sub-

scribers had grown to 853,000 by the end of the quarter, up 64 per cent from 520,000, thanks in part to the LIN acquisition.

McCaw's cash flow before interest, depreciation and amortisation rose to \$31.4m from \$4.3m. Interest expense rose to \$7.6m from \$6.5m. From January 1, the company has been amassing its cellular licences over 40 years rather than 10. In the case of LIN, McCaw paid a record of about \$350 per head of population covered by LIN's licences.

LIN reported earlier this week a first-quarter loss of \$180.5m after taking a charge of \$202.9m for the McCaw deal.

Most of the money went in severance packages for senior LIN executives. Without the charge, LIN would have had a net profit of \$22.8m on revenues of \$61.7m against a profit of \$20.8m on \$21.9m.

Overall, including the special chemicals subsidiary Diversify and the retailing activities, McCaw's final fiscal 1990 earnings were \$106.6m or \$3.25 a share, up 22 per cent from \$87.1m or \$3.68 for the previous year on revenues which slipped to \$25.5bn from \$26.5bn. Diversify and the retailing and entertainment divisions all had better operating results.

The quarterly dividend meanwhile is being raised from 23 cents a share to 25 cents.

Placer Dome profit down by 7%

By Bernard Simon in Toronto

PLACER DOME, the big Vancouver-based gold producer, suffered a 7 per cent fall in first-quarter earnings, with lower income from copper, silver and molybdenum's to \$31m from \$33.1m.

Net earnings slipped to C\$85.1m (US\$60.3m), or 15 cents a share, from C\$87.8m, or 16 cents a share, a year earlier. While income from gold jumped to C\$25.9m from

C\$27.8m, copper's contribution dived to C\$5.5m from C\$6.5m and molybdenum's to C\$1.1m from C\$1.3m.

Revenues advanced by 30 per cent to C\$99.9m. The average price of gold sales increased to US\$421, but prices of silver, copper and molybdenum were all lower.

Copper earnings were also pushed down by lower cathode shipments from 68 per cent-owned Gibraltar Mines, which has a property in British Columbia.

Wal-Mart moves closer to top position

By Karen Zagor in New York

WAL-MART, the third biggest US retailer, yesterday moved one step closer to usurping K-mart and Sears as the largest US retail chain by reporting a 26 per cent jump in sales for the first quarter of 1990.

For the three months ended April 30, Wal-Mart's net income grew 28 per cent to \$25.4m from \$19.8m a year earlier.

According to Ms Cathleen Mackay, an analyst at Gruntal Institutional Research in New

York, Wal-Mart is likely to become the largest US retailer in 1992.

Last-in-first-out costs in the latest quarter were unchanged at \$12.6m or 2 cents a share. Operating, selling and general and administrative expenses grew to \$1.1bn from \$883.6m.

According to Ms Cathleen Mackay, an analyst at Gruntal Institutional Research in New

York, Wal-Mart is likely to become the largest US retailer in 1992.

Earlier sales in the three months were \$6.77bn, up \$5.37bn the previous year.

Last-in-first-out costs in the latest quarter were unchanged at \$12.6m or 2 cents a share. Operating, selling and general and administrative expenses grew to \$1.1bn from \$883.6m.

According to Ms Cathleen Mackay, an analyst at Gruntal Institutional Research in New

York, Wal-Mart is likely to become the largest US retailer in 1992.

Toyota Motor affiliates show strong gains

By Stefan Wagstyl in Tokyo

FOUR companies affiliated to Toyota Motor, Japan's largest car maker, yesterday reported strong financial results for the year to the end of March.

Toyota Automatic Loom, the original parent company of Toyota Motor, posted a 12.4 per cent increase in sales to Y491bn (US\$1.2bn) and a 23.3 per

cent jump in pre-tax profits to Y27.2bn.

Pre-tax profits, however, were unchanged at Y14.5bn.

Sales at Aisin Seiki, a supplier of auto parts to group companies, increased by 12.9 per cent to Y458bn, while

profits improved by 10.8 per cent to Y30bn at the pre-tax level.

Toyota Machine Works, the group's in-house machine tool

maker, boosted sales by 17.3 per cent to Y156bn and profits by a modest 2 per cent to Y3.5bn.

The four companies forecast modest increases in sales and profits for the current year, to March 1991.

Yukong Limited

(the "Company")

(a company incorporated with limited liability in the Republic of Korea)

Notice of an Adjourned Meeting

of the holders of

U.S. \$20,000,000 3 per cent. Convertible Bonds due 2001

of the Company

(the "Bonds" and the "Bonds" respectively).

NOTICE IS HEREBY GIVEN that the Meeting of the holders (the "Original Meeting") convened by Bankers Trustee Company Limited (the "Trustee") for Wednesday, 11th April, 1990 by the notice dated 20th March, 1990 published in the Financial Times and the Luxembourg Wort (the "Original Notice") was adjourned through lack of a quorum and that an Adjourned Meeting will be held on Wednesday, 23rd May, 1990 at 10.00 a.m. (London time) in the offices of CEDEL, 1 Appold Street, Broadgate, London EC2A 2HE, England.

The following resolution will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed dated 15th July, 1988 (the "Trust Deed") made between the Company and the Trustee as trustee for the Bondholders:

EXTRAORDINARY RESOLUTION

THAT THAT the Meeting of the holders (the "Bonds" and the "Company") convened by the "Bonds" and the "Company" respectively, constituted by the Trust Deed dated 15th July, 1988 (the "Trust Deed") made between the Company and the Trustee as trustee for the Bondholders, be adjourned until the 23rd May, 1990.

(1) To approve the Proposal (as described in the Notice convening the Meeting) and its implementation and the modification of the provisions of the Conditions of the Bonds and the Trust Deed and of the rights of the Bondholders thereby involved; and

(2) authorises the Company to request the Trustee to accept in form of a draft produced to the Meeting, documents to be deleted from the Conditions of the Bonds and the Trust Deed.

The Company is drawn to the Original Notice, which contains information regarding both the background and the consequences of implementation of the Proposal, and in the letters, both dated 14th March, 1990, from Kim & Chang and Goldman Sachs respectively to the Trustee referred to, all of which are available for inspection by Bondholders as indicated below, and the Trustee recommends inspection.

Notice of Redemption**Citicorp**

US \$150,000,000

11½% Subordinated Notes due June 13, 1995

CITICORP

NOTICE IS HEREBY GIVEN that pursuant to Condition 5(a) of the Notes (Citicorp "the Company") has elected to redeem on June 13, 1990 (the "Redemption Date") all of its outstanding 11½% Subordinated Notes due June 13, 1995 (the "Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue.

The Notes are to be redeemed at the main offices of Citicorp, N.Y. in London, Brussels, Frankfurt, Paris, Milan and Amsterdam and at the main offices of Citicorp Investment Bank (Luxembourg) S.A. in Luxembourg and Citicorp Investment Bank (Switzerland) in Zurich.

The Notes should be presented and surrendered as set forth above on the Redemption Date with all interest coupons maturing subsequent to said date.

Coupons due June 13, 1990 should be detached and presented for payment in the usual manner.

CITICORP
May 11, 1990By: CITIBANK, N.Y. CASS Dept.
Fiscal Agent

ALLIANCE ■ LEICESTER
Alliance & Leicester Building Society
£150,000,000
Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 8th August, 1990 has been fixed at 15.35% per annum. The interest accruing for such three month period will be £386.90 per £10,000 Bearer Note, and £3,865.04 per £100,000 Bearer Note, on 8th August, 1990 against presentation of Coupon No. 8.

Union Bank of Switzerland
London Branch Agent Bank

8th May, 1990



INTERNATIONAL CAPITAL MARKETS

Merrill challenges Tokyo brokers

By Stefan Wagstyl in Tokyo
MERRILL Lynch, the US securities company, is following a unique path among foreign stockbrokers in Tokyo in making a concerted effort to establish itself in the retail investors' market.

While other overseas securities companies have balked at the difficulty of challenging the big Japanese stockbrokers on their home ground, Merrill has been quietly building a branch network. Revenues from retail investors account for some 25 to 35 per cent of Merrill's Japanese revenues and profits.

Later this year, Merrill intends to open its sixth Japanese private clients' office - adding Kobe in Western Japan to a network which covers Tokyo, Osaka, Kyoto, Nagoya and Yokohama.

Mr Randy Harris, president of Merrill Lynch Japan, said the company was considering opening further offices over the next few years at a rate of perhaps one a year.

Mr Harris believed Merrill's success in the private clients' business was mainly due to its long tradition in the same market in the US. "It goes back to some of the basic culture underlying Merrill Lynch... We have 46 private clients' offices in 31 countries."

The group has also benefited from being the first foreign stockbroker to open an office in Japan, in 1961. After 30 years in Japan Merrill had greater client identification than other securities foreign companies, said Mr Harris. However, some houses might dispute this claim, notably Salo Brothers, the largest American securities company in Tokyo.

But Merrill scored highly in a press poll earlier this year in which Japanese executives were asked to rank foreign financial companies. In the six months to September, Merrill had operational revenues of Y7.9bn, the fourth highest among foreign brokers, according to figures reported to the Japanese Ministry of Finance.

Merrill has carefully targeted its potential customers. It is not interested in the average pensioner or company executive but in rich individuals.

Big Japanese brokers also lavish attention on their wealthier clients. But Mr Harris believes that Merrill is able to offer a greater range of international products and services. "Merrill Lynch is a global firm with global products." So, it has a more balanced approach to recommending investments, said Mr Harris.

About 150 of Merrill Lynch Japan's 550 staff work in the private clients' offices. All are Japanese, including some transferred from other divisions of Merrill and some hired from other securities companies.

Morgan Grenfell sells 25% of Hong Kong arm

MORGAN Grenfell Asia has sold a 25 per cent stake in Morgan Grenfell Asia & Partners, its Hong Kong broking arm, to On Holdings (HK), Reuter reports.

The transaction increases Ong Holdings' stake in the company to 75 per cent while Morgan's stake in the company will be reduced to 20 per cent. The company's name is to be changed to Ong & Co (HK).

Following the disposal, Morgan will establish a securities company to be known as Morgan Grenfell Asia Securities (HK) which will operate as a broker in Hong Kong equities, concentrating research on small and medium-sized companies.

Singapore bank gains seat on Manila bourse

THE United Overseas Bank of Singapore has acquired a seat on the Manila Stock Exchange, bringing the number of brokers on the bourse to 33, Reuter reports.

United Overseas' entry into the Manila exchange closely followed two other foreign companies, Nikko Securities of Japan and Singapore's Overseas Chinese Banking, which acquired seats last month.

These developments "are strong indications that foreign institutions remain bullish on the long-term outlook of the Philippine equities market," said the Manila exchange president.

United Overseas, the largest financial company in Singapore with total assets of more than \$20bn, is listed on the Singapore, Kuala Lumpur and Hong Kong stock exchanges.

Treasuries recover ahead of 30-year bond auction

By Janet Bush in New York and Deborah Hargreaves in London

US TREASURY bonds moved marginally higher in advance of yesterday's \$10bn 30-year auction, the last of this week's quarterly remunding, helped by a rebound in the dollar and the fact that the first two days' sales went well.

GOVERNMENT BONDS

At midsession, most issues were around 1 point higher than closed bonds were unchanged from yesterday's closing levels. The benchmark long bond was quoted unchanged for a yield of 8.86 per cent.

Midsession levels were below early peaks when some issues were quoted around 1% point higher, mostly reflecting the dollar's rise overnight to above \$1.57.

The mood going into the 30-year sale was optimistic, partly because the three-year and 10-year sales saw good competitive and non-competitive demand. However, there were some notes of caution being sounded.

Firstly, despite the dollar's modest recovery overnight, there is still some concern that the US currency may be heading lower in the longer-term. Secondly, some overseas government bond markets - in Switzerland, for example - are offering increasingly attractive yields. Thirdly, there is very little yield differential between the relatively low-risk ten-year area of the yield curve and more risky 30-year bonds and some investors may not feel it is worth buying the long-dated securities.

UK GILTS experienced some turbulence yesterday as the market continued to try to find a level ahead of the release of

the retail price index today. The weakness of sterling on the foreign exchange market also affected sentiment in UK government bonds.

As traders covered some short positions late in the day, prices were squeezed upwards, but retail investors remained absent from the thin market.

UK gilts traders are bracing themselves for a sign today that inflation is in the 9.5 per cent range - on an annual basis - and they continue to be concerned about wage settlements. If today's figure comes in at the lower end of the market's expectations, it may elicit a knee-jerk reaction with an upward move in gilt prices. But the bears will still be worried about inflation over the next few months.

THE GERMAN bond market traded in a narrow range yesterday as futures prices edged up 10 pence to close at 84.14 - from a previous level of 84.04.

The German market still has its focus on East Germany and the strike by teachers and farm workers yesterday over possible job losses highlighted the naivety of East German work-

ers about the market economy.

Rumours of a new bond issue are still floating round the market with DM4bn of an 8% per cent coupon expected next week, however this has not been confirmed.

Bond investors are also looking at state elections in Lower Saxony and Nordrhein Westphalia on Sunday which should give an indication of the popularity of Chancellor Helmut Kohl, and some pointers towards the outcome of the general election at the end of the year.

Investors in the French market have viewed the political uncertainty of the last few days as a good opportunity to take profits on their OAT holdings. This pushed the market upwards yesterday morning as the notional bond futures price on the Matif traded up from 103.30 to 103.72.

Prices dropped towards the close, leaving futures up at 103.42. The vote of censure in France's Socialist Government failed on Wednesday night when it was not supported by the Communist party, but concern over the political situation continues.

The International Depositary Receipts representing the Convertible Preference Shares are listed on the Luxembourg Stock Exchange.

London closing, *denotes New York morning session

Yield: Local market standard Prices: US, UK in 32nds, others in decimal

Technical Data/ATLAS Price Sources

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on May 10

Change on day before week Yield

Issued Bid Offer Cents % Yield

YEN STRAIGHTS Issued Bid Offer Cents % Yield

Canada 95.95 100.00 95.95 100.00 12.75 12.56

Cr. Local France 94.94 300.00 95.95 100.00 12.45

Austria 95.95 100.00 95.95 100.00 12.58 12.26

Denmark 90.00 100.00 95.95 100.00 11.77 11.44

E.I.B. 95.95 100.00 95.95 100.00 12.75 12.56

U.S. 9.00 100.00 95.95 100.00 12.75 12.56

FRANCE BTAN 9.00 100.00 95.95 100.00 12.75 12.56

OAT 8.00 100.00 94.00 100.00 12.65 12.67

GERMANY 7.750 100.00 95.95 100.00 12.81 12.70

ITALY 9.00 100.00 95.95 100.00 12.75 12.56

CANADA * 9.750 100.00 95.95 100.00 11.08 11.70

NETHERLANDS 7.750 100.00 92.00 100.00 11.55 11.59

AUSTRALIA 12.000 7.69 92.00 100.00 13.52 13.65

London closing, *denotes New York morning session

Yield: Local market standard Prices: US, UK in 32nds, others in decimal

Technical Data/ATLAS Price Sources

This announcement appears as a matter of record only.

May 1990

FIRST PACIFIC

First Pacific Company Limited

(Incorporated with limited liability in Bermuda)

U.S.\$50,000,000

Convertible Cumulative Redeemable Preference Shares 2000 represented by 10,000 shares of U.S.\$5,000 each

The International Depositary Receipts representing the Convertible Preference Shares are listed on the Luxembourg Stock Exchange.

J. Henry Schroder Wagg & Co. Limited

Shearson Lehman Hutton International

Amsterdam-Rotterdam Bank N.V.

James Capel & Co.

Credit Lyonnais Securities

Credit Suisse First Boston Limited

Dongsuh Securities Co., Ltd.

Merrill Lynch International Limited

NMB Postbank Groep N.V.

Nomura International

N.M. Rothschild & Sons Limited

Salomon Brothers International Limited

Schroders Asia Limited

Schroders Asia Limited acted as financial adviser to the Company.

April 1990

**KINGDOM OF SPAIN****BONOS DEL ESTADO EN ECUS**

Ecu 500,000,000

10.75% Bonds Due 1995

BANCO BILBAO VIZCAYA, S.A.

BANCO ESPAÑOL DE CREDITO, S.A. (BANESTO)

BANCO CENTRAL, S.A.

BANCO HISPANO AMERICANO, S.A.

BANCO SANTANDER DE NEGOCIOS, S.A.

BANQUE PARIBAS, Sucursal en España

J.P. MORGAN, S.V.y B.

BANCO COMERCIAL TRANSATLANTICO, S.A. (Grupo Deutsche Bank)

BANCO EXTERIOR DE ESPAÑA, S.A.

BANCO POPULAR, S.A.

BANCO URQUJO, S.A.

B.N.P. ESPAÑA, S.A. (Grupo Banque Nationale de Paris)

CAIXA DE PENSIONS (La Caixa)

CAJA DE MADRID

CREDIT COMMERCIAL DE FRANCE (C.C.F.), Sucursal en España

CREDIT LYONNAIS, Sucursal en España

DRESDNER BANK A.G., Sucursal en España

MIDLAND BANK PLC, Sucursal en España

NIKKO ESPAÑA, S.V., S.A.

A. B. ASSESORES BURSATILES, S.V., S.A.

BANCA CATALANA

BANCO DE CREDITO INDUSTRIAL

BANCO NATWEST, S.A.

BANCO PASTOR, S.A.

BANKERS TRUST, S.V., S.A.

BANQUE BRUXELLES LAMBERT, Sucursal en España

BENITO Y MONJARDIN, S.V.B.

BETA CAPITAL, S.V., S.A.

BRAVO Y GARAYALDE, S.V. B.

CADAS DE CATALUNYA

CAJA POSTAL

CITIBANK ESPAÑA, S.A.

COMMERZBANK A.G., Sucursal en España

CONFEDERACION ESPAÑOLA DE CAJAS DE AHORROS (CECA)

FG INVERSIONES BURSATILES, S.A.V., S.A.

INTERDEALERS, S.V.B., S.A.

ISTITUTO BANCARIO SAN PAOLO DI TORINO, Sucursal en España

MAPFRE INDUSZUEZ, S.V.

NIKKO ESPAÑA, S.V., S.A.

S.B.S. SOCIEDAD DE VALORES, S.A.

SOCIETE GENERALE DE BANQUE EN ESPAGNE

TOKYO SOCIEDAD DE VALORES (España), S.A. (Bank of Tokyo Group)

WESTDEUTSCHE LANDES BANK, Sucursal en España

Paying Agent

BANCO ESPAÑOL DE CREDITO (BANESTO)

BBV

BANCO

INTERNATIONAL CAPITAL MARKETS

World Bank issue to raise A\$100m over six years

By Andrew Freeman

THE World Bank dominated new issue activity on the Euro-bond market yesterday, as business otherwise retreated ahead of today's key US economic figures. Syndicate officials confirmed, however, that the dollar sector is set to re-

Classic retail demand was slightly less in evidence. Although Hambros would not comment, it is understood the proceeds were swapped into D-Marks.

Several banks are understood to have bid for the deal and there was renewed comment that the charging of a 4% point *praecipuum*, a fee taken by the lead manager, was inappropriate. Syndicate officials said that both the profile of the borrower and the relatively institutional appeal of the bonds made a *praecipuum* unnecessary.

In a quiet German market, Bayerische Landesbank Girozentrale was the book-runner of a DM200m 10-year issue for the World Bank which was aimed at savings banks. The deal was well received in broad demand and was trading comfortably inside fees at around less 1% bid.

In Switzerland, the Bank's SF200m seven-year issue launched in late April by Swiss Bank Corporation was increased to SF300m after good demand and was trading unchanged at less 1% bid.

Dealers said the Swiss primary market had an excellent day as lower short-term interest rates and a firm currency brought out investors. Monday's GECC deal was a strong performer, gaining 1% point to around less 1% bid.

A 10-year SF150m issue was launched to a fine reception by SBC for Asting, the Austrian motorway and road financing agency. The bonds carried a

7% per cent coupon, last seen on a similar deal in mid-March when Electricité de France issued a 12-year deal callable after 10 years.

After some initial comments that the terms appeared tight, syndicate managers found consistent buyers and the bonds traded steadily higher, closing 1% point inside co-managers fees at less 1% bid.

• Kidder Peabody fixed the terms yesterday on a postponed \$50m convertible issue for Cellular Inc, a US mobile phone company. The deal, originally announced in early April, was relaunched with a higher coupon, a lower conversion premium and increased underwriting fees. The paper had a good reception and was quoted by Kidder at 99% bid.

• Daiwa launched the \$24m international tranche of its two-tranche Asia Capital Fund yesterday. On top of the 2m international shares issued, the firm will also sell \$1m shares in the US as the second tranche of the fund.

The Thai fund is being created to invest in shares of public and private companies established or operating in Thailand and is part of Daiwa's programme of creating a range of Far Eastern investment vehicles of appeal to Japanese investors. Country funds have faced difficult conditions in the US market in recent months when Japanese investors have bailed out and the funds have seen their trading premiums over net asset value drop.

Companies such as Argentina, Brazil and Venezuela have interrupted interest payments

INTERNATIONAL BONDS

open early next week. Deutsche Bank Capital Markets is understood to have won the mandate for a \$300m fixed-prime off-issue for the International Finance Corporation, while Long Term Credit Bank International is thought to be preparing a \$150m seven-year deal for Japan Development Bank.

In addition, next week sees the start of roadshows for Citicorp's global credit card issue which should be launched later this month.

Yesterday, Hambros Bank came late in the afternoon with an A\$100m six-year issue for the World Bank. The paper carried a 14% per cent coupon and was priced at 102. The lack of an existing high-coupon benchmark of similar maturity led to strong initial demand and the lead manager was quoting the paper at less 1% bid, a discount equivalent to co-managers fees.

Hambros reported demand from a broad range of European investors, with institutional accounts showing a preference for the long maturity.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
AUSTRALIAN DOLLARS						
World Bank(a)♦	100	14½	102	1998	1½-1½	Hambros Bank
D-MARKS						
World Bank(b)♦	200	8%	101½	2000	1½-1½	Bayerische Landesbank
SWISS FRANCS						
Asting(e)♦	150	7½	100½	1997	2½	SBC
World Bank(d)♦	300	7½	101½	1997	2½	SBC
US DOLLARS						
Cellular Inc.(e)♦	50	8	100	2000	3½-1½	Kidder Peabody Int.
Pearl Street(f)♦	164	7½	98.65	2002	20bp	Goldman Sachs
YEN						
Okobank(g)♦	10bn	7.4	101½	1995	1½-1½	Nomura Int.
Kansai-Etsu-Panikid(h)♦	2bn	8	101½	1992	1½-1½	Nomura Credit Int.
BRITISH POUNDS						
Marina Export Dev Corp(Canada)(g)♦	500	13½	101½	1993	1½-1½	Postbank Int.
Export Dev Corp(Canada)(g)♦	256	14	100.90	1993	1½-1½	Barclays Trust Int.

♦ Floating rate notes. ♦ Convertible. ♪ Final terms. a) Non-callable. b) Issue increased from SF200m. c) Conversion price increased from 100. d) Interest increased from 10%. e) Interest plus 5% per annum for 5-month Libor. f) Call at par after two years. g) Redemption linked to Nikkei stock index. Unlisted. h) Issue increased from FM200m.

Bond market renaissance in Latin America

Stephen Fidler on the renewed institutional interest in a deeply troubled market

After eight years in the doldrums, the market in bond issues by Latin American countries is beginning to stir. The prospect for a renaissance has already prompted research reports from a number of investment banks.

Whereas a year ago, there was little institutional interest in the subject, Mr Michael Johnson, assistant director at Samuel Montagu in London, said investors, particularly in the US, were now interested in committing some funds to what he called high-yield sovereign assets.

• Kidder Peabody fixed the terms yesterday on a postponed \$50m convertible issue for Cellular Inc, a US mobile phone company. The deal, originally announced in early April, was relaunched with a higher coupon, a lower conversion premium and increased underwriting fees. The paper had a good reception and was quoted by Kidder at 99% bid.

• Daiwa launched the \$24m international tranche of its two-tranche Asia Capital Fund yesterday. On top of the 2m international shares issued, the firm will also sell \$1m shares in the US as the second tranche of the fund.

The Thai fund is being created to invest in shares of public and private companies established or operating in Thailand and is part of Daiwa's programme of creating a range of Far Eastern investment vehicles of appeal to Japanese investors. Country funds have faced difficult conditions in the US market in recent months when Japanese investors have bailed out and the funds have seen their trading premiums over net asset value drop.

The experience of those investors who bought Latin American bonds before the debt crisis began in 1982 has been good.

According to a report on developing country sovereign bonds by Salomon Brothers:

"Using the most stringent definition of default to include any rescheduling of interest or principal, we estimate that, at most, 3.5 per cent of these internationally issued bonds have been rescheduled at maturity or been unpaid during the past 10 years, implying an average annual default rate of only 0.35 per cent."

According to the Interna-

to banks — Venezuela is now up to date but Brazil and Argentina between them owe more than \$1bn in back interest to banks — but they have continued to service their bond debt on time. So have Mexico, the Philippines and Uruguay.

In Latin America only Costa Rica and Panama have delayed payments on their bond debt over the last decade.

Bondholders have enjoyed superior treatment to bank lending partly because a restructuring of bond obligations is always more difficult than rescheduling bank debt.

Where the issue are bearer bonds — as are most Eurobonds — even finding bondholders to secure a rescheduling is difficult.

More significantly, bondholders have been protected by the sheer fact that the bonds they hold represent a tiny proportion of the countries' overall foreign debt.

According to Montagu, this good service record and the growing scarcity of issues — bonds are maturing and not being refinanced — has left the secondary market highly illiquid.

The volume of outstanding bonds is expected to decline further in coming years, unless new issues are brought out to replace maturing ones. Mexican borrowers currently have about 30 outstanding issues — but 20 of them mature in the next two years.

In fact, Mexican borrowers have issued a handful of public bond issues over the last few months in both dollars and D-Marks, some of which have been refinanced maturing bond issues.

According to the Interna-

— in case the Mexican Government stops paying interest — to which financial analysts are finding it impossible to assign a value. The bonds' principal repayments are collateralised and they also contain an option which will pay holders more if the oil price rises.

This is likely to lead to two developments. Bankers expect to see the bonds stripped down to their constituent parts and reconstructed to create financial instruments that suit individual investors' needs. Such instruments would not be highly tradeable.

Others believe that the Mexican Government will in time offer bonds — probably simple bearer bonds — in exchange for the Brady bonds. In doing so, it would probably be able to squeeze further concessions from Brady bond holders and free the official resources being used to provide the interest and principal support for the Brady bonds.

T he could potentially deliver one objective that has been eluding bankers since the debt crisis broke in 1982 — how to find non-bank buyers for their third world loans.

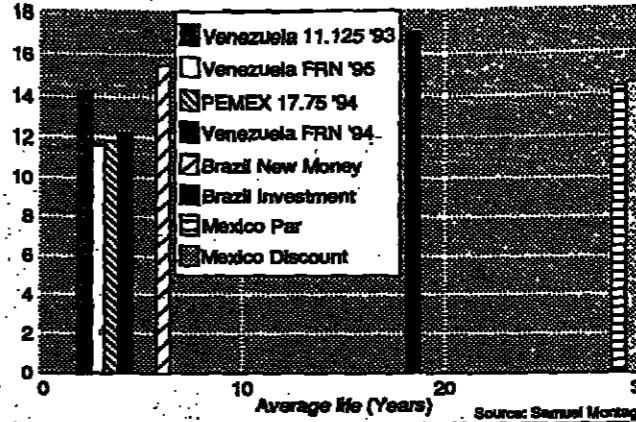
The ultimate importance of all this depends significantly on the economic performance of debtor countries over the next few years.

However, it is clear that the more bonds a country has outstanding, the less they will carry the special status that has meant that countries have not on the whole defaulted on bonds in the last eight years.

The bonds are also somewhat difficult to value. They contain, for example, a rolling 18-month guarantee of interest

Sovereign bond yields by average life

Yield to maturity (%)



Source: Samuel Montagu

tional Monetary Fund, Mexican entities are also reported to have raised about \$500m through privately placed bond issues in 1989. Venezuela too has launched about half a dozen international bond issues in the last 12 months.

F or the immediate future though this does not represent an answer to the lack of liquidity facing would-be investors.

For this, there may be another answer in sight — the issue of bonds in exchange for bank loans under financial packages worked out under the Brady initiative. The Brady initiative, named after the US Treasury Secretary Nicholas Brady and designed to reduce the debt burdens of developing countries, has already spawned two deals — for Mexico and Costa Rica, in which banks and governments have swapped their old loans for concessional bonds. Vene-

zuela and Morocco also have deals agreed in principle involving a bonds exchange.

In what was described by bankers as the largest bond issue ever, Mexico issued in March 30-year bonds with face value of more than \$33bn in exchange for the banks' old loans.

The bonds, issued in eight currencies but primarily in US dollars, are actively traded but they contain some disadvantages for certain types of investor.

In the first place, the bonds are in registered form — a fact which would make any rescheduling easier since a record would be kept of the owners. This would reduce the attraction of the issue for some international investors who prefer bearer bonds.

The bonds are also somewhat difficult to value. They contain, for example, a rolling 18-month guarantee of interest

IPMA membership move

By Andrew Freeman

THE International Primary Markets Association, the trade association for underwriters of international securities issues, has decided in principle to offer associate membership status to leading banks in capital markets, including Europe's domestic markets.

In addition, IPMA is actively seeking partnerships with other professional associations to promote the securities industry as part of plans

to develop its role.

The moves confirmed the statement by Mr Michael von Brentano, IPMA chairman, at the association's general meeting in March when he noted that European Community integration was breaking down borders between national capital markets.

This could be achieved by

over increased from the previous session; although it was concentrated in stocks that were actively traded on the underlying market. Underwriters said that the buying of shares and selling of futures also created interest.

In the futures market volumes were low and the FTSE June index was able to maintain a healthy premium over the stock market, despite a late decline in the cash index.

The June contract closed at a premium of 33 points over the FTSE index, which placed it above fair value. Dealers said this was an unusually high premium and reflected the recent presence of a large buyer.

But the futures' lead over the cash market was lost on the last day of the month.

The June contract closed at a premium of 33 points over the FTSE index, which placed it above fair value. Dealers said this was an unusually high premium and reflected the recent presence of a large buyer.

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First we told you the facts.

Highlights from our 1989 Annual Report

NMB Bank and Postbank achieved a further expansion of their activities in 1989.

In the Netherlands, where the Group is the largest institution serving the funds transfer market in terms of both number of accounts and turnover, lending to corporate customers increased by 11.6%.

Internationally, NMB Bank maintained its prominent position in the market for asset trading and debt conversion, with a turnover of more than US \$ 13 billion in nominal terms. The bank concluded well over 4,000 transactions with parties from 35 countries.

In the current year, the efforts will for a major part be directed at the commercial and organizational imple-

B **K**
NMB specialises in full personal service to the business market, in Holland and abroad.
A **N**
Postbank specialises in retail banking, servicing 50% of all Dutch adults.
They have a great deal to gain from a merger.
NMB POSTBANK GROUP
It happened last month.

The advertisement features large, bold letters spelling out 'B', 'K', 'A', and 'N' vertically. Below them, smaller text describes the two banks' services. At the bottom, it says 'They have a great deal to gain from a merger.' and shows the 'NMB POSTBANK GROUP' logo. A small inset image shows a newspaper clipping with the headline 'It happened last month.'

Now the figures.

1989 Results			
	1989	1988	% change
1 GBP = US \$ 0.52			
Key figures (in millions of guilders)			
Gross profit	1,671	1,529	+ 9.3%
Net profit	658	586	+ 12.3%
Group capital base	7,113	6,498	+ 9.5%
Lending	103,002	93,947	+ 9.6%
Total of borrowed and deposited funds	154,161	140,336	+ 9.9%
Balance sheet total	161,274	146,834	+ 9.8%
Amounts in guilders			
Net earnings per share of Dfl. 10	6.66	5.84	+ 14 %
Dividends per share of Dfl. 10	2.75	2.20	+ 25 %
The figures have been arrived at by combining the assets and liabilities as well as the operating results of the NMB Group and Postbank NV as if they had formed part of the NMB Postbank Group for the whole of 1989 and 1988.			

mentation of the merger. It is intended to vest the various commercial activities in independent business units.

It is felt that this is the best way to structure the Group's various marketing strategies.

Moreover further concentration in the Dutch financial market will offer new opportunities. The board of managing directors is

convinced that the synergy effects, stemming from the merger, will favourably affect the bank's results in the long term. For a copy of our Annual Report and Accounts, please write to: The Secretary, NMB Postbank Group, P.O. Box 1800, 1000 BV Amsterdam - the Netherlands.

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POSTBANK
GROUP

BORN IN HOLLAND. BRED FOR EUROPE.

UK COMPANY NEWS

Pru aims for a leaner style in property

The depressed market has hit one of its major players, Paul Cheeseright reports

THE commercial property industry is retreating into its shell as the waves from the depressed market flow over it. And the retreat now involves the most powerful of the UK's property-owning financial institutions.

Prudential Portfolio Managers (PPM), the investment arm of Prudential Corporation, owns more than £500m of property, or between 7 and 8 per cent of all the property held by the institutions. It had a staff of 380. It will now have one of 260.

At one level the downturn on the property market is hurting the most powerful. The likelihood of less activity has induced the Pru to trim its staff in the same way as the fall in the residential market led it to trim its expensive acquired estate agency chain.

But the move is peculiar to the Pru's property division. Mr Hugh Jenkins, since last autumn chief executive of PPM, acknowledged that as the new man he had been scrutinising all the investment operations. But he does not anticipate any slimming down elsewhere.

Nor does the Pru's move necessarily foreshadow similar moves among other institutions. Industry leaders yesterday

saw that the Pru has not pulled itself together like some other institutions, adopting the leaner style of a property company.

The general thrust of the Pru's property business is not hugely different from other active but smaller institutions. "They are buying less; their increased expenditure is concentrated on improving their existing assets," noted the Investment Property Database, which monitors institutional property performance.

The cuts then, are special to the Pru and stem from the way it conducts its business. Put simply, it has been in the practice of doing everything itself from rent collecting to development. It established its research department. This is not normally the case in the property industry where management tends to be pared down to the minimum and extensive use is made of subcontractors and consultants.

There are two sides to the Pru's approach. One comes from its critics in the industry who see its property section as "a vast lumbering bureaucracy, just like a government department or a local authority." The critics go on to suggest



Hugh Jenkins has scrutinised all investments since becoming PPM chief executive. He does not anticipate cuts elsewhere

that the Pru has also used the rise in values on the commercial property market as a chance to sell.

Capital growth during 1988 of about 17 per cent on retail properties and 31 per cent on office properties upset the strategic balance in many institutional investment portfolios.

Annual Meeting of Shareholders

The Annual Meeting of Shareholders will be held on Thursday, June 28, 1990, 10:00 a.m. at the BASF Feierabendhaus, Leuschnerstraße 47 Ludwigshafen/Rhine, West Germany

Agenda

1. Presentation of the Financial Statements of BASF Aktiengesellschaft and BASF Group for 1989; presentation of the 1989 Annual Report covering BASF Aktiengesellschaft and the BASF Group; presentation of the Supervisory Board Report.
2. Declaration of dividend.
3. Ratification of the actions of the Supervisory Board.
4. Ratification of the actions of the Board of Executive Directors.
5. Appointment of auditors.
6. Election of a member of the Supervisory Board.

Shareholders wishing to participate in the Annual Meeting and to exercise their right to vote must have deposited their shares during normal office hours and in the prescribed form at a depository bank. The shares should remain deposited until the conclusion of the Annual Meeting. Shareholders

have the right to vote by proxy.

Depository banks and the full Agenda are published in the "Bundesanzeiger" of the German Federal Republic Nr. 88 of May 11, 1990.

The deposit is only effective if the shares are submitted by Wednesday, June 20, 1990.

The Board of Executive Directors
Ludwigshafen/Rhine,
May 11, 1990

BASF Aktiengesellschaft
D-6700 Ludwigshafen

BASF

Berisford strengthens board

By Clay Harris, Consumer Industries Editor

BERISFORD International, the diversified sugar group at the centre of takeover speculation, yesterday strengthened its board with the appointment of two senior industrialists, Sir John Egan and Mr Brian Smith, as non-executive directors.

Sir John retires as chairman and chief executive of Jaguar at the end of June and Mr Smith retired as chairman of MB Group, formerly Metal Box, last year.

Berisford also named two new executives to the board. Mr Peter Jackson, managing director of its British Sugar subsidiary, and Mr Peter Butler, finance director of Bristol, holding company for its agriculture interests.

Mr John Egan (left), with John Slater, chairman



Ashley Ashwood

Mr Slater was promoted to chairman on March 9 when Mr Ephraim Margulies resigned under pressure from shareholders.

Berisford has also created an executive committee comprising Mr Phillip Aaronberg, group finance director, Mr Barry O'Connell, personnel director, Mr Jackson and Mr

Butler. The committee will be chaired by Mr Peter Jacobs, chief executive, when he returns after recent heart bypass surgery.

Mr Howard Zuckerman resigned as a director on Wednesday, but technically remains US chief executive until his golden handshake is negotiated.

Smith & Nephew rises to over £30m

By David Owen

SMITH & NEPHEW, the healthcare and consumer products group, yesterday reported a 5 per cent upturn to £30.7m in pre-tax profits for the 12 weeks ended March 24.

That compared with £29.2m last time. Sales increased by 12 per cent (or 9 per cent excluding currency movements) from £162m to £172.2m.

The company said the results did not include any provision in respect of a claim for damages that had been successfully brought by Polteco of California in a civil action against Smith & Nephew Richards, a US subsidiary.

It said Sir John especially was likely to spend a considerable amount of time at Berisford in the short term.

Fully diluted earnings per share were 2.05p (1.91p).

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer of, or invitation to subscribe for or purchase any securities. Application has been made to the Council of The Stock Exchange for the shares mentioned below to be admitted to the Official List. It is expected that admission to the Official List will become effective and that dealings will commence on 17th May, 1990.

PERKINS FOODS PLC

(Incorporated in England under the Companies Acts 1948 to 1981 No. 1898193)

Introduction to
the Official List

sponsored by

Guinness Mahon & Co. Limited

Share Capital

The following table summarises the authorised and issued share capital of the Company in respect of which admission to the Official List is sought:

Authorised	£14,345,245	Issued and fully paid	£9,964,809
Ordinary shares of 10p each			

Perkins Foods PLC ("Perkins") is engaged in the marketing and distribution of fresh fruit and vegetables, frozen food manufacturing and trading, mushroom processing and the manufacturing of meat products in the Netherlands, West Germany and the United Kingdom.

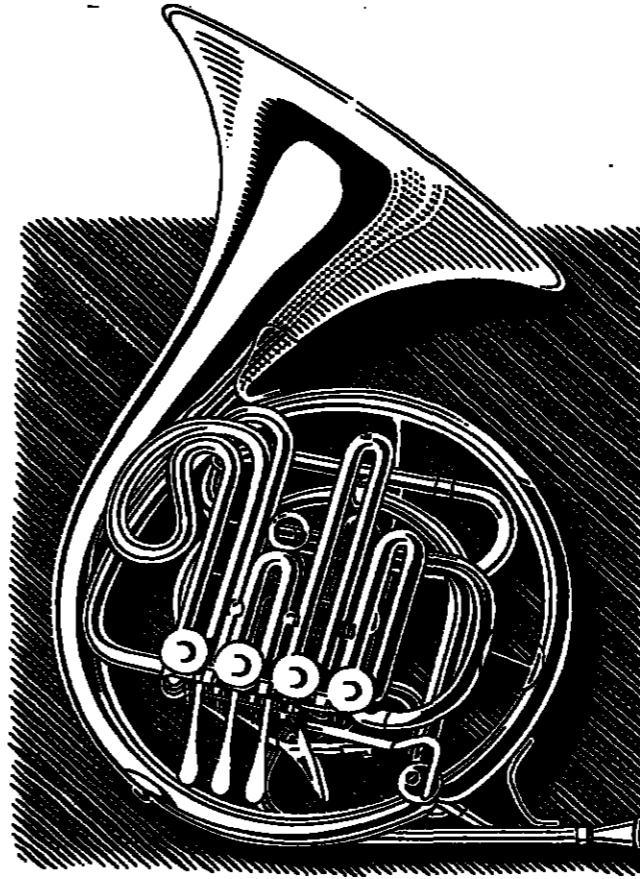
Listing particulars relating to Perkins are available in the statistical services of Exel Financial Limited. Copies of the listing particulars are available, for collection only, during normal business hours up to and including 15th May, 1990 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1BD and, for collection only, during normal business hours up to and including 25th May, 1990 from Perkins Foods PLC, Cross Street Court, Cross Street, Peterborough PE1 1XA and from:

Guinness Mahon & Co. Limited,
32 St. Mary at Hill,
London EC3P 3AJ.

James Capel & Co. Limited,
6 Bevis Marks,
London EC3A 7JQ.

Guinness Mahon & Co. Limited and James Capel & Co. Limited
are both members of The Securities Association.

11th May, 1990



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General Accident

THREE MONTHS' RESULTS

The results for the three months ended 31st March 1990, estimated and unaudited, are compared below with those for the similar period in 1989, which are restated at 31st December 1989 rates of exchange; also shown are the actual results for the full year 1989.

It must be emphasised that the results for an interim period do not usually provide a reliable indication of those for the full year.

	3 Months to 31.3.90 Estimate £ millions	3 Months to 31.3.89 Estimate £ millions	1989 Year Actual £ millions
Premium Income:			
General Business	782.4	718.6	3,100.2
Long Term Business	102.4	87.8	381.3
	<hr/>	<hr/>	<hr/>
Investment Income	885.3	806.4	3,481.5
NZI Bank Result	(1.8)	(16.1)	(47.6)
Estate Agency Result	(5.5)	(5.6)	(20.5)
Underwriting - General Business Result	(163.3)	(20.7)	(203.8)
Long Term Business Profits	6.8	5.9	26.9
	<hr/>	<hr/>	<hr/>
Less Interest on Loans	22.4	65.1	217.7
U.K. Employee Profit Sharing Scheme	-	10.2	64.5
Profit (Loss) before Taxation	(80.9)	54.9	147.0
Taxation - U.K. and Overseas	(18.1)	16.0	32.1
Profit (Loss) after Taxation	(62.8)	38.9	114.9
Minority Interests and Preference Dividends	(0.8)	(4.5)	(13.7)
	<hr/>	<hr/>	<hr/>
Long Term Business Profits - GA Life 1983 Valuation	(62.0)	43.4	128.6
	<hr/>	<hr/>	<hr/>
Net Profit (Loss) attributable to Shareholders	(62.0)	43.4	138.1
	<hr/>	<hr/>	<hr/>
Earnings per Ordinary Share	(29.1p)	20.6p	65.3p
Principal exchange rates used in translating overseas results	\$1.65	\$1.61	\$1.61
U.S.A.	\$1.93	\$1.87	\$1.87
Canada			

Notes

- (1) Investment income excludes £3.1m (1989 £3.2m) representing amortisation of U.S. deep discount bonds which under the U.S.A. accounting conventions would be credited to earnings.
- (2) The NZI Bank result includes gains and losses both realised and unrealised on investments held for trading purposes.
- (3) The transfer of shareholders' profit from the long term business fund is now stated gross of taxation and on a current year basis.

Analysis by Territory of General Business Premium Income and Underwriting Result

	3 months to 31.3.90 Premium Income	3 months to 31.3.89 Underwriting Result
U.K.	£270.2	£90.2
U.S.A.	229.8	(29.5)
EEC other than U.K.	53.7	(15.4)
Canada	8.7	(4.4)
Pacific Basin	81.6	(13.9)
Other Overseas	31.5	(5.3)
London Market Business incl. internal reinsurance	29.4	(14.5)
	<hr/>	<hr/>
	782.9	(163.3)
	<hr/>	<hr/>
	718.6	(20.7)

Net written premiums and investment income increased in sterling terms by 8.9% and 3.6% respectively. Adjusted to exclude the effects of currency fluctuations, the increases were 10.6% and 1.6% respectively.

In the United Kingdom, net written premiums were £270.2m (1989 £249.5m). This was an underwriting loss of £80.2m (1989 £10.2m profit) which was severely impacted by bad weather particularly in January and February. The Homeowners and Commercial Property accounts reported losses of £26.9m (1989 £2.5m profit) and £28.0m (1989 £3.7m profit) respectively. The Motor account suffered from a marked increase in claims frequency to produce a loss of £14.0m (1989 £1.2m profit). Experience in the Liability account remains adverse.

In the United States, net written premiums were \$379.2m (1989 \$350.7m) and the operating ratio was 112.67% as compared with 108.18% for the same period last year. On the United Kingdom basis, the underwriting loss was £29.5m (1989 £18.4m loss). There was some deterioration across all classes of business other than Personal Property which showed an improvement.

Elsewhere there were aggregate underwriting losses of £53.6m (1989 £12.5m loss). Storm losses impacted adversely on European territories. The Pacific Basin result reflects the cost of major storms in Australia and increased claims frequency in deteriorating market conditions in both Australia and New Zealand.

There was an encouraging increase during the quarter in both annual and single premiums for life business in the United Kingdom. New annual premiums for the three months were £13.7m (1989 £11.1m) and single premiums £8.8m (1989 £5.3m).

General Accident Fire and Life Assurance Corporation plc.
World Headquarters: Pitheavlis, Perth, Scotland PH2 0NH.

The Royal Bank of Scotland Group plc

£200,000,000 FLOATING RATE NOTES 2005

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 8th May 1990 to 8th August 1990, the Notes will bear a Rate of Interest of 15% per annum. The amount of interest payable on 8th May 1990 will be £192.98 per £5,000 Note, and £96.49 per £50,000 Note.

AGENT BANK: CHARTERHOUSE BANK LIMITED

A member of The Securities Association



Municipal Finance Authority of British Columbia

CAD 25,000,000 11 1/4% Bonds due 1993

On April 27, 1990, Bonds for the amount of CAD 2,757,000 have been drawn in the presence of a Notary Public for redemption on June 15, 1990.

The following Bonds will be redeemable coupon date June 15, 1991 and following attached:

2280 to 3125 incl. 3643 to 3859 incl. 3819 to 4050 incl.
3281 to 3428 incl. 3675 to 3734 incl. 4051 to 4951 incl.
3282 to 3370 incl. 3735 to 3784 incl. 5070 to 5087 incl.
3422 to 3428 incl. 3787 to 3788 incl. 5509 to 5602 incl.
3557 to 3567 incl. 3784 to 3840 incl. 10017 to 11285 incl.
3573 to 3633 incl. 3887 to 3888 incl.

Amount outstanding: CAD 10,282,000

Bonds previously drawn and not yet presented for redemption:

21503 to 21525 incl.

Luxembourg, May 11, 1990

The Fiscal Agent
KREDIETBANK
SA LUXEMBOURGOISE

UK COMPANY NEWS

Chill winds as General Accident loses £80.9m

By Patrick Cockburn

HEAVY STORM losses in the UK and Europe in January and February, produced a worse than expected first quarter pre-tax loss of £80.9m at General Accident Fire and Life Assurance, the Scottish-based composite insurer.

The outcome compared with profits of £54.8m in the same period of last year.

Mr Nelson Robertson, chief general manager, said that bad weather led to a net loss after reinsurance of £90m in the UK and Europe.

Worldwide weather losses exceeded £10m net - equivalent to almost £200m before reinsurance is taken into account.

Underwriting results worldwide deteriorated across the board with losses increasing from £20.7m to £163.3m.

GA had already indicated that it had been seriously affected by weather losses. The biggest surprise in yesterday's

results was the small increase of only 1.6 per cent in investment earnings to £105.3m (£101.6m). Mr Robertson said this was explained by the impact on cash flow of heavy payments to meet claims stemming from Hurricane Hugo last year and the 1990 storms.

He added that UK weather losses were worse than originally expected because of the effect on claims of persistently poor weather conditions as well as the major storms in January and February.

As a result of continuing poor conditions on the roads the motor account produced a £14m loss against a profit of £1.2m last time. The loss on the homeowners' account was £26.9m (£3.4m profit) and on commercial property £28m (£1.7m profit).

Mr Robertson said that it was unclear whether household insurance rates would rise. The sector had produced

good profits in the past but rates would harden if it became clear that the frequency of catastrophes was increasing in motor insurance, where GA is a market leader, he expected rates to go up later this year.

The troubled NZI Bank subsidiary showed improved results as a result of staff reductions and other economies, but a severe hailstorm in Australia and other weather incidents produced an underwriting loss of £18.8m (£4.2m) in the Pacific basin.

In the US, where GA makes almost 30 per cent of its premium income, there was some deterioration in the auto account, Mr Robertson said, however, GA was encouraged by a 6.5 per cent increase in auto rates granted yesterday in New York, GA's largest market in the US.

The loss per share emerged at 29.1p (earnings of 26.6p).

Clearmark back in black

By John Thornhill

Clearmark Group, the US quoted leisure and publishing combine formerly known as Fergabrook, returned to the black in 1990.

It recorded pre-tax profits of £1.2m compared with a loss of £4.22m the year before, and earnings per share amounted to 10.6p as opposed to losses of 10.6p.

Clearmark claimed that the joint venture which it had set up in Lithuania to manufacture plastic footballs remained unaffected by the present political ructions.

The group's net worth increased to £7.2m (£2.1m).

Group sales grew to £23.93m (£19.82m).

Emess annual meeting proxy decision questioned

By Clay Harris, Consumer Industries Editor

A SHAREHOLDER

engaged in

legal action against Emess, the leaf-and-scroll

design which is screen-printed

on glass light fixtures.

Cascade says it began supplying light fixtures using the design to British Home Stores in 1980. It claims the design was subsequently copied by Poole, an allegation vehemently denied by Emess.

Mr Ronnie Abrahams, chairman of Cascade Electrolite, a family-owned Manchester-based lighting company, wrote to the DTI as trustee of Cascade's pension fund which he said had owned 1,000 shares in Emess since last year.

Emess says the proxy was invalid and that it cannot find any evidence that Cascade's pension fund is a shareholder.

Mr Abrahams is also questioning why Emess's 1989 accounts contained no reference to his company's legal claim for more than £5m against Poole Lighting, an Emess subsidiary.

Mr Michael Meyer, Emess chairman, yesterday angrily dismissed Cascade's suit as "totally and utterly frivolous". Mr Vernon Cobb, company secretary, added: "I personally have been through the register only this morning, and I have not been able to find any trace of [Cascade]."

The dispute, which is due to be heard in the High Court in

Wilton back in the black

The Wilton Group made pre-tax profits of £532,000 in 1989, its first annual profit since 1983 and a direct result of the policies introduced by the management which took board control in 1988, according to Mr Michael Buckley, chairman.

The most significant event during the year was the acquisition of Intercounty Properties, he said. Earnings per share came to 0.16p (loss 0.15p).

Circaprint disappoints

CIRCAPRINT, the printed

circuit board manufacturer, yesterday reported a "particularly disappointing" pre-tax loss of £886,000 for the six months to February 28, writes David Owen.

This compared with a profit of £546,000 for the corresponding period.

Turnover slipped

by 8 per cent to £6.54m (£5.14m).

The Maidstone-based company also warned that it would not now return to profitability by its year-end as previously anticipated.

After a tax credit of £221,000 (£21,000 charge) the loss per share amounted to 12.6p (6.7p earnings).

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SGS Société Générale de Surveillance Holding S.A.

NOTICE

To the Holders of Warrants to acquire

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Société Générale de Surveillance Holding S.A.

(the «Company»)

issued by the Company together with US\$ 100,000,000 3 per cent. Notes due 1990 issued on a fiduciary basis by Union de Banques Suisses (Luxembourg) S.A. representing beneficial interests in a loan made to SGS Finance (Luxembourg) S.A. guaranteed by the Company.

Notice is hereby given that the Board of Directors of the Company will propose to the Annual General Shareholders Meeting on June 27th, 1990 the terms of an offer for the exchange of new Bearer Shares of the Company with a par value of SF 500 each against delivery of Bons de Jouissance Category A (the «Bons») of the Company on the terms of six (6) Bons for one (1) Bearer Share (the «exchange offer»). The terms of the exchange have been published, inter al

UK COMPANY NEWS

7% midway advance for Stakis

By John Thornhill

STAKIS, the Glasgow-based hotels, casinos and healthcare homes group, reported only a 7 per cent improvement in pre-tax profits in the half year to April 1 as it continued to restructure its portfolio of assets.

Taxable profits advanced from £11.5m to £12.3m on sales of £74.5m (£65.5m).

Stakis is pinning great expectations on a range of hotels, aimed primarily at the business traveller, trading under the Country Court brand name. Two have already been built and a third will open in the second half. The aim is to open 20 in the UK and 10 abroad.

In all, the hotels division lifted operating profits to £5.2m (£7.74m), although this included a £3m profit from a hotel disposal.

The 27 hotels generally traded well, but the one in Spain met some trading difficulties.

"The rain in Spain falls mainly on our hotel," said Mr Neil Chisman, finance director.

Stakis also claims to be the second largest operator of casinos in the UK. In spite of the problems that have affected other operators, it said its 18 casinos had performed reasonably well. They are based mainly in provincial towns and do not depend on "high-roller" customers that have been noted by their absence in London.

These casinos, combined with Stakis' 25 pubs, nine discos, six restaurants, and two Sammos pasta and pizza outlets, increased the leisure division's trading profits to £4.9m (£4.3m).

The healthcare side, which encompasses eight Ashburne homes with 701 beds, continued to expand rapidly. Profits grew to £2474,000 (£311,000) although they would have been lower if not for a £2.6m gain on the sale and lease-back of a property.

"When we pause to gather breath the bottom line profits will fall through," Mr Chisman said.

Property profits chipped in

tious plan to upgrade its assets and create a grouping of businesses with strong brand images and profit margins.

This strategy will take another two and a bit years to fulfil, but in the meantime the company is keeping its earnings going courtesy of property disposals and an abnormally low tax charge. Given the gloom emanating from the leisure sector, Stakis' flatish profits looked reasonably reassuring and earnings growth should be maintained at a healthy rate for the rest of the year. Pre-tax profits might rise to £50m, including more than a fair dose from property disposals, but the shares may not move strongly ahead while the leisure sector remains under a cloud. Still, on a prospective p/e of less than 7 Stakis may well be worth taking away in anticipation of the fruits of its development. In the meantime, the shares will certainly be underpinned by the strong yield and good asset backing.

• **COMMENT**
Stakis has laid out an ambi-

King & Shaxson makes £2mBy David Lascelles,
Banking Editor

KING & SHAXSON Holdings, the discount house group, reported a profit for the year ending April 30 of £2m, up 18 per cent from £1.7m, after tax and transfers to inner reserves.

The result includes profits from Smith St Aubyn, the other discount house which forms part of the group.

The final dividend is 7.75p,

making a total for the year of 10.25p, against 9.25p last year.

Allied Leisure

Allied Leisure, the ten pin bowling, nightclubs and theme park group, is raising £4.12m in anticipation of the fruits of its development. In the meantime,

the shares will certainly be underpinned by the strong yield and good asset backing.

MSC minority blocks order and proposes own changes

By Ian Hamilton Fazey, Northern Correspondent

MINORITY shareholders in the Manchester Ship Canal have blocked a Harbour Revision Order by Parliament which was supposed to enable the company to change its constitution and take away Manchester City Council's right to a boardroom majority of one.

A group of London institutions, pension funds and small shareholders led by Mr Nicholas Berry, a former chairman, have formally objected to the order.

There will now be an appeal to a joint committee of both Houses of Parliament, at which they will ask for three changes of their own to the company's constitution.

The move is the latest chapter in a five-year wrangle over control and operation of the company. A bitter takeover battle was won in 1987 by Mr John Whittaker, chairman of Peel Holdings, the quoted prop-

erty group.

Mr Whittaker won control by buying up nearly all of the company's 1m preference shares, which carry equal voting rights to the 4m ordinary, but in 1988 cost less than half the 700p he offered for the latter during his bid.

Mr Berry and his supporters have about half of the ordinary shares and have been harrying him ever since.

They have already rejected

an offer of £20 per share by Great Hey. One of the changes they want would legally prevent Mr Whittaker from issuing new ordinary shares to preference shareholders.

He has already given an undertaking not to do so. "But we don't trust him and want something enforceable," Mr Berry said yesterday.

He also wants 200,000 ordinary shares owned by the company itself - they came from a defaulting contractor nearly 100 years ago - to be treated as neutral in any vote.

The third constitutional change would make the Harbour Revision Order enforceable only if approved by a 75 per cent majority of shares at a special general meeting.

If the 200,000 company-owned shares could not be voted, Mr Berry says that he and his supporters could block it.

In the ship canal headquar-

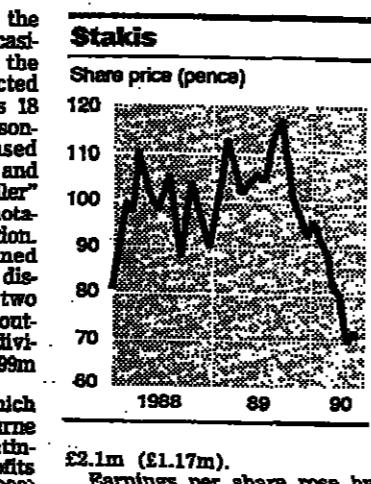
ters at Salford Quays, the lat-

est moves are seen as possible bargaining ploys before the Parliamentary committee can meet, probably in the autumn.

Mr Robert Hough, chairman,

said: "We should be allowed to get on with running the busi-

ness and not have to divert large amounts of money and management time into running this appeal."

**COMPANY NEWS IN BRIEF****ALEXANDER (WALTER)**

shareholders have accepted the offer from Spotilauch in respect of 2.85m shares (99.93 per cent).

ARMOUR TRUST is to renew its general authority to buy-in shares.

BARR & WALLACE Arnold is to make a one-for-one scrip issue to holders registered June 1.

HARRISONS & CROSFIELD is the former plantations group which has been diversifying into the building supplies and chemicals sector in recent months, is further expanding its chemicals interests with the purchase of the Bergmann group. The group takes in Lin-

alex in the Netherlands, Technische Maatschappij Bergmann and Bergmann Industrial in Belgium. The Bergmann group had net assets of £2.3m at the end of last year and earned profits of around £1m.

MTM is making two acquisitions which will extend the services it offers to the major agrochemical businesses.

It is paying £2.1m cash to buy a major formulations plant from ICI and £300,000 in shares for Collag Corporation, a privately-owned Southampton-based company.

OCEAN GROUP and Bandag are to co-operate in the dis-

posal of Ocean of all of its

interest in the manufacture of treaded tyres using the Bandag process. At end-1989 the book value of Ocean's net assets in the tyre business was a little more than £4m.

PERICOM holders have accepted the offer from Ferrari in respect of 7.17m shares

(95.63 per cent); offer unconditional and remains open.

RENTOKIL is investing £1.7m cash in a series of acquisitions in the US, Australia and Canada.

WESTERN MOTOR shareholders accepted the offer from TKM in respect of 11.8m shares

(92.8 per cent). Offer unconditional and remains open.

WOLVERHAMPTON & DUDLEY Breweries' bid for Regent Crest has been declared unconditional with approximately 81.99 per cent acceptances. It is not being referred to the Monopolies Commission

PUBLIC WORKS LOAN BOARD RATES

		Effective May 10			
		Non-quota loans		Non-quota loans if rapid	
		by 1991	1991	by 1991	1991
Rate					
Over 1 up to 2	14%	14½%	14½%	15%	15½%
Over 2 up to 5	14%	14%	15%	15%	14½%
Over 3 up to 4	14%	14	13½%	15%	14½%
Over 4 up to 5	13%	13%	13%	14%	14½%
Over 5 up to 6	13%	13%	13%	14%	14½%
Over 6 up to 7	13%	13%	13%	14%	14½%
Over 7 up to 8	13%	13%	13%	14%	14½%
Over 8 up to 9	13%	13%	13%	14%	14½%
Over 9 up to 10	13%	13%	12%	13%	13½%
Over 10 up to 15	13%	12%	12%	13%	13½%
Over 15 up to 25	12%	11½%	11%	13%	13½%
Over 25	11%	11%	11%	12%	12%

*Non-quota loans B are 1 per cent higher in each case than non-quota loans. **Final instalments of principal. ***Repayment by half-yearly annuity. ****Fixed equal half-yearly payments to include principal and interest. \$ With half-yearly payments of interest only.

FLEMING JAPAN FUND

SOCIETE D'INVESTISSEMENT A CAPITAL VARIABLE
45, rue des Sables
Howard, Luxembourg
R.C. Luxembourg B 3322

NOTICE OF EXTRAORDINARY GENERAL MEETING

The shareholders of Fleming Japan Fund (the "Corporation") are hereby convened to an extraordinary general meeting of shareholders to be held on 25th May, 1990 at the registered office, 45, rue des Sables, Howard, Luxembourg with the following agenda:

To approve the merger of the Corporation into Fleming Flagship Fund, a "Societe d'investissement a capital variable" under the laws of Luxembourg having its registered office 45, rue des Sables, Howard, Luxembourg specifically:

upon hearing:

(i) the report of the board of directors explaining and justifying the merger proposals to be published in the Memorial, Royal Special of Luxembourg together with this notice of extraordinary general meeting, and to be deposited with the Chamber of the District Court of Luxembourg, and

(ii) the audit report prepared by Article 266 of the law on corporations prepared by Coopers & Lybrand, Luxembourg,

and subject to approval of the said merger proposal by the shareholders of Fleming Flagship Fund in their extraordinary general meeting,

1) to approve such merger proposal;

2) to approve the allocation of shares of Class FFFF Japanese Fund of Fleming Flagship Fund having the corresponding investment objectives in exchange for the contribution of all assets and liabilities of the Corporation to Fleming Flagship Fund the sum to be allocated to be fixed at a ratio determined by reference to the net asset value per share of the respective classes of shares and the FFFF-Japanese Fund shares at the effective date of the merger;

3) to state all the shares of the Corporation in issue are to be cancelled.

Resolutions on the agenda of the extraordinary general meeting will require a quorum of at least 50% of the outstanding shares and will be adopted if voted by the 2/3 of the shares present or represented.

The following documents shall be at the disposal of the shareholders for inspection and for copies free of charge at the registered office of the Corporation:

1) the Merger Proposals and the related Merger Agreement;

2) the annual reports of the Corporation and of Fleming Flagship Fund for the last three complete years;

3) the last semi-annual report of Fleming Flagship Fund as of 31st December, 1989;

4) the annual report of Fleming Japan Fund as for the year ended 31st December 1989;

5) interim financial statements as of 6 April 1990 of both Fleming Japan Fund

6) the report of the board of directors of the Corporation and of

7) the report of Coopers & Lybrand relating to the Merger Proposals.

In order to take part at this general meeting, owners of bearer shares will have to deposit their bearer shares five days before the meeting with one of the following banks who are authorized to receive the shares in deposit:

Crédit Foncier S.A., Luxembourg

Robert Fleming & Co., Ltd

25, Capelle Avenue

London EC2R 7DR

England

BANK OF CHINA
U.S. Dollar Floating Rate Notes due July 1990

- WKN 478 543 -

In accordance with the Conditions of the Notes notice is hereby given that for the

Interest period January 24, 1990 to July 23, 1990 included (181 days) the Notes

will bear interest at the rate of 9.5% per annum. The coupon amount per U.S.\$

10,000 Note will be U.S.\$ 427.36 and per U.S.\$ 100,000 Note U.S.\$ 4,273.61.

The Interest Payment Date will be July 24, 1990.

In January 1990

Deutsche Bank AG

Aktiengesellschaft

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UK COMPANY NEWS

BOC improves 12% to £170m

By Andrew Hill

BOC GROUP, the industrial gases and healthcare company, increased profits by 12 per cent in the six months to March 31, making £170.1m before tax, against £151.6m in the equivalent period.

Turnover rose from £1.23bn to £1.42bn and earnings per share from 21.16p to 23.8p. The group, which declares its total annual dividends at the start of each financial year, duly announced a second dividend payment of 8.5p (8.3p).

Gases again made the largest contribution, with operating profits up from £135.2m to £151.3m on turnover of £1.02bn (£840.7m).

Mr Richard Giordano, chairman and chief executive, said the group was experiencing lower volume growth in the US and Europe - 3 or 4 per cent in this half-year - but this was offset by strong volume growth in Japan and Taiwan.

Underlying margins in the gases division had increased, but the actual return on sales was lower because of the dis-

posal of cryogenic plant to a related company, which added to the turnover figure without benefiting the profits line.

Mr Giordano added that the mix of customers for the gases division was gradually changing: "There is increasing demand for gas products from the commercial market, as distinct from the heavy industry market - the products are being used in the speciality chemicals, environmental electronics and food processing sectors."

The group estimated that no more than 15 per cent of the merchant gas market was now represented by sectors such as metalworking and steel, whereas more than half that business might have gone to heavy industry 10 years ago.

The healthcare division, which BOC is preparing for a possible stock market flotation, increased profits from 24.1m to 24.5m on sales of 276m (£251.5m). Mr Giordano repeated his hope that legal



Richard Giordano

and management restructuring of the division would be completed by next March, although decisions on the timing and detail of flotation would depend on market conditions.

Vacuum technology and distribution services contributed £16.8m (£14.2m) on turnover of £23.5m (£10.6m), held back by a soft first half for the group's coating technology subsidiary. BOC expects that slump in

demand to persist in the second half.

● COMMENT

In gloomier times, unexciting corporate results are not necessarily disappointing. Quite the contrary: BOC's shares rose 5p to 512p yesterday as the market expressed its appreciation of the company's defensive virtues, which reflect not only a relatively recession-proof client list, but also a wide geographical spread. Growth in the Far East gases market continues to offset slightly slacker demand in the US and Europe, with the whole division underpinned by longer-term contracts.

These figures were also boosted by the return to profit of the Glascow Home Health Care subsidiary, thanks to stringent cost reduction measures. Pre-tax profits of about £870m in the full year would put the shares on a prospective multiple of just under 10. Analysts are still a little dubious about the rationale of spinning off the healthcare division, but they rate the shares a very strong hold.

Kleen-e-Ze buy boosts direct response marketing position

By Clay Harris, Consumer Industries Editor

KLEEN-E-ZE HOLDINGS is strengthening its position in direct response marketing with the £1.38m acquisition of Fine Art Developments' loss-making operation in the sector.

The deal will leave Kaleidoscope, owned by Next, as the only rival of Kleen-e-Ze's NSP subsidiary.

Both companies sell innovative consumer products -

"things you don't need but hopefully want," according to Mr Corrie Halliday, Kleen-e-Ze's finance director - by direct mail and through inserts in newspaper magazines.

Mr Halliday said yesterday: "We're taking out a competitor and increasing the size of our business without loading it with incremental overhead. This is a once-in-a-decade

opportunity."

Venture Marketing, the Fine Arts subsidiary which trades as Venture and Premiere, lost £1m in 1988-89 and is expected to show a £1.5m deficit for the year which ended on March 31.

Of the cash price, £1.5m is attributable to stocks which count Fine Arts £2.1m, and Kleen-e-Ze is assuming certain liabilities. Goodwill, including Venture Marketing's mailing list, has been valued at about £250,000.

Eight of Venture Marketing's 21 employees will be taken on by Next. Both businesses are based in Buntingford, Surrey.

Kleen-e-Ze said discussions were continuing on the intended disposals of its manufacturing operations. The company will also ask shareholders to change its borrowing powers from one times net assets to twice balance sheet net worth, a change more in line with current practice, Mr Halliday said.

Standard Chartered cautious about 1990

By David Lascalle, Banking Editor

STANDARD CHARTERED, the London-based international banking group, warned yesterday that a major improvement in profits this year would be "hard won".

Mr Rodney Galpin, the bank's chairman, told the annual general meeting that in common with other banks, a number of Standard's customers in the UK and Australia were experiencing financial difficulties.

Problem country debtors were also suspending interest payments.

Mr Galpin said: "In these circumstances it would be an impudent banker who expressed anything but caution about the likely outcome for 1990."

"I am confident that the actions I have outlined in our annual report will lead to a sustained improvement in performance."

"In common with other banks, however, 1990 will be difficult, and a major improvement over last year's trading profit will be hard won."

This

Dublin-based group

makes and supplies a wide range of materials for the construction industry. While construction in the UK, which accounted for just 20 per cent of 1989 trading profits, was having difficulties, a good start had been made in other markets.

There was an increase in Irish Cement's sales in the Republic in the opening four months, while in Britain and Northern Ireland manufacturing operations performed reasonably well.

In the US the trend was mixed.

Perkins Foods seeks

full share listing

Perkins Foods, the USM-quoted food processing and distribution group, has applied for its shares to be admitted to the Official List through an introduction.

Dealers are expected to start on May 17.

The bank has an exposure of about £106m to the Bond empire in Australia, and a £14m exposure to the Third World.

Last year Standard made a trading profit of £232m, down from £313m in 1988, mainly because of a sharp increase in bad debt charges.

However Mr Galpin told shareholders that the bank's long-term prospects were improving thanks to action to rebuild the bank's capital, focus on its strengths and improve profits.

Ldn Atlantic net asset value 13% lower

The net asset value of London Atlantic Investment Trust, which specialises in smaller companies, stood at 81.6p per share at March 31 1990.

That represents a fall of 13 per cent over the year to that date.

Net revenue edged ahead from £1.02m to £1.17m, with earnings per share rising to 2.57p (2.23p).

The directors are proposing a final dividend of 1.87p per share, which lifts the year's total to 2.5p compared with 2.175p.

Correction**First Interstate Bank of California**

First Interstate Bank of California, which was reported in Wednesday's Financial Times as having loaned money to joint venture developments undertaken by Bush & Tompkins no longer has any loan exposure to the group or any joint venture companies.

Lasmo sells North Sea assets**P&P pays up to £4.5m for Perrin**

P&P, the micro computer service company, has bought Perrin Systems, a Hewlett Packard specialist, for a maximum

of £4.5m. Perrin Systems specialises in the sale of Unix-based Hewlett Packard workstations and computer systems, together with consultancy and support services.

The initial consideration will be £2.15m in shares, most of which are being placed at 215p apiece. A deferred consideration of 21m may be paid dependent on a gross profit of at least £1.45m for the year after the acquisition.

P&P said that the deal would give it a foothold in the expanding Unix marketplace.

Bioplan has 49.7% rights acceptances

Just under half of the shares offered by Bioplan Holdings, a health care group, in a 214m rights issue have been taken up.

The issue was launched at the same time that Bioplan reversed into Cooks Industries

and moved onto the USM.

Valid acceptances were received in respect of 88.75m shares, some 49.7 per cent of the issue.

Radio Clyde 18% ahead to £1.2m

Radio Clyde increased turnover by 14 per cent and pre-tax profit by 18 per cent in the six months ended March 31 1990.

Turnover of this USM-quoted independent radio station serving Glasgow and west central Scotland came to £4.68m (£4.58m), while profit reached £4.6m.

Included was the group's share of the profits of North of Scotland Radio, which operates in Aberdeen, from December 1988, the date of acquisition. Had its results been taken in for the full six months, turnover would have been 7 per cent up.

Advertising revenue for the full period increased by 9 per cent at both commercial stations.

Earnings for the half year were 12.2p (10.6p). The interim dividend is stepped up from 7.5p to 8.25p, partly to reduce disparity.

German Smaller assets advance

At March 31 net asset value per 50p share of the German Smaller Companies Investment Trust totalled 251.1p on a basis diluted for the exercise of warrants, an improvement of 100.6p over the previous year's figure.

Revenue after tax for the 12 months rose from £102.615 to £225.505. Earnings emerged at 1.67p (1.53p) but the dividend is being cut from 1.5p to 1.2p.

Net asset value at Fundinvest dips 10%

The net asset value of Fundinvest fell to 71.05p per capital share at March 31 1990. The figure showed a decline of 10 per cent on the 78.5p reported at the same stage of the previous year.

The investment trust announced net revenue of £1.15m (£527,000) for the six months to end-March. The interim dividend is raised from 10.45p to 10.65p per income share.

There was an extraordinary charge of £425,000, net of tax, covering the loss on the sale of the leisure arcades business and the share of an associate's extraordinary.

Corton Beach 62% higher at £5m

Corton Beach, the acquisitive motor, food and leisure group, reported taxable profits for the year to end-January 82 per cent ahead at £5.08m, against £2.3m.

There were a number of purchases during the year including Lyons & Lyons, the Bedayn food store chain.

Mr Mike Keen, chairman of this USM-quoted company, said he was confident that progress could continue to be made in all three divisions. However he added that because of the low rating of the shares and the high cost of borrowing it was planned to focus the group on businesses offering the greatest return on sales and capital employed.

Turnover increased 30 per cent to £138.99m (£107.18m). After tax of £226,500 (£440,000) earnings per 10p share were 10.05p (8.01p). A single final dividend of 0.7p (0.625p) is proposed.

There was an extraordinary charge of £425,000, net of tax, covering the loss on the sale of the leisure arcades business and the share of an associate's extraordinary.

CRH looking for further progress

Mr Des Traynor, chairman of CRH, told the annual meeting he could predict another good year of progress.

This Dublin-based group makes and supplies a wide range of materials for the construction industry. While construction in the UK, which accounted for just 20 per cent of 1989 trading profits, was having difficulties, a good start had been made in other markets.

There was an increase in Irish Cement's sales in the Republic in the opening four months, while in Britain and Northern Ireland manufacturing operations performed reasonably well.

In the US the trend was mixed.

Perkins Foods seeks

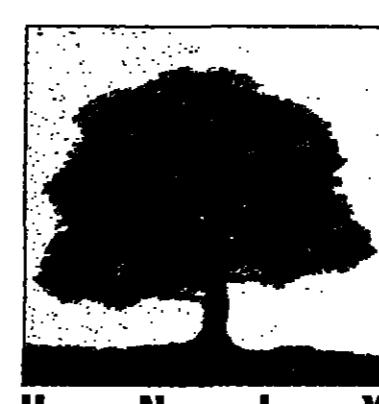
full share listing

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Dealers are expected to start on May 17.



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COMMODITIES AND AGRICULTURE

US to write off farmers' debts worth \$10bn

By Nancy Dunne in Washington

THREE years ago, many commercial banks foreclosed and thousands of farmers lost their land. In the FHA, however, foreclosures were stalled by legal suits and injunctions prohibiting the agency from liquidating.

Congress responded to the uproar of the farm lobby with the Agriculture Credit Act of 1977, which required the agency to write down loans to the new value of the collateral: forbade liquidation if it was more expensive than allowing farmers to buy back their land at current prices; and permitted farmers to lease or rent the land they had owned.

As a result, comparatively few farmers have been moved off their land by the FHA, and the agency has had to pick up the窟 tab.

In 1988, the FHA foreclosed on only 49 farmers. The pace picked up this year, but still only 108 out of 220,000 debtors lost their land in the first six months of the 1989-90 (October-September) fiscal year.

Meanwhile, generous crop support and drought relief payments have helped US farmers to cut costs and borrow less. The \$300bn in farm credit outstanding in 1983-83 has melted down to \$136bn.

Zinc market tightness expected to ease soon

By David Blackwell

THIS TIGHTNESS of supplies in the zinc market is expected to peak in the current quarter, and then to ease gradually for the rest of the year as supplies build up, according to W.L. Carr, the London broker.

In a special report on the metal, Carr has revised upwards its forecast for the average price this year to 65 cents a lb from an earlier forecast of 61 cents a lb.

On Wednesday the LME three-month price broke through the \$1,700-a-tonne level, equivalent to 79 cents a lb. Yesterday this week's rise continued; three-month metal closed at \$1,744 a tonne, up \$28.50 on the day.

Carr points out that the tight fundamental supply/demand balance of the past few years has coincided with a period of little increase in total refining and smelting capacity. Any supply disruptions resulting from industrial unrest in Peru and possibly in the US will continue to drive market sentiment. It estimates output this year at 5.26m tonnes, compared with 5.18m tonnes last year.

Last year declines in the key

automotive and construction markets in the US were largely responsible for weaker prices. But demand is expected to rebound this year, reflecting strong performances by the US automotive and construction industries, together with firm demand in the Far East and a more encouraging outlook for the US. Carr puts demand at 5.34m tonnes, compared with last year's 5.36m tonnes.

Stocks remain extremely low, the report points out. It estimates a deficit of 106,000 tonnes by the end of the year - making three successive years of demand exceeding output. The shortfall can only be met from already depleted stocks.

The latest Metals Economics Group Strategic Report says that major zinc producers are calling for an average annual demand of 5.5m tonnes in the 1990s, based on the capacities of galvanised steel producers.

However, a cautionary note is needed here: an overall downturn in the economy would take a good bite out of galvanised steel's two major markets, automobiles and construction."

Banking on 'organic' farming

By David Richardson

ORGANIC FARMING, it seems, has achieved respectability. A few years ago no serious farmer or financial adviser could be seen to take the concept seriously. The "muck and mystery" brigade were regarded as cranks and their ideas as having no practical significance.

The "green" tide, however, is now washing over even the most traditional of institutions, as is best illustrated, perhaps, by a recent handbook entitled "Organic Farming".

The publication has been sponsored by Barclays, the bank which has advertised itself for generations as the "farmers' bank" - the implication being that it was the finance house for conventional farmers, not starry-eyed idealists.

Moreover, Organic Farming carries a foreword by Sir Simon Gourlay, president of the organisation of conventional farmers - the National Farmers' Union.

Suddenly this picture has changed. Three major export projects are either in the early production stage or advanced development, while two export terminals capable of loading massive ships are planned. Latest projections are that by 1994 Kallimantan will be able to export 20m tonnes in container vessels rising to a potential 38m tonnes by the year 2000. This represents a third of the current international steam coal market. Recently, too, the

first panamax (60,000-90,000 tonnes) vessel was loaded from the island.

At the same time that the mines have been under construction, the coal qualities have been reassessed and what was deemed to be a major

major project - Arutmin (wholly-owned by Australia's BP/Utah) and Kaltim Prima (BP Coal and CRA) - boast extremely low 0.5 per cent sulphur levels. And the third project, Adaro (50 per cent owned by a subsidiary of Australia's

It is largely coincidence that is bringing Adaro to the fore at the same time as Kaltim Prima is working up to first commercial production. There 600,000 tonnes is to be exported this year with a steady build up to 7m tonnes by 1997.

Where Kaltim Prima scores over the other Kallimantan deposits - and for that matter over pretty well all other world-traded coal - is in the combination of low sulphur, moisture and ash and very high heat value. Measured at 6,750 kilocalories a kilogram, it compares with British Coal's sales to National Power and PowerGen of averaging 5,900 kilocalories a kilogram.

But it is the development of two major export terminals that is transforming Kallimantan from a local to a world supplier.

Kaltim Prima, BP's last investment in coal before it decided to pull out of the sector in 1988, has always been designed for a dedicated terminal to load 180,000 tonne vessels. However, the most recent development on Kallimantan has been a proposal to build a common user terminal 500 km to the south of Kallimantan.

This terminal on the island of Pulau Laut, lying adjacent to Kallimantan, is designed to take coal by barge from local projects including, notably, Adaro which shares some ownership with that of the original Adaro's owners have said that all their 1,500-tonne output will pass through the planned terminal of Richards Bay.

Whether any of Kallimantan's other export projects - there are nine of varying sizes but most of them very large - will also use the terminal remains to be seen. The closest are the highly successful Arutmin mines run by BP/Utah, a company renowned for its dislike of joint venture projects. But even without Arutmin's participation, Pulau Laut may need other coal projects to prosper.

It will be Indonesia's only common user capsules terminal, and as such is already attracting interest as a mover of commodities other than coal.

But whatever the final mix of commodities passing through Pulau Laut, it is its development alongside that of Kaltim Prima which will shake up many of the preconceptions of coal exporters. Many had felt that the 1990s would be slugged out between the existing suppliers - Colombia, the US, Poland, Australia and South Africa, with the odd contribution from Venezuela and China.

What will prove so startling for many will be the fact that not only can Indonesia produce and export very high quality coal in large volumes, but that it lies on the rim of the biggest growth markets expected for the 1990s. Most significantly, its sailing distances of just 3,200 km, 1,700 km and 2,500 km to Japan, Taiwan and South Korea, respectively, are much shorter than distances from Australia and a third of those from South Africa's export terminal of Richards Bay.

LME approves US delivery locations

By Richard Mooney

THE LONDON Metal Exchange management board has approved three delivery locations in what an official described last night as "part of the LME's ongoing internationalisation".

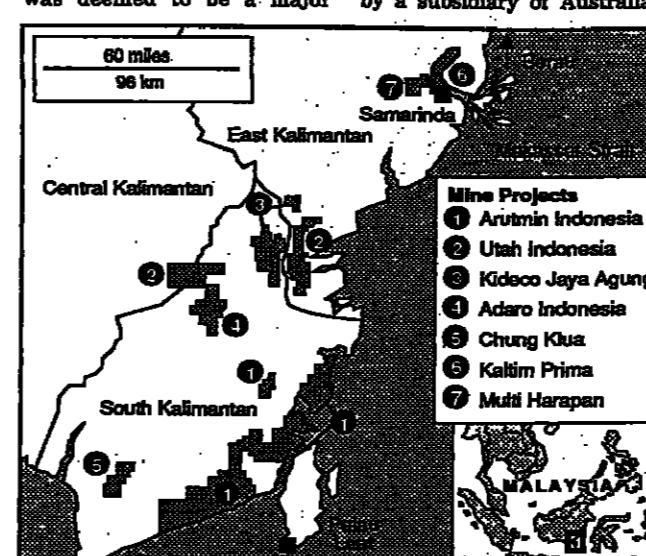
Mr Martin Abbott, director of marketing, said the move would enable the market to function better in times of tightness or surplus and make trading on the LME easier for US operators. It would also improve the LME's reflection of world prices by reducing the influence of local European conditions on its quotations.

The approved locations are: Baltimore and Bridgeport/New Haven (for aluminium, zinc, nickel and tin) and Chicago/Toronto (for aluminium and zinc). The arrangement will become effective three months after applicant warehouses in the areas have been approved.

The LME already has delivery points outside Europe in Singapore, since 1988, and Japan, since July last year.

Indonesia's coal industry ready for the big time

Gerald McCloskey on developments that are giving other suppliers pause for thought



drawback, a problem of hardness, is now thought to be neither so common nor so troublesome as originally judged. More importantly in 1990s judgement, what is common to all Kallimantan's coal appears to be its low sulphur content. A low sulphur coal traded elsewhere is normally classed as one of 1 per cent or below (which compares with British Coal's average of 1.6 per cent). Two of Kallimantan's

New Hope Collieries), has set a low-sulphur standard that looks almost impossible to rival. Adaro has two mines under development, both of which claim to have a sulphur content of less than 0.01 per cent. They are scheduled to produce a combined 6m tonnes a year by 1994 from seam thicknesses of 30 metres. A further mine is planned for the deposit which will be based on seam of 70 metres thickness.

raised the issue of non-payment for wool exports by the Soviet trading organisation Novoexport at the highest level in the Soviet Union. Mr Neal Blewett, the Trade Minister, appealed for calm over a \$100m debt which Novoexport has asked Australian wool exporters to reschedule.

Mr Blewett said the Soviet Union was a reliable trading partner which had made the rescheduling request in order to reorganise its foreign debt.

Australian Wool Council seeks 25% levy rise

By Kevin Brown in Sydney

THE WOOL Council of Australia yesterday called for its levy on producers to be raised from 8 per cent to 25 per cent, rather than the 20 per cent believed to be favoured by the Government.

Mr Chip Sawers, president of the council, said the Cabinet appeared reluctant to accept the wool producers' willingness to pay a 25 per cent levy to finance Australia's growing stockpile of unsold wool.

More than 2.4m bales of wool

are currently in store after being bought-in under the industry's buffer stock scheme. The stockpile is expected to increase because of low prices and continued overproduction.

Mr Sawers said the Cabinet's decision to opt for a 20 per cent levy would reduce the flexibility the wool council required to pilot the industry through a difficult period.

"I find it hypocritical that this Government, having provided the wool industry with

the powers and responsibility to manage its own affairs, can now see fit to place constraints on the options available to growers," he said.

"If this legislative amendment is carried and 20 per cent becomes the maximum wool levy, the Government will have effectively taken the industry's preferred position out of play, and significantly reduced the industry's options."

In a separate development, the Government said it had

Danish farmers threatened with fertiliser curbs

By Hilary Barnes in Copenhagen

MRS LONE Dybjaer, the Environment Minister, has warned Danish farmers that they face quota arrangements and taxes on fertilisers if they do not bring down emissions of nitrogenous wastes draining into waterways.

According to a 1986 water environmental programme, designed to reduce the amount

of household, industrial and agricultural wastes draining into coastal waters, farmers were supposed to halve household sector reductions in waste drainage by 1992, with a cut of about a third in fertilisers used supposed to make a significant contribution.

Farmers' organisations claim that drainage of nitrogenous wastes is being reduced, and they explain continued high consumption of fertilisers partly as the effects of another

aspect of the water environmental plan. Two-thirds of arable land must be sown in the autumn to keep fields green through the winter into order to prevent winter rains draining wastes into waterways, but say the farmers, winter sowing requires more fertiliser use, without however, involving an increase in the seepage of nitrogen wastes.

WORLD COMMODITIES PRICES

MARKET REPORT

COPPER prices continued this week's advance, although closing below the day's highs. Cash metal added \$20 a tonne to close at \$1,747.50 a tonne. The market is expected to remain volatile and high premiums for cash metal will continue after the recent build-up of options related contracts. The market is now seen to be moving into June, traders said. On Comex prices were up, but off their highs, by midsession. Tight supplies of deliverable copper, plus labour issues at a variety of US and overseas copper facilities, continued to provide strong underlying support. London cocoa

Compiled from Reuters

COCOA - London FOX (\$/tonne)

Close	Previous	High/Low
May 842	825	851/840
Jul 845	840	851/838
Sep 876	855	882/857
Dec 883	870	900/885
Mar 901	885	917/900
May 905	895	917/905
Jul 910	810	947/936

Turnover: 8685 (10,000) lots of 10 tonnes ICOM indicator prices (\$/tonne) Daily price for May 9: 1014.70 (865.52) 10 day average for May 10: 1030.33 (1030.75)

COFFEE - London FOX (\$/tonne)

Close	Previous	High/Low
May 845	842	853/845
Jul 848	845	853/848
Sep 873	877	884/872
Nov 888	880	895/869
Jan 901	703	711/700
Feb 912	715	718/708
May 925	728	730/720

Turnover: 2686 (20,000) lots of 10 tonnes ICOM indicator prices (\$/tonne) Daily price for May 9: Comp. daily 73.53 (72.95); 15 day average for July 7 (7.65)

Compiled from Reuters

SUGAR - London FOX (\$/tonne)

Close	Previous	High/Low
Aug 330.40	330.80	331.20/328.40
Sep 330.00	330.00	332.00/320.00
Oct 311.00	312.00	312.00/308.00
Nov 308.00	311.00	311.80/301.80
Dec 311.00	312.00	312.00/301.80
Jan 312.00	312.00	312.00/301.80
Feb 312.00	312.00	312.00/301.80
May 342.00	346.00	348.00/343.50
Oct 402.50	407.00	407.00/402.50
Dec 402.50	407.00	407.00/402.50
Jan 407.00	407.00	407.00/402.50
Feb 407.00	407.00	407.00/402.50
May 446.00	446.00	453.50/446.00
Oct 470.00	470.00	470.00/467.00
Dec 470.00	470.00	470.00/467.00
Jan 470.00	470.00	470.00/467.00
Feb 470.00	470.00	470.00/467.00
May 515.00	515.00	515.00/512.50
Oct 515.00	515.00	515.00/512.50
Dec 515.00	515.00	515.00/512.50
Jan 515.00	515.00	515.00/512.50
Feb 515.00	515.00	515.00/512.50
May 540.00	540.00	540.00/537.50
Oct 540.00	540.00	540.00/537.50
Dec 540.00	540.00	540.00/537.50
Jan 540.00	540.00	540.00/537.50
Feb 540.00	540.00	540.00/537.5

LONDON STOCK EXCHANGE

Resilient performance from equities

THE LONDON equity market emerged only slightly bruised from a session that was marked by a series of fundamentally bearish developments.

At the close, the FTSE 100-share index was down 5.7 at 1,157.0, the session's lowest level but a performance described by analysts as more than creditable after digesting the day's events.

The bad news, in the form of a medium-sized rights issue and below par results from a number of important companies, was in the market from the outset. But it failed to cause any major damage to sentiment boosted by an

revealed in double figures.

Dealers in London expressed relief at the latest news from the US Treasury auctions, where a tranche of \$10bn-worth of 10-year bonds was perceived to have gone extremely well.

Opening with minor gains across the board, the leading alpha stocks edged progressively higher until the middle of the morning, when the market suddenly faltered and then backtracked on news of a serious profits warning filtered out of the Government's Retail Price Index of only 3.5 per cent or thereabouts. The market had been bracing itself for some days for a number to be

rest of the market. The FTSE was at the day's best, up 6.5, immediately ahead of the GKN meeting.

Thereafter, there was a constant stream of disconcerting news items, but all of these did no more than induce some small-scale selling. "This market has had a lot thrown at it today and has proved its resilience," said a trader with one of the UK investment banks.

The list of bad news grew longer as the day wore on. Harrods & Crosfield, the overseas trader, launched a £147m rights issue and the banking sector, upset by the recent profits warning by Midland and a few other related stocks, was never more than fitful in the

by leading brokers, showed Standard Chartered under intense pressure after the annual meeting.

More disappointing news was forthcoming from BP — there was a rush of profit downgrades after the increased tax charge in the first quarter — and General Accident shocked the market by disclosing the cost to the company of the storms that swept across Europe in January and February.

On the plus side, Ladbrooke moved higher after a bullish presentation to analysts. Turnover in equities reached 406.3m shares, compared with Wednesday's 425.8m.

Profits warning hits GKN

GKN, the automotive and engineering group, dropped sharply after the chairman issued a profits warning at the company's annual meeting yesterday. The shares achieved the dubious honour of recording the heaviest fall of any constituent of the FTSE 100 share index.

High interest rates and industrial relations problems at customers' plants were blamed for the projected profits shortfall. The chairman said the company had not 'reached the level of pre-tax profits in the first four months of this year that we attained in the very strong corresponding period of 1989.' The statement took the market by surprise and caused a run of sellers. By the close, the shares had dropped to 31.35p in hefty trade of 7.1m shares.

Echoing the sentiment of many in the market, Mr Mike Tamplin at Hoare Govett said: "There was no indication that profits would be lower in the first half." Hoare consequently cut its forecast of 1990 profits from £233m to £200m. However, Mr Gavin Launder at Kleinwort Benson said the news was far from a surprise and explained: "We have been warned of a profits decline for the last six months." He added: "We remain cautious, although the shares have an attractive yield." Mr Launder reduced his 1990 profits forecast by 4.0m to £197.5m.

Ladbrooke supported

Ladbrooke caught the imagination before and after a lunch with analysts at the London Hilton Hotel yesterday. The early buying activity also accompanied reports that the group had sold a stake in one of its four Hilton International hotels in Japan.

This brought the quick reply from the company of "when we sell down equity in any one of our hotels, we will make an announcement." The group's strategy is to sell equity stakes in certain hotels, retaining the management contract and an equity base.

The later demand was apparently inspired by the mistaken impression that Ladbrooke could be contemplating some reorganisation of its core businesses. Hotels and racing form the two main divisions, followed by DIY and property. Asked whether Texas Homecare would be sold, chairman Mr Cyril Stein replied: "If the price is right, who knows?"

A more likely reason for the

Account Dossing Dates		
First Dossing:	May 14	May 29
Apr 30		
Option Dossing:	May 10	May 24
May 21	Jun 7	
Last Dossing:	May 11	May 25
Accesed Dossing:	May 4	Jun 8
May 21		
New Dossing:	May 25	Jun 8

New Dossing may take place from 8.00 am on business days earlier.

authoritative newspaper report suggesting that the headline inflation figure due to be published at 11.30am today would show a year-on-year increase in the Government's Retail Price Index of only 3.5 per cent or thereabouts. The market had been bracing itself for some days for a number to be

support, which lifted the shares 11 to 268p in good turnover of 4.4m shares, to the chairman's view of prospects.

Mr Stein says in the group's annual report, released today: "We are confident that, as a major international group, the company will continue its growth in 1990 and throughout the next decade. Ladbrooke is currently earning more than 40 per cent of its profits outside the UK."

Heavy Sears trade

Volume in Sears expanded to 23m shares in busy two-way trading after the company announced its full year results.

The headline profit figure fell from £27.8m to £23.4m, but a change in the company's reporting of property profits left analysts producing a variety of new forecasts and comparisons with a variety of old figures. "It is complicated, it is messy," said one.

Analysts generally cut their forecasts. Mr Keith Wills at Goldman Sachs, for example, said this year's profits would be £170m, a property-adjusted figure to be compared with £183.5m, rather than the headline figure and the previous year's rise. His bold recommendation was based on the yield of around 8 per cent and the company's assets.

A dealer said that much of the turnover was on the inter-dealer broking network. Another added that a single determined seller of the stock kept buyers more than supplied. The price fell 3.4% to 88p. Sears was the most actively traded instrument on the traded options market. Contracts for the equivalent of more than 2.1m shares changed hands.

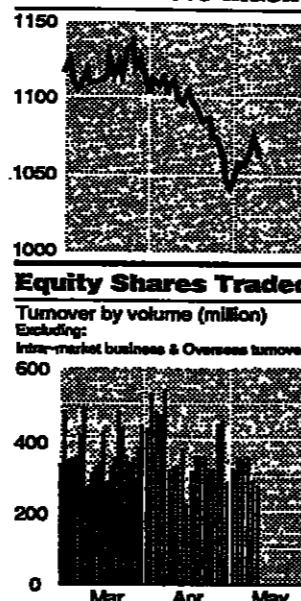
Unimpressive BP

First-quarter figures from BP were at the bottom end of the market range but had little impact on BP shares until the end of the trading session. The stock then came under pressure to finish a net 5 down at 310p as analysts began to downgrade full-year profits forecasts.

Turnover, which barely made the million mark by lunchtime, expanded quite rapidly towards the close, eventually reaching 3.7m shares.

Net income for the first quarter, on an historic cost basis, came out at £244m, compared

FT-A All-Share Index



with a market range of 2200 to as much as 5400. But what disturbed many analysts was the increased tax charge for the first quarter to almost 50 per cent, a figure which could set the scene for the rest of the year," according to one specialist. He went on to say that he expected a series of "quite sizeable downgrades to accommodate the tax charge news."

BZW trimmed its full year forecast to £1.32bn, emphasising at the same time that it retained its positive stance on the stock, while Hoare Govett reduced from £1.54bn to £1.23bn. Smith New Court said it was "sticking with a 1.8bn figure," and Kleinwort Benson stayed with its expectation of £1.57bn.

Standard lowered

The statement by Standard Chartered's chairman at the annual meeting that 1990 will be difficult and a major improvement over last year's trading profit will be hard won led to a sharp mark-down of the shares.

Last year's trading profit was affected by a £50m write-off against loans to US computer company Minicrite. Analysts had confirmed it would open 50 stores in the UK before the year-end. But Mr Trevor Coates, managing director of Kwik Save, was also depressed on a trade press report that Aldi, the West German supermarket group, had confirmed it would open 50 stores in the UK before the year-end. And Mr Andrew Benson at Robert Fleming said the results "revealed a broadly based improvement in operating profits across the group," and the company was on target to achieve his 1990 profits forecast of £365m.

Sema, the Anglo-French company, advanced to 30p, having touched 50p earlier, on speculation that Cap Gemini-Sogefi, of France, which already holds a 20 per cent

statement at Smith New Court cut their forecast. They now estimate £230m pre-tax instead of £250m. Smith recommended selling.

Analysts at Shearson Lehman cut their figure from \$340m to \$250m, too, citing fears about UK debt and the Australian operation. Mr Peter Toeman, at UBS Phillips & Drew trimmed his forecast by £30m to £330m. Mr Toeman reassured his sell recommendation, saying that while the yield looked high at 10.4 per cent in recent years they had traded at more than twice the market's average yield, which was now at 5.7 per cent.

Standard fell 18 to 48p to close at the day's lowest level. Turnover was 1.2m shares, the vast majority of which was done around the lowest levels.

SmithKline Beecham was one of the day's best performers on reconsideration of Wednesday's first-quarter figures. The "A" shares climbed 10 to 49p.

First-quarter figures from General Accident showed a loss of £251m, almost double analysts' forecasts. Some traders were loading the bad news of payouts for damage done by storms earlier in the year into the first three months of 1990.

Pilkington eased 3 to 183 following a placing of just over 5m shares, said to have been executed by James Capel, the broking house, at 183p. Trafigura House gained 7 to 283p as the shares bounced after the previous session's fall and encountered buying before going ex-dividend on Monday.

BOC was about a week late in releasing its results, revised 3 to 35p after reporting profits improved 12 per cent to £71.1m. Mr Andrew Benson at Robert Fleming said the results "revealed a broadly based improvement in operating profits across the group," and the company was on target to achieve his 1990 profits forecast of £365m.

Analysts were more pessimistic. Mr David Hudson at BZW said that there were problems with motor insurance, and that since Hurricane Hugo the company had not had positive cash-flow and therefore had not been able to take advantage of high interest rates. "These are not one-off losses," he said.

Kwik Save, the discount supermarket group which last week disappointed the stock market with a smaller-than-expected increase in profits, dropped 11 to 47p after a visit by County NatWest.

Although County remained committed to leave its above average full year profit forecast unchanged, it did not rule out the market's short-term negative sentiment resulting from the cost of the company's conversion programme. Kwik Save was also depressed on a trade press report that Aldi, the West German supermarket group, had confirmed it would open 50 stores in the UK before the year-end. But Mr Trevor Coates, managing director of Kwik Save, was also depressed on a trade press report that Aldi, the West German supermarket group, had confirmed it would open 50 stores in the UK before the year-end. And Mr Andrew Benson at Robert Fleming said the results "revealed a broadly based improvement in operating profits across the group," and the company was on target to achieve his 1990 profits forecast of £365m.

Sainsbury, the leading food retailer, slipped 3 to 257p as BZW advised investors to sell. "Sainsbury no longer deserves such a high premium in relation to prospective earnings growth," BZW said. Argyll eased 2 to 212p as 3.5m shares were traded, with BZW again expressing caution.

Bernard Matthews, the turkey and meat producer, added 8 to 68p following an upbeat

NEW HIGHS AND LOWS FOR 1990

NEW HIGHS (PT)	AMERICANS (2) BANKS (1) FINANCIALS (2) ENGINEERING (2) INDUSTRIALS (4) AFTER-LIVE ("B", Astec, Domic Paving, Proforest (A), Page Industries), Financial Resources (A), A. Storckill, Temaris, D. S. G. C. Plastics, S. G. C. Plastics, S. G. C. Plastics (2) THIRD MARKET (1) NEW LOWS (PT)	AMERICANS (2) BANKS (2) BUILDINGS (10) CHEMICALS (2) ELECTRONICS (8) FOODS (1) INDUSTRIALS (2) OVERSEAS TRADE (2) OTHERS (1) TRADING (1) MINING (1) THIRD MARKET (5)
NEW HIGHS (PT)	AMERICANS (2) BANKS (1) FINANCIALS (2) ENGINEERING (2) INDUSTRIALS (4) AFTER-LIVE ("B", Astec, Domic Paving, Proforest (A), Page Industries), Financial Resources (A), A. Storckill, Temaris, D. S. G. C. Plastics, S. G. C. Plastics, S. G. C. Plastics (2) THIRD MARKET (1) NEW LOWS (PT)	AMERICANS (2) BANKS (2) BUILDINGS (10) CHEMICALS (2) ELECTRONICS (8) FOODS (1) INDUSTRIALS (2) OVERSEAS TRADE (2) OTHERS (1) TRADING (1) MINING (1) THIRD MARKET (5)

APPOINTMENTS

■ Mr Douglas Kinalch Anderson and Mr Joe Scott Plummer have joined the board of the SCOTTISH EASTERN TRUST.

■ WACE GROUP has appointed Mr Stephen Puckett as group corporate finance director. He was corporate finance manager.

■ Mr R.J. Green, managing director of ELKEM ALLOYS, Sheffield, has been appointed general sales manager for Elkem metals in North America and Canada. Mr D.J. Dixon, general manager of Elkem Ferro Silicon, will assume responsibility for Elkem Alloys in the UK, retaining

responsibility for foundry activities outside North America. He was at the company's headquarters in Oslo.

■ TORMAL FISHER ENGINEERING, Leominster, has appointed Mr William J.H. Todd as deputy managing director. He was director of Sovtex Marshall.

■ HAWKER SIDDELEY GROUP has promoted Mr Sean Cummins from financial controller to financial director of Hawker Energy Products.

■ Mr Stephen Fox has been appointed managing director of WHITECAP. INTERNATIONAL, Poole, part of CMB Closures. He was business director of CMB Bevan.

■ IONIX DEVELOPMENT CO. Hanley, has appointed to the board as finance director. He was appointed chief accountant in 1980.

Rushton, commercial, and Mr Bob Shaw, operations.

■ NIXDORF COMPUTER has appointed Mr Terry Edney as head of human resources. He was director of organisation and business development at Wang.

■ Mr Richard Marshall has been appointed to the board of INVESTMENT RESEARCH, Cambridge. He is chief UK equity analyst and a fund manager.

■ Mr Brian Primrose has been appointed operations director, SCHRODER UNIT TRUSTS. He was head of operations with Mercury Fund Managers.

■ GIROVEND HOLDINGS has appointed as non-executive directors Mr Derrick A. Pease, chairman of Cassidy Davis, and of National Mutual Life Assurance; and Mr Peter Tudball, managing director of Craig Shipping, and vice chairman of the Baltic Exchange.

■ GUINNESS MAHON UNIT TRUST MANAGERS, has appointed Ms Joanne Wright as marketing manager.

■ JOHN LAING CONSTRUCTION has appointed Mr Peter Spriggs (pictured) to the board as finance director. He was appointed chief accountant in 1980.

■ IONIX DEVELOPMENT CO. Hanley, has appointed to the board as finance director. He was appointed chief accountant in 1980.

■ JONATHAN LISTER has joined the board of the company as a non-executive director.

■ KELLOGG'S has appointed

Mr John Lister as chairman.

■ KODAK has appointed Mr

John Lister as chairman.

■ LARSON-JAEGER has ap-

pointed Mr John Lister as chair-

man of the company.

■ LEADER has appointed Mr

John Lister as chairman.

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FT UNIT TRUST INFORMATION SERVICE

- Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128

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FT UNIT TRUST INFORMATION SERVICE

• Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128.

Unit Trust	Offer Price	+ or -	Total Gross	Unit Trust	Offer Price	+ or -	Total Gross	Unit Trust	Offer Price	+ or -	Total Gross	Unit Trust	Offer Price	+ or -	Total Gross	Unit Trust	Offer Price	+ or -	Total Gross	Unit Trust	Offer Price	+ or -	Total Gross
National Financial Management Corp PLC	125.0	-0.1	124.9	Providence Capital Life Assc Co Ltd	112.4	-0.2	112.2	Royal Heritage Life Assurance Ltd - Contd.	154.5	-0.1	154.4	Sor Alliance Group - Contd.	112.3	-0.1	112.2	Terry Law & Co - Contd.	110.4	-0.1	110.3	Capital House Fund Mgrs - Contd.	100.0	-0.1	99.9
72 Sackville Rd, Aldershot, Hants RG1 3XJ	0296 375039			UK Managed Initial	112.5	-0.1	112.4	Global Fund & Growth	117.4	-0.1	117.3	Prudential Fund	112.3	-0.1	112.2	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
Life Pools				Property Instl	112.5	-0.1	112.4	Corporate Select Optn	114.9	-0.1	114.8	Scotiabank Society	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
North America Commodity Fund	119.0	-0.1	118.9	UK Managed Instl	112.5	-0.1	112.4	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
Managed Growth Fund	119.0	-0.1	118.9	Special Market Instl	124.5	-0.1	124.4	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
HTFC Fund Instl	105.9	-0.1	105.8	Technology Instl	124.5	-0.1	124.4	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
Pension Funds	119.0	-0.1	118.9	Int'l Managed Instl	124.5	-0.1	124.4	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
Managed Commodity Fund	119.0	-0.1	118.9	Int'l Managed Instl	124.5	-0.1	124.4	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
HTFC Fund Instl	119.0	-0.1	118.9	Int'l Managed Instl	124.5	-0.1	124.4	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
HTFC Fund Instl	119.0	-0.1	118.9	Int'l Managed Instl	124.5	-0.1	124.4	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
HTFC Fund Instl	119.0	-0.1	118.9	Int'l Managed Instl	124.5	-0.1	124.4	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
National Mutual Life				Residential Prop Instl	112.4	-0.1	112.3	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
The Priory, Priory Pl, London, SE2 2BW	0462 224242			Residential Prop Instl	112.4	-0.1	112.3	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
Managers Fund Instl	119.0	-0.1	118.9	Residential Prop Instl	112.4	-0.1	112.3	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
Prudential Fund Instl	119.0	-0.1	118.9	Residential Prop Instl	112.4	-0.1	112.3	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
Prudential Fund Instl	119.0	-0.1	118.9	Residential Prop Instl	112.4	-0.1	112.3	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
Prudential Fund Instl	119.0	-0.1	118.9	Residential Prop Instl	112.4	-0.1	112.3	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
Prudential Fund Instl	119.0	-0.1	118.9	Residential Prop Instl	112.4	-0.1	112.3	North America Fund	114.9	-0.1	114.8	Desert	124.5	-0.1	124.4	Star Portfolio	101.0	-0.1	100.9	Managed Commodity Fund	100.0	-0.1	99.9
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Prudential Fund Instl	119.0	-0.1	118.9	Residential Prop Instl	112.4	-0.1	112.3	North America Fund	114.9	-0.1	114.8	Desert	124.										

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Strong demand for Swiss franc

THE SWISS franc continued its recent advance in otherwise fairly quiet foreign exchange trading yesterday. EuroSwiss interest rates are higher than the equivalent rates on D-Marks, dollars and Japanese yen. This has increased the attraction of the Swiss franc at a time when Japanese demand for the currency is strong. In the past Japanese companies were attracted by low Swiss interest rates to borrow via Swiss franc denominated bonds. Many of these must now be redeemed, forcing the borrowers to buy Swiss francs.

Volume of trading in the Swiss currency was heavy yesterday, notably against the D-Mark. At last night's close the Swiss franc had advanced to its highest level for about 15 months at DM1.1875, compared with DM1.1655, on Wednesday. It also continued to climb against the yen, rising to Y112.45 from Y111.45.

The D-Mark was firm against most other European currencies, despite losing ground to the Swiss franc. Within the European Monetary System the D-Mark advanced against the French franc and the Italian lira.

The franc opened firmer in Paris after the French Government survived a censure motion in Parliament on

E IN NEW YORK

May 10	Last	Previous Close
1 spot	1.4775-1.4785	1.4775-1.4785
3 months	1.4905-1.4940	1.4905-1.4940
6 months	2.61-2.6500	2.61-2.6500
12 months	9.10-9.15	9.10-9.15

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

May 10	Last	Previous Close
9.20 am	97.2	97.6
9.30 am	97.2	97.6
11.00 am	97.2	97.6
1.00 pm	97.3	97.6
2.00 pm	97.2	97.5
3.00 pm	97.2	97.5
4.00 pm	97.2	97.5

Forward premiums and discounts apply to the US dollar.

CURRENCY RATES

May 10	Bank Rate %	Special Bank Rate %	European Bank Rate %	Unit
Sterling	7.505474	7.474269		
US Dollar	1.20406	1.20407	1.20407	
Austrian Sch.	5.5	14.7615		
Belgian Franc	10.4	44.022	42.818	
Deutsche Mark	2.03	2.19002	2.04225	
West. German	2.42	2.42225	2.27714	
French Franc	1.51	1.51000	1.50200	
Italian Lira	1.51	1.51000	1.50200	
Japanese Yen	5	102.645	105.785	
Spanish Peseta	12	74.9873	74.9765	
Swedish Krona	1.20	1.20357	1.20357	
Great Britain	201	213.918	201.570	
Irish Punt	0.808721	0.76200		

*European Commissions' Calculations.

All EC rates are for May 9.

CURRENCY MOVEMENTS

May 10	Bank Rate Index	Moratorium Index	Change %
Sterling	87.2	-24	-2.4
1.5 Dollar	87.3	-10.9	-10.9
Austrian Sch.	87.3	-11.2	-11.2
Belgian Franc	111.7	-2.1	-2.1
Deutsche Mark	111.9	-2.5	-2.5
West. German	111.9	-2.5	-2.5
French Franc	112.4	-2.2	-2.2
Italian Lira	112.5	-1.1	-1.1
Japanese Yen	112.5	-1.1	-1.1
Spanish Peseta	112.5	-1.1	-1.1
Swedish Krona	112.5	-1.1	-1.1
Great Britain	112.5	-1.1	-1.1
Irish Punt	112.5	-1.1	-1.1
Commercial rates taken towards the end of London trading. Six-month forward dollar 5.22-5.17pm 12 months			
1988-1990: Bank of England's Index (Base Average)			
1985-1990: Rates for May 9			

OTHER CURRENCIES

May 10	£	€	\$
Australian	2.7115-2.7059	2.7030-2.7022	2.7030-2.7022
Den. <td>64.1105-68.125</td> <td>50.5000-51.5000</td> <td>50.5000-51.5000</td>	64.1105-68.125	50.5000-51.5000	50.5000-51.5000
French	9.35-9.37	7.21-7.23	7.21-7.23
Hong Kong	13.6205-13.6340	7.7900-7.7920	7.7900-7.7920
Korea(S)	117.70-118.20	70.70-71.30	70.70-71.30
Malaysia	0.4880-0.4890	0.2920-0.2925	0.2920-0.2925
New Zealand	1.1700-1.1725	1.1690-1.1700	1.1690-1.1700
Norway	1.05-1.06	0.68-0.69	0.68-0.69
Portugal	1.05-1.06	0.68-0.69	0.68-0.69
Spain	1.05-1.06	0.68-0.69	0.68-0.69
Switzerland	1.05-1.06	0.68-0.69	0.68-0.69
Thailand	1.05-1.06	0.68-0.69	0.68-0.69
Turkey	1.05-1.06	0.68-0.69	0.68-0.69
Yugoslavia	1.05-1.06	0.68-0.69	0.68-0.69
Commercial rates taken towards the end of London trading. Six-month forward £ 1.15-1.17pm 12 months			
1982-1984: Bank of England's Index (Base Average)			
1985-1990: Rates for May 9			

Commercial rates taken towards the end of London trading. Six-month forward £ 1.15-1.17pm 12 months

1982-1984: Bank of England's Index (Base Average)

1985-1990: Rates for May 9

Forward premiums and discounts apply to the US dollar and not to the individual currency.

EXCHANGE CROSS RATES

May 10	£	€	DM	Yen	F Fr	S Fr	H Ft	Lia	CS	B Fr.
1	1.677	2.745	261.3	9.258	2.34	3.088	2022	1.952	56.98	
5	1.677	2.657	157.0	9.252	2.34	3.082	2022	1.952	56.98	
DM	0.364	0.611	1.952	133.3	0.823	1.125	734.5	0.711	22.75	
Yen	1.708	2.717	0.529	0.725	1.528	2.108	12.95	1.074	31.70	
F Fr	1.008	1.677	2.055	1.294	1.008	1.335	2022	1.008	26.32	
S Fr	1.024	1.717	1.973	1.302	1.024	1.352	2022	1.024	26.32	
H Ft	1.045	1.695	1.462	1.276	1.045	1.375	1.952	1.045	26.32	
Lia	1.045	1.695	1.462	1.276	1.045	1.375	1.952	1.045	26.32	
CS	0.512	0.829	1.249	1.743	0.512	0.685	1.205	1.249	29.15	
B Fr.	1.707	2.747	4.867	4.112	1.707	2.055	22.75	1.707	56.98	

Yen per 1,000; French Fr. per 10; Lia per 1,000 Belgian Fr. per 100

Forward premiums and discounts apply to the US dollar and not to the individual currency.

FT LONDON INTERBANK FIXING

May 10	1-year	3-month	6-month	12-month	3-year
UK	1.7075-1.7075	1.6760-1.6770	1.6520-1.6530	1.6280-1.6290	1.6020-1.6030
Canada	1.6705-1.6710	1.6315-1.6325	1.6075-1.6085	1.5835-1.5845	1.5575-1.5585
Australia	1.6705-1.6710	1.6315-1.6325	1.6075-1.6085	1.5835-1.5845	1.5575-1.5585
France	1.6705-1.6710	1.6315-1.6325	1.6075-1.6085	1.5835-1.5845	1.5575-1.5585
Germany	1.6705-1.6710	1.6315-1.6325	1.6075-1.6085	1.5835-1.5845	1.5575-1.5585
Italy	1.6705-1.6710	1.6315-1.6325	1.6075-1.6085	1.5835-1.5845	1.5575-1.5585

WORLD STOCK MARKETS

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3pm prices May 10

AMERICA

Dow stalls as 30-year bond auction kicks off

Wall Street

THE EQUITY market fluctuated within a tight range during the morning session yesterday, as the 30-year Treasury bond auction got under way.

At 2 pm, the Dow Jones Industrial Average was quoted 2.03 points higher at 2,734.91 on moderate volume of 93m shares. On Wednesday, the Dow had closed 0.68 point down at 2,731.88, a tiny loss which ended seven consecutive gaining sessions.

Other indices were also marginally higher at midsession with the broadly-based Standard & Poor's 500 up 0.68 point at 343.54 and the Nasdaq Composite index of over-the-counter stocks up 0.99 point at 427.33.

The primary focus, as it has been all week, was the Treasury's quarterly refunding which ended yesterday with the \$10bn sale of long bonds. The Treasury bond market tended higher in the morning before the 30-year sale. Not only did the market recover some of its ground overnight but both the three-year and 10-

year sales appeared to have gone well.

The markets cautiously awaited today's April producer price data. The consensus forecast for the PPI is for a subdued rise of 0.2 per cent and a gain of 0.3 per cent once food and energy are stripped out of the index. A small gain in the PPI would help dampen some of the recent concerns about inflationary pressures and talk of tighter monetary policy.

Technology stocks were featured yesterday. International Business Machines added 3% to \$12. Compagn Computer gained 1% to \$10.7%. Digital Equipment edged \$3 higher to \$37% and Hewlett-Packard rose 3% to 45%.

Harcourt Brace Jovanovich lost 5% to \$34 after the company said it had stopped discussions about a possible sale of some assets and public debt.

Georgia Gulf gained 5% to 57 after Goldman Sachs put out a buy recommendation on the stock, citing the view that the company was undervalued compared with other commodity companies.

Cummins Engine slipped 3% to \$46% after Industrial Equity

(Pacific), which has a 14.9 per cent stake in the company, said that it had agreed in a settlement of litigation that it would not buy any additional shares or launch a proxy fight for 10 years.

Gap, the retailer, jumped 52% to \$35 after the company reported that April sales had jumped 31 per cent from a year earlier with sales for stores open at least one year climbing 25 per cent. The Limited gained 3% to \$42% after reporting a healthy gain in sales for April.

On the over-the-counter market, Sun Microsystems was the most actively traded stock. Sun rose 8% to \$27% on profit-taking from recent gains in anticipation of next week's expected introduction of a new low-priced model of its Sparcstation workstation.

Canada

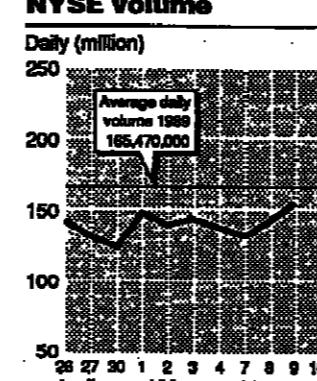
THE RALLY in Toronto continued by midsession, led by gold and base metals stocks while industrials lagged behind. The composite index rose 9.7 to 3,473.09 on volume of 18.1m shares. Advances trounced 263 to 164.

Among gold stocks, Teck

rose 10% to \$14.50.

Gold Corp was unchanged at \$8, while among banks, Canadian Imperial was down 8% to \$26.5%, and Toronto Dominion was steady at \$51.7%.

NYSE volume



ASIA PACIFIC

Better sentiment bows to caution

Tokyo

IBIDEN, which makes a diversity of products from chemicals to printed circuit boards, rose after a newspaper reported that it had developed a device which can record two hours of a movie from high-definition television, compared with the thirty minutes that conventional systems allow. Iidben surged Y70 to Y1,170 before trading in the issue was suspended by the stock exchange, to allow investors time to catch up with the developments.

Gainers led losers by 623 to 348 with 150 unchanged, and volume rose from 700m shares to 730m. The Topix index also saw only a modest 4.06 improvement at 2,312.85 and in London, the FTSE/Nikkei 50 index made 4.08 to 1,748.36.

There has been a marked improvement in sentiment.

Investors have been relieved by the change in the interest rate outlook, particularly regarding the US.

Nevertheless, professionals are wary. "There is concern that the market has risen too fast," said Mr Mitsuaki Maebara at Jardine Fleming. He added that investors have been responding well to good company news, a sign that sentiment is. But the market still lacks direction as investors switch from sector to sector.

SOUTH AFRICA

GOLD SHARES were boosted by a firmer bullion price but closed off their highs. A stronger financial rand also hampered price gains. Vaal Reefs added R2 to R342 after touching R345 and Toronto Dominion was steady at R51.7%.

Interest in domestically-oriented stocks which had lagged behind the market helped Osaka to rise further. The OSE average finished 14.23 higher at 33,789.01 although volume

fell to 49.4m shares from 63.6m on Wednesday.

Roundup

PACIFIC Rim markets were mostly lower on political or economic concerns, with the exception of Hong Kong which rose following good news from mainland China.

HONG KONG rose sharply in active trading after news that the Chinese Government had released 200 prisoners, held for their alleged involvement in the pro-democracy movement last year. The Hang Seng index gained 21.5 to 2,935.42 in turnover of HK\$1.46bn, up from Wednesday's HK\$1.07bn, as overseas funds moved back into the market.

TAIWAN declined in a rumour-ridden session, having opened lower on the news that the pro-democracy radio ship, which has been strongly critical of China, was due to arrive in northern Taiwan this morning. The weighted index lost 49.26, or 5.6 per cent, to 842.41 on weak volume of 8.8m shares worth HK\$5.3bn won, with financial stocks down about 3.3 per cent.

MANILA declined in thin trading ahead of exploratory talks regarding the fate of US military bases in the Philippines. The composite index dropped 23.22 to 975.42.

Business's shares in busy trade.

Business also began to look more lively for the Spanish banks last month, where activity shot up by 403 per cent. The banks, which had been suffering in the increasingly competitive environment, found support and had a good run at the start of April, while the construction sector took up the pace later in the month.

A low March inflation figure and a big tax exemption granted to Banesto on April 20 fanned enthusiasm.

After West Germany, the biggest drop in turnover last month was recorded by Belgium, which fell 30 per cent to BFr42.6bn, its lowest figure for well over a year. Mr Sebastian Scotney at Dillon Read, the investment bank, says the decline was due mainly to an absence of stories or new issues, but points out that many large blocks are traded outside the central market.

Volumes swell in France and Spain

By Jacqueline Moore

THE SWITCH in buying interest from Frankfurt to Paris last month was the outstanding feature of April's European volume figures. While turnover in West Germany shrank by 36.6 per cent from March, French volume swelled by 32.7 per cent.

The euphoria that followed the tearing down of the Berlin Wall last November, and which helped to boost monthly turnover to DM200bn (\$119bn) in the first quarter, seemed to disappear last month. Economic and financial worries led to more cautious trading, but no significant selling, as April's volume fell to DM121bn.

Unilever, due to report first-quarter earnings today, dropped Fl 1.30 to Fl 141.30, while Phillips fell further, losing 90 cents to Fl 21.31. On a brighter note, packaging and office equipment group Büromann-Tetraodis rose 30 cents to Fl 68 after forecasting an increase in earnings per share in 1990 in spite of more shares in issue.

BRUNNELLIS focused on Accion Minière, the non-ferrous metals company, which lost BFr240 to BFr4,310 after news on Wednesday that up to 2.2m of its shares would be sold at BFr4,100 to BFr4,400. Other stocks eased in quiet trading.

EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn)

Source	Jan 1990	Feb 1990	Mar 1990	Apr 1990	US \$bn
Belgium	52.2	67.2	60.8	42.6	1.2
France	120.1	102.8	107.0	142.6	2.5
Germany	224.4	211.0	191.0	121.1	2.1
Italy	212.28	14,377	15,913	17,056	13.9
Netherlands	18.3	15.4	12.4	12.1	0.4
Spain	497.0	381.1	368.4	517.0	4.9
Switzerland	20.4	20.0	24.4	20.1	13.9
UK	30.7	22.8	23.8	21.0	33.9

Volumes represent purchases and sales. *Provisional. Swiss and Belgian data estimated.

Source: Company Name

beginning with a cut in the Bank of France's intervention rate, which initiated a buying spree that sent the CAC 40 index to seven all-time highs between April 5 and 20. Demand from foreign investors, especially the Japanese, was strong.

Results from several companies such as CGE, the electrical engineering group, came in much better than expected, triggering waves of buying, while other company news also prompted active trading. The court rulings over LVMH, the luxury goods group, left many investors confused, producing a mixture of profit-taking and speculative buying, while Saint-Gobain's acquisition of Norton of the US towards the end of the month led to an immediate sell-off of the glass-

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FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS	WEDNESDAY MAY 8 1990					TUESDAY MAY 8 1990					DOLLAR INDEX				
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change %	Gross Div Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1990 High	1990 Low	Year ago (approx.)			
Australia (81)	131.82	+0.2	116.17	115.25	-0.1	0.02	131.31	115.51	115.41	125.85	125.79	125.79			
Austria (49)	225.80	+0.1	225.54	225.49	-0.1	1.20	226.73	230.55	229.97	225.63	193.15	122.64			
Belgium (61)	150.70	+0.1	133.11	125.38	+0.4	4.61	149.00	125.85	180.02	132.11	133.01				
Canada (120)	134.90	+0.8	119.18	113.90	+0.8	3.50	134.12	119.11	113.00	153.61	130.37	134.66			
Denmark (34)	249.19	+0.6	220.10	211.91	-0.1	1.57	247.78	220.04	212.14	260.82	236.69	181.03			
Finland (26)	132.19	+0.1	116.76	116.28	-0.6	2.52	132.04	117.25	108.85	152.29	129.99	150.68			
France (125)	168.85	+0.2	149.14	149.14	-0.7	2.81	168.48	149.61	147.20	168.85	141.68	117.87			
West Germany (93)	137.83	+0.9	121.57	117.17	-0.3	1.95	136.92	121.18	117.53	137.83	121.00	102.64			
Ireland (49)	140.14	+0.2	120.59	120.59	-0.2	2.22	122.26	120.55	120.55	126.00	112.24	120.49			
Italy (96)	160.08	+1.4	150.06												

Rocket Scientists

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- * Risk management
- * Asset liability allocation

For a confidential discussion about these openings, and future career development, please contact Arabella Goodford or Kate Griffiths on 071-831 2000 or write to them at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

INVESTMENT HOUSE

Our client is one of the world's leading investment houses. Career opportunities currently exist within their investment banking division for outstanding individuals.

Global Finance

Our client requires three individuals in their early to mid 20s who possess outstanding academic credentials coupled with superior analytical skills. Business development in Scandinavia dictates the need for a degree with a specialisation in finance and fluency in Swedish, Norwegian, French and German. General expansion requires a graduate in economics familiar with the Arabic/North African culture.

Applications quoting ref. (FT) 9/5/90 to:
Stanley Marek, Citigate Recruitment, Citigate Advertising Limited, 6 Southampton Place, London WC1A 2DA.

A COUPLE of hundred Jobs-column readers have reason to congratulate themselves today. For without their efforts, Britain's Institute of Personnel Management would probably not be publishing an update of its code of good recruiting practice that forms part of the rules of professional conduct for the institute's 40,000 members.

Indeed had it not been for the aforesaid 200, it is unlikely that the code - which is also endorsed by 12 other bodies concerned with employment - would ever have existed at all. Since its inception dates back 13 years, however, even some of the originators' memories may need refreshing.

The start came in March 1977 when the Jobs column asked numerous recruiters about demand for executives which seemed almost as low as it is now. To my surprise, they all claimed to have plenty of good jobs in need of filling. The only shortage, they insisted, was of good applicants to fill them with.

Being merely a middle-aged then, I had not twigged that just as one never meets a farmer who is doing well, one never meets a recruitment consultant who is doing badly. So I simply reported what they had said.

The upshot was that over 150 of you replied, noting that the problem was not a shortage of good applicants but a near-absolute dearth of good recruiters, often citing examples of ill treatment at their hands. And when I reported the counter-claims, more than 30 outraged

recruiters complained about sins on the applicants' side.

Having thus placed myself in the middle of a war, I was naturally anxious to stop it. Fortunately, most of the hostile parties as well as other readers agreed to help.

The result was a treaty

consisting of two sets of

rules. The idea was that recruiters would guarantee to honour the first set so long as applicants stood by the second. Any who didn't would forfeit the entitlement.

The treaty was taken up by the Institute of Personnel Management, which in 1978 translated it into its own

recruitment code. Although doubtless still honoured more in the breach than the observance, it has surely done more good than harm. So in the hope that it will do even better in future, I have set out the new version's main rules for recruiters and applicants in the box below.

PR chief

HEADHUNTER Mike Cross of Barkers Human Resources Selection seeks a head of media relations for the London headquarters of a clearing bank he may not name. He therefore promises to abide by applicants' requests not to be identified to his client at this stage of the proceedings.

The newcomer, whose responsibilities cover all the bank's activities worldwide, will report to the head of corporate communications and often work closely with the chairman and board.

Candidates should be successful in media relations on behalf of a sizeable group, preferably an international in scope, either as a direct employee or as a consultant. They should also have shown the ability to manage a team about a dozen strong. For preference, they should have previously worked in journalism or book.

Salary indicator is £30,000. Other benefits include car, help with mortgage and non-contributory pension scheme among usual City banking perks.

Inquiries to Mr Cross at 30

Farringdon St, London EC4A 4EA; telephone 071-631 1200,

fax 071-236 2980.

JOBS

Renewed treaty for peace in recruitment

By Michael Dixon

1. Head is paid to legislation on equality of opportunity.
2. All recruitment begins with a job specification and/or person-specification.
3. All selection techniques are properly validated.
4. All employees involved in recruiting are experienced in applying recruitment procedures which use only criteria related to identified requirements of the job.
5. Clear instructions are given on how to apply - eg whether to send a curriculum vitae, or to telephone or write for an application form.
6. Receipt of requested applications is acknowledged. (Unsolicited applications should be acknowledged where possible and given appropriate consideration.)
7. The application form is appropriate to the job.
8. Detailed personal information is not requested unless it is relevant to the job or selection process.
9. Applications and other information on candidates are treated in confidence and restricted to those members of staff involved directly in the recruitment process.
10. Applications are not passed to other organizations without the applicant's prior approval.
11. Application forms and interviewers clearly assure candidates that no approach to a current or previous employer will be made without their permission.
12. Applicants invited for interview are given enough notice to make necessary arrangements, and sufficient information to reach the right place on time.

13. A clear statement of policy on payment of expenses for attending interviews is sent to candidates in advance.
14. Candidates' approval is gained before they are interviewed for jobs other than those for which they applied.
15. Candidates are informed of the procedures for interviewing and testing (if any), the timing of the selection process, and the terms and conditions of employment.
16. The interview's structure is appropriate to the job.
17. All interviewers are fully conversant with the relevant job- and person-specifications.
18. Information obtained through a reference is treated as confidential. (But it should be made clear that the employer must disclose the reference if so required by a statutory agency investigating alleged discrimination.)
19. All information recorded on health questionnaires is treated as confidential.
20. Unsuccessful candidates are notified in writing as soon as a decision is reached.

APPLICANTS SHOULD:

1. Answer advertisements in the way requested.
2. Reply promptly to letters and inform the recruiter if they are unable to attend a proposed interview.
3. Inform the recruiter if they decide not to proceed with the application.
4. Give accurate information on application forms and in reply to recruiters' questions.
5. Treat as confidential any information given by a prospective employer about the business.

RATHBONE

GILT SALES

Our client is a highly profitable and respected firm with a substantial share of the UK Gilt market.

Due to their continued profitability, they are interested in meeting Gilt Sales people with the necessary experience and level of professionalism to make a positive contribution to this already successful team.

Aged 25-35, you will have at least 2 years Gilt Sales experience coupled with a proven track record of success in this area. Education to degree level is preferable although not essential.

We will, unfortunately, be unable to consider applications from individuals who do not meet the above specifications.

For a confidential discussion please contact Lydia Wann or Michael Brennan.

RATHBONE

INVESTMENT ANALYSTS NORTH AMERICAN EQUITIES

We are currently seeking individuals with at least 2 years experience in analysing large capitalisation US companies across a broad range of sectors. The opportunity exists for the successful candidate to progress upon a positive career path within fund management.

Excellent presentational and analytical skills are of prime importance, together with a confident manner and an innovative and enquiring mind.

For a confidential discussion, please contact Barbara Dabek.

EUROPEAN SALES/RESEARCH

Acting on behalf of UK, European and Japanese City institutions, we are interested in meeting sales people and analysts with a minimum of 2 years experience in continental European markets.

We would welcome applications from self-motivated individuals currently covering Switzerland, Spain, Italy, Germany and France. In each instance, attractive remuneration packages are available to successful applicants.

For a confidential discussion, please contact Michael Brennan or Lydia Wann.

RATHBONE

SPOT & FORWARD FX

As a leading US Bank, our client is currently expanding its spot and forward FX dealing operations.

They are interested in meeting experienced and profitable dealers to augment their existing London team. Dealers with knowledge of the S, Y and Dm markets are of particular interest to our client, as are dealers with experience of other FX related products such as Currency Options.

Attractive remuneration packages are being offered which should not present an obstacle for the right individuals.

For a confidential discussion please contact John Faulkner.

Shepherd Little & Associates Ltd

Banking Recruitment Consultants

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As part of an exercise to strengthen the internal audit function of this well known international bank, we are seeking applications for a specialist role within the group.

This will mainly involve developing new, and enhancing existing procedures for reviewing and reporting on the commercial lending activities.

Candidates, with a banking background, should be in the age range 27-37 and have experience of audit/inspection which ideally will have covered the loans areas.

Alternatively people with marketing skills and prior knowledge of auditing or inspection will be considered.

There is a real possibility of moving onto a marketing appointment in eighteen to twenty four months time.

Please contact David Little.

Ridgway House 41/42 King William Street London EC4R 9EN
Telephone 071-626 1161

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In their mid 20s, applicants should be numerate graduates with treasury and accounting experience.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/919/F.

Jonathan Wren Executive

OPERATIONS MANAGER

Middle East Location - Arabic Speaker

Our client, a prominent Arab institution, is looking to recruit an operations manager with specialist knowledge in operations and administration functions including computer-based information systems and management procedures. Candidates should be fluent in Arabic and ideally have had experience with a North American bank.

OPERATIONS SETTLEMENTS MANAGER

c£30,000 + benefits

International bank requires a strong, personable operations manager to run a small team settling a wide range of FX, Money and Capital Market products including: futures, FRA's, swaps, options, IRS's plus FX/MM products. Ideally you will also have good experience in loans administration ie. rollovers, drawdowns, rate fixings etc.

For further information please contact Brian Jarvis or Ron Bradley on 071-623 1266.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Telephone: 071-623 1266 Fax: 071-626 5258

Senior Fixed Income Credit Analyst

Luthy Baillie Dowsett Pethick & Co. Limited, a newly established agency broker seeks an experienced credit analyst. The company will specialise in complex and illiquid Securities in the international and major domestic capital markets. The successful candidate will have more than five years of experience, perhaps as an equity analyst with a strong financial background or as a senior bank lending officer with broad experience of corporate borrowers. He/she will be able to demonstrate:

- experience in the analysis of financial statements of corporations and other obligors from various countries;
- knowledge of fixed income securities, credit ratings agency process; and
- the ability to present complex ideas at a senior level to clients.

Compensation will be commensurate with the candidate's ability and will include a performance related bonus and the opportunity to participate in the company's ownership.

Luthy Baillie Dowsett Pethick & Co. Limited 99 Gresham Street, London, EC2P 2BR.
A member of The Securities Association

GRADUATES

With a minimum of two years' banking experience are required by prime American bank within their Audit Departments in the City and on the South Coast. There will be approximately 40% travel, mainly in Europe. Formal audit training will be given.

Salary and prospects are excellent. Please telephone Shelaugh Arnell on 071-583-1661 or send cv to her in confidence.

ANGEL INTERNATIONAL RECRUITMENT,
50 FLEET STREET, LONDON EC4Y 1BE

HARRIS ALLDAY LEA & BROOKS

A Private Client Stockbroker is required for the recently opened office in Milton Keynes. CV to J E Seaton, Stock Exchange, 33 St Charles St, Birmingham B3 3JN

UK EQUITIES INSTITUTIONAL SALES

International Securities house seeks applications from U.K. equities salesperson, to develop its U.K. brokerage business.

It is anticipated that the successful candidate will have developed a well-established institutional client base, over a period of at least five years. An essential requirement for the appointee is that he/she has strong technical analytical skills, and an excellent reputation within the London Market. It is thought unlikely that candidates under 30 years of age will have acquired the necessary skills and experience for a post of this importance.

Salary will be highly competitive, with an excellent benefits package.

Interested applicants should apply in writing, enclosing a detailed C.V. and indicate present salary level, to:

The Managing Director, Mito Europe Limited, Crescent House, 14/15 Grosvenor Crescent, London SW1X 7EE, by not later than Friday 18th May 1990.

SPRING BREAK?

European M & A

to £30,000 + Benefits
Our client, a major U.S. investment house, is looking for junior executives to join their M & A department. Applicants should be graduates in their early to mid 20's who have outstanding academic records and speak at least one other European language fluently. This includes foreign nationals, with perfect English, who wish to work in London.

This represents an excellent opportunity for individuals with up to two years experience to gain the very best of training.

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to £30,000 + Benefits

This is an excellent 'first move' opportunity for the young and ambitious. Our client, a major international investment house wishes to recruit a numerate graduate who has 1-3 years capital markets experience.

The successful candidate will have first class quantitative skills and will be able to demonstrate an in-depth knowledge of their market - including derivative products. Languages - in particular, Spanish - would be a distinct advantage.

For further details please contact Julie Byford or Joe Reilly on (071) 583 0073 (day) or (081) 540 9340 (Evenings and Weekends) and send your cv in complete confidence to:

16-18 New Bridge Street, Blackfriars, London EC4V 6AU. Or fax (071) 353 3908.



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Due to further expansion we require additional consultants to join our very successful team. The attributes we are looking for are enthusiasm, flair and effective interpersonal skills. Naturally you must have the will to succeed in a highly competitive and demanding environment, of which the rewards can be very high. Ideally you must possess banking or financial marketing experience, particularly in areas of Corporate Finance and are considering a change of career. Alternatively, if you have financial recruitment background in the areas mentioned above, then we would like to hear from you.

For further details please call or write in strictest confidence to Andrew Stone at the address below.

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The essential requirements of this position is to put new business onto our books and to lead a Management team decisively and with enthusiasm to the successful completion of successive years Business Plans. The successful candidate for this position will be in the age range 35 - 45 and have had extremely thorough Credit experience, Marketing achievements to their credit and interpersonal skills of an exceptionally high calibre both in context of client relationships and relationships with other colleagues. He or she will have managed an overseas branch of an international bank, either in the UK or abroad, or have equivalent experience. Relevant professional and academic qualifications are likely to include an MBA or other business degree.

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Successful candidates are likely to be in the age range 30-40 and will need to be able to take over and manage a small group of existing account relationships and be able to follow-up and book successfully business introduced to the company and business found on their own initiative. A strong background in Credit is essential for structuring these deals and relevant marketing experience will also be a prerequisite. They will have previously worked in the London branches of major international banks or had similar employment experience. Business qualifications or equivalent will be essential.

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Successful candidates will have just qualified with some form of Business degree. Likely age range is 25 - 30 and candidates should have sound reasons for wanting to seek a career in Finance. Training in Credit will be given with a six month attachment to our Global Credit Committee reviewing proposals received from all around the world and the intention will then be for successful candidates to assist Relationship Managers or Directors as Desk Officers for the management of their accounts.

If you are enthusiastic, hard working, committed, professional and searching for early responsibility, one of these jobs could be for you. None of the jobs represents a General Management role with broadly defined responsibilities such as one might find in a large Corporate structure. They are all highly specific business-targeted jobs where your performance will be measured and rewarded on business which you process and successfully book. If you believe that you could fit in our small and dedicated team, please forward your curriculum vitae, with a covering letter saying which job you wish to be considered for and why feel you are a suitable candidate, to:

The Managing Director
Creditcorp Limited
69/70 Mark Lane
London
EC3R 7HS

DEPUTY EDITOR SOUTH 20-25K

The leading international business monthly focussing on the developing world is looking for a DEPUTY EDITOR. The ideal candidate will have a background in business, financial and corporate journalism, as well as sufficiently good knowledge of DTP to take the magazine to direct input. Please reply in strictest confidence enclosing a complete cv and stating present remuneration package to:

The Company Secretary,
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For further information and a confidential discussion contact John Bowman on 071 397 5400 (evenings on 0474 874473) or write to Financial Selection Services, Drayton House, Gordon Street, Bloomsbury, London WC1A 0AN.

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Crosby Securities is a stockbroking and investment advisory group specialising in the stockmarkets of South East Asia. We have recently responded to demand from our international institutional client base to develop a series of specialist investment products in the region, many of which will be designed for listing on the International Stock Exchange in London.

We now seek a corporate lawyer whose main role will be to handle the legal and regulatory aspects of the listing process. The appointee will also be responsible for compliance for our UK subsidiary, which is a member of the International Stock Exchange and The Securities Association.

This is a new position in Crosby Securities, reporting directly to a main board director. We expect this role to develop rapidly into other areas of corporate finance in which the group will be involved.

The appointee must demonstrate a strong legal background, familiarity with the regulatory environment in addition to a capability to grow with the role. Initial remuneration will reflect experience and qualifications and be in line with industry standards.

Please apply with a detailed curriculum vitae to:

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We require an innovative individual who will use their first class communication and analytical skills together with existing technical knowledge of securities to identify new customers and manage projects. This will involve high level contact with an extensive range of prospective clients from the investment community.

If you have a minimum of 5 years experience in financial services; the ability to work on your own initiative as well as form an integral part of a close knit team and have a working knowledge of a second European language (preferably German), you will find the potential enormous; both in terms of career development and an excellent banking remuneration package.

Please send a detailed CV to:-
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Interested applicants should reply together with their c.v. to Box A814.

GENERAL APPOINTMENTS

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To advertise in this section, please call

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MARKETING MANAGER
**Institutional
Investment
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Kent

Fidelity in the UK is a very successful part of one of the world's major investment management organisations. Due to a significant expansion in business, we are looking for an institutional marketing manager to drive forward the marketing support to our pension fund management and other institutional business, both in the UK and internationally.

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Credit Analyst

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Applications, including full personal and career details, should be sent to:
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Personnel Officer
Morgan Grenfell & Co. Limited

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London
EC2P 2AX

**MORGAN
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The job involves regular contact with executives in major chemical multinationals as well as commodity traders and industry figures. A knowledge of financial/marketing journalism or the chemical industry would count in your favour, but is not essential.

If you believe you can adapt quickly to this constantly demanding environment, please apply with full CV to: Neil Eisberg, Editor-in-Chief, European Chemical News, Quadrant House, The Quadrant, Sutton, Surrey SM2 5AS.



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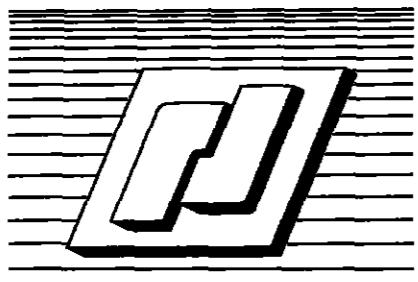
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FINANCIAL TIMES
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COMPANY NOTICES

Coats Viyella Finance N.V.

(Incorporated in the Netherlands Antilles with limited liability)

Notice of the Annual General Meeting

In accordance with the Articles of Incorporation of Coats Viyella Finance N.V. (the "Company"), notice is hereby given that the Annual General Meeting of Shareholders will be held at the registered office of the Company at De Ruyterkade 62, Curacao, Netherlands Antilles on 31 May, 1990 at 10.00 a.m.

The agenda of the Annual General Meeting is deposited at the office of the Company at De Ruyterkade 62, Curacao, Netherlands Antilles, for inspection by the shareholders.

Dated 9th May 1990
Registered Office
De Ruyterkade 62
Curacao
Netherlands Antilles

BY ORDER OF THE
BOARD OF
MANAGING DIRECTORS
W.D. Allan

Voting and Attendance

Each Common Share of the Company entitles the holder thereof to cast one vote.

Holders of the 7½ per cent. Guaranteed Redeemable Convertible Preference Shares 2004 of the Company are entitled to attend the Annual General Meeting and to address the Meeting but have no rights to vote thereat. All Resolutions of the Annual General Meeting shall be adopted by a simple majority of the votes cast.

Shareholders may be represented at the Meeting by a proxy empowered in writing.

LEGAL NOTICES

NOTICE of Meeting of Noteholders

To the holders of 11-1/2% Convertible Senior Notes due May 1, 1990, of
RETIRED OVERSEAS FINANCE N.V.

Notice is hereby given that a meeting of the holders of 11-1/2% Convertible Senior Notes due May 1, 1990, of
OVERSEAS FINANCE N.V., a Netherlands
company in consolidation (the "Company"), will be held on June 19, 1990, at the Trust Department
Office, 1621 Elm Street, Dallas, Texas 75201,
United States of America, at 10:30 a.m., Dallas time. The meeting is being convened by the
trustee to obtain directions from the note
holders regarding whether the trustee
should execute a Compromise and Settlement
Agreement with the Company and The
LTV Corporation, Inc., a Texas corporation.
The trustee is only obliged to provide
instructions to the Company and The LTV
Corporation if the parties concerned agree
to make the necessary arrangements under
the terms of the agreement.

BAUER AKTIENGESELLSCHAFT
The Annual General Meeting of
Bauer Aktiengesellschaft will be held
on 19th June, 1990 in Cologne. Pay-
ment of a Dividend of 24% for the year
1989 will be proposed.
Copies of the Company's Annual
Report for 1989 in English will be avail-
able on 1st July, 1990.

Hambros Bank Limited,
Hill Samuel Bank Limited,
Kleinwort Benson Limited,
S.G. Warburg & Co. Ltd.
United Kingdom Shareholders
who wish to attend and vote at the
Annual General Meeting should apply
to the Company's Agent, Hill Samuel
Bank Limited, 100 Newgate Street,
London EC1A 7AA who will make
the necessary arrangements
on their behalf.

Under Section 128 of the German
Companies Act the Board of Manage-
ment is only obliged to provide
instructions to the Company and The
LTV Corporation if the parties concerned agree
to make the necessary arrangements under
the terms of the agreement.

BAUER AKTIENGESELLSCHAFT
9th May, 1990.

ART GALLERIES

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University of Otago New Zealand

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Applications are invited from those with experience in any field of economics. Particularly well qualified candidates may be appointed as Senior Lecturers. Salary according to qualifications and experience will be within the following scale:

Lecturer \$NZ24,000 - \$NZ247,200, with a bar at \$NZ243,200

Senior Lecturer \$NZ250,000 - \$NZ254,500, with a bar at \$NZ258,600

Enquiries may be sent to Associate Professor Eileen Barnes, Acting Chairperson. Applications quoting A90/23 close with the Registrar, P.O. Box 56, Dunedin, New Zealand. Fax (03) 741-607 on 30 June 1990.

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The candidate should be about 30 years old, be a College graduate or possess a professional

qualification, have gained experience in England of export financing (ECID and the banking system), and preferably be bilingual English/French.

He (or she) will be in charge of the financial aspects of U.K. contracts (financing, credit insurance, cash flow, bonding).

Independence, availability (for

frequent trips to the U.K.) and the ability to communicate are essential for this job.

Applications should be addressed to MEDIA PA - 50/54, rue de Sully 92513 BOULOGNE-BILLANCOURT CEDEX - FRANCE enclosing a hand written letter, C.V., photo and salary expectations (mention the reference number 6746/FT).

MEDIA PA

9th May, 1990.

Holders of notes may vote at the meeting in person or by proxy. Details of how to do so and other information can be obtained from the trustee by writing Hibberts National Bank, P.O. Box 2249, Dallas, Texas 75221. Attention: Secretary. Hibberts National Bank may be directed to Gannett Building, Suite 2100, 2007 Ross Avenue, Dallas, Texas 75201, or James W. Byron, Jr. at 214-698-0104.

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(TEL: 0902 310020).

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Wiltshire

Following a recent reorganisation of this group's activities, a new company has been formed to develop the group's construction and contracting activities. The new management team has been charged with the task of rapidly expanding the range and scale of their operation, growing existing businesses as well as acquiring or setting up new businesses in related areas.

The Finance Director will be a key member of this management team and will have responsibility for appraising the business requirements and devising a financial strategy that will include implementing tight accounting systems and controls. Reporting to the

c.£38,000 + benefits

Managing Director, other priorities will be to evaluate pricing and purchasing policies and examine potential acquisitions.

A qualified Accountant is required, with at least ten years experience, which ideally should have included some exposure to a construction or contracting company. Commercial flair, enthusiasm and good interpersonal skills are also needed, coupled with the strong technical skills needed for introducing detailed accounting and control systems.

The remuneration package will include a car and assistance with relocation to this attractive rural location. Replies, in confidence, to C. T. Garcia quoting reference FT/193.

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A recognised accounting qualification is essential. A university degree and previous commercial experience are both highly desirable. Man-management skills are also a plus. But good judgement and boundless energy are what the job needs most.

To apply please send full career and salary details to Anne Clark, Basil Blackwell Limited, 108 Cowley Road, Oxford OX4 1JF.

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City

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Reporting directly to the Managing Director, the appointee will be responsible for the Agency's corporate and financial functions. In addition he/she will initially be responsible for the computer systems in relation to Lloyd's accounting and will ultimately take control of the overall computer function.

The successful candidate, ideally aged between 28 and 45, will be a graduate and also a qualified Accountant with previous experience in the Lloyd's Market. Strong interpersonal skills, and the ability to work as an integral part of the management team are essential. It is anticipated that a Board position could ensue in the short term.

Interested candidates should send a detailed CV together with current salary and daytime telephone number to Carol Fraser, Spicers Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP, quoting reference LM215. Full confidentiality will be respected in all cases.



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FINANCIAL TIMES
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ACCOUNTANCY COLUMN

Large number of institutes a recipe for confusion

By Michael Lickiss

THERE ARE more accountants in the UK than in any other country, and there are more accounting bodies. The proliferation of accountants is a tribute to the success of the UK's accountancy profession, but the profusion of professional bodies is a recipe for confusion.

In the UK there are six accountancy bodies, far more than in any other country. There are three national bodies for chartered accountants - my own, the Institute of Chartered Accountants in England and Wales (ICAEW), together with the Institute of Chartered Accountants in Scotland and the Institute of Chartered Accountants in Ireland.

These three bodies mainly - but not exclusively - cover the private sector, while the public sector is represented by the Chartered Institute of Public Finance and Accountancy (Cipa). These four bodies, with the mainly industry-based associations, The Chartered Association of Certified Accountants and the Chartered Institute of Management Accountants, work together in the Consultative Committee of Accountancy Bodies (CCAB).

Confused? Employers, clients, government and the general public often are. Although there are historical, geographical and legal reasons why these divisions exist, the accountancy profession and others have recognised for some time now that this state of affairs should no longer be allowed to continue.

Last summer, the ICAEW attempted to begin the process of reforming the profession by recommending a merger with the Scottish

institute. Although those ICAEW members who voted were overwhelmingly in favour of the merger, the Scottish accountants were against the union and the proposal failed. A great opportunity was missed, but we take the view that we should continue to strive to rationalise the profession. Thus the councils of the ICAEW and Cipa have proposed to their members that they merge. Ballot papers are with the members now. If the bodies that make up the profession as a whole do not change to meet the opportunities and challenges that face them in the 1990s, they will become

The profession has to be certain that it can make its mark in the European organisation

less relevant to their members and incapable of making a significant contribution to influence change in any field in which their members operate.

It is, however, developments in Europe that add urgency to the call for rationalisation of the profession in the UK. The reality is that commercial law and the legal framework in which the UK profession operates are now made in Brussels and not in Westminster - as we have recently been reminded by the implementation of the Eighth Directive through the Companies Act 1989 in the UK.

The integration of the market and the need for a level playing field for those who make investment decisions across national borders within the Community will mean that common accounting standards will evolve through the EC. It is the UK profession's view that the Commission will have to be pressed hard to ensure that these standards are consistent with the international standards of the International Accounting Standards.

There are prizes to be won in Europe for the UK accountancy profession, but not if we continue to speak with six competing voices. The profession has to be certain that it can make its mark both in the European organisation - the Federation des Experts Comptables (FEE) - and with the Commission. We have to get used to the Community's way of doing things. The Commission naturally wants to talk with representative bodies, and between our influence in FEE and with the Commission if we cannot show a united front. A merger between Cipa and the ICAEW will be a first step to putting an end to the present damaging divisions within the profession.

The same is true in our relations with the UK Government. For over a century we have regulated our own affairs under Royal Charters and have done so in the best interests of clients and the general public alike. It is inevitable that we shall move from regulation by private law to regulation by public law, partly as a result of the EC's approach, and partly through political pressures in the UK for more statutory protection for consumers and investors.

Of the ICAEW's 82,000 members, some 36,000 work in practising firms, 46,000 work outside public practice in business, government and the academic world. In addition to their traditional areas of work in the public sector, Cipa's 11,000 members also work in industry, commerce and the formerly nationalised industries.

In business life today the traditional boundaries between the public and private sectors have become increasingly blurred. More government activities are run on business lines, and the practising profession provides services to the public and private sectors alike. We therefore need to organise ourselves as a profession in a way that allows us to meet the educational and training needs of all employers - whether practising firms, private-sector industry or public-sector organisations - in a way that enables maximum flexibility for the deployment of the diverse talent within the profession.

This is why the councils of the ICAEW and Cipa recommend this merger. Cipa and ICAEW are a natural fit in terms of the market place. By coming together we can create a body that speaks for the UK economy as a whole. But this is no shotgun marriage. Fundamental to the long process of courtship was the recognition of two characteristics shared by the two institutes.

First, both have a common approach to education and training. In 1985 both bodies agreed to bring together their training approaches. Both institutes recruit mainly graduates; both maintain strict control on standards and training.

Second, both place a premium on professional integrity. The ICAEW provides continuing ethical guidance while Cipa has additionally published guidance for its members who find themselves in the political firing line between councillors, payers of the community charge and government, so they are better able to maintain their professional independence regardless of any conflict of interest.

Besides the merger vote, ICAEW members are also being asked to vote in favour of a proposal to extend the opportunities for training new accountants. This is known as Training Outside Public Practice (Topp). Up to now all ICAEW members have been trained with practising firms. Long gone are the days when our members trained solely for a career in audit. Topp will allow graduates to train within approved organisations which are not accountancy practices.

Even though in the UK the traditional barriers between private and public sectors are breaking down, there will always remain different accounting and audit needs because of the different interests that have to be satisfied. But the maintenance of traditional divisions within the accounting profession is neither necessary nor desirable, and our profession loses from it.

That is why I urge all ICAEW and Cipa members who have not yet done so to vote in favour of these proposals. The future of our profession is at stake.

The author is deputy president of the Institute of Chartered Accountants in England and Wales, and will be the next president.

ACCOUNTING APPOINTMENTS

Financial Controller

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Our client is the UK subsidiary of a European oil, gas and trading company. The UK operation, established since 1982 and with a turnover approaching £100m, is responsible for trading oil and petroleum products internationally - worldwide exploration activities are also controlled from the UK office.

Future growth plans have highlighted the need for a Financial Controller who, reporting to the UK Managing Director, will conduct an immediate review of current reporting and control systems. Subsequently, a key task will be the implementation of new systems which will ensure that the finance function keeps pace with the planned expansion.

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Adrian Bradshaw is the youngest Head of Corporate Finance in the City. Previously a Corporate Finance Director at Guidehouse, Adrian was previously

with Vickers DA Costa and County Bank. Adrian has worked on a range of management buy-outs, buy-ins, take-over bids and flotations. This is the first in a series of Business Breakfasts planned by Robert Half in conjunction with the Financial Times covering a range of business and management issues.

(Places at the breakfast are strictly limited.)

If you wish to attend, please contact Greg Ripley at Robert Half, Freeport, Walter House, Bedford Street, 418 The Strand, London WC2R 0ER. Telephone: 071-836 3545.



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You should be self-motivated yet team-oriented, with a high degree of interpersonal flair. Banking experience is not essential, but an informed interest would obviously be an advantage.

Career prospects are truly excellent, including promotion to management level within 18-24 months and ample scope to progress into other business areas.

For further details please contact KATHY CAMPBELL on 071-404 3155. Alternatively, send your CV to Alderwick Peachell & Partners, 125 High Holborn, London WC1V 6QA. Fax: 071-404 0140.

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An excellent remuneration package will be offered, including profit-sharing, subsidised mortgage and non-contributory pension.

Please write with a career/salary history and daytime telephone number to: Andrew S May, Director - Personnel Services, N M Rothschild & Sons Limited, New Court, St Swithin's Lane, London EC4P 4DU.



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In the first instance, please send a brief C.V. to Mike Swaine at the address below. Please state clearly any companies to whom your reply should not be forwarded as applications will be sent direct to our client for consideration.



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Griffin House, 161 Hammersmith Road, London W6 8BS.

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The Internal Audit department is instrumental in recommending new procedures to improve the Fund's financial systems and controls. Working with the Senior Internal Auditor, you will be responsible for financial and operational audits within all areas of our activities.

You should be at least a part qualified Chartered Accountant with a minimum of 3 years' audit experience. Self-motivated, you must have the tact and diplomacy to work effectively with volunteers and non-accounting colleagues. Good communication skills are, therefore, essential. The post involves frequent travel within the UK and occasionally overseas.

In addition to a salary of up to £18,311 for a 35-hour week, benefits include a 25 days' holiday and contributory pension scheme.

Please write for further details and an application form to Wendy Cay, Personnel Officer, SCF, 17 Grove Lane, London SE5 8RD.

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North London

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Candidate, age indicator 35-40, should be qualified accountants who have a sound track record of achievement in their career to date coupled with a strong practical approach to their work. Experience gained within the manufacturing sector is desirable but not essential. However, enthusiasm, energy and the ability to take the initiative in decision making are vital. Please telephone or write enclosing a full curriculum vitae quoting ref: 419.

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For more information please contact DENISE ENGLAND on 071-836 9501, quoting Ref: FT10590/A.

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- Commercial Input
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A bright qualified accountant is required to join a Paris based operation as Financial Controller. This is a key role in the international business and also has responsibility for enhancing the flow of management information around the Group. An excellent opportunity to develop European experience.

Contact PIPPA CURTIS on 071-836 9501 for further information, quoting Ref: FT10590/B.

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- Financial Sector
- Excellent Prospects

This upmarket financial services institution requires a qualified accountant with City experience. The incumbent will become involved in all aspects of fund accounting and the analysis of management information. The company is a strong performer and career potential is excellent.

For further information contact LIZ OSBORNE on 071-836 9501, quoting Ref: FT10590/C.

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A small company of high powered design consultants is seeking a Financial Director Designate. The company is entering a period of dramatic growth and the role will be to act as the number 1 finance person with major involvement in all aspects of the company.

Candidates must be young entrepreneurial ACAs with a strong track record and a practical approach. Contact JAMES DUNNIE on 071-836 9501 quoting Ref: FT10590/D.

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- Blue chip Company
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This international software company requires a recently qualified accountant to join the Market Systems division. The Business Analyst will be required to proactively review business unit and divisional performance and to assess trends, profitability and risks. Other tasks will include assisting the Divisional Controller in acquisitions, disposals and capital investment.

For further information contact MARK JONES on 071-836 9501 quoting Ref: FT10590/E.

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The successful candidate will report to a Group Director and will be involved in strategic, investigative and corporate planning functions.

If you would like to join this dynamic and expanding organisation send your CV to David R. Franks, The Mill, 40-41 Great Marlborough Street, London W1V 1DA.

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To ensure that their European territories are run in the most tax advantageous manner, they have created a new position based at their facility in the South East of England with responsibility for European Taxation matters.

Liaising closely with the Director of Taxation at the world HQ in America and reporting to the European Finance Director, you will concentrate on the substantial challenge of international economic double taxation, tax planning, compliance and audit, personal and corporate tax consultancy. There will also be certain Treasury responsibilities at a European level.

The need is for an ambitious and intellectually agile Chartered Accountant with 3 years post qualification experience which should include international taxation duties either within the profession or industry matched to strong technical skills. You must be aware of and sensitive towards the business cultures of foreign countries, able to read foreign tax returns and financial reports, and a working knowledge of the German language would be a particular advantage. You must also be an energetic "hands-on" professional who is comfortable in a dynamic and ever changing environment in which intellectual capability and creativity outweigh length of experience.

Salary will be around £35,000pa plus company car and a highly attractive benefits package. Career prospects both in Europe and internationally are excellent within a rapidly expanding organisation.

To discuss this opportunity, please telephone our consultant Steve Gardner on 071-255 3200 or write to him, enclosing your CV, at Stafford Long & Partners Recruitment Ltd., 17-19 Foley Street, London W1P 7LH. Please quote reference 5330/FT. Fax: 071-436 9306.

FINANCIAL ACCOUNTING MANAGER

Create • Develop • Grow

London £35,000+ Bonus+Car and Benefits

Our client, a dynamic and significant force in the leisure and entertainment field, is revolutionising its market sectors. The need has arisen for a qualified accountant, able to fit into a growing and rapidly maturing environment to join the thirty strong financial team.

Reporting to the Group Financial Controller, the position will be answerable for a nine man team, with a clear short-term evolution ahead. Key responsibilities, other than monthly, annual and statutory accounting, will be the development and establishment of control routines and systems group-wide. This will require a technically strong and determined individual, able to educate 500 staff who are

used to an unstructured environment. The challenge is to manage this growth without creating a bureaucracy.

The successful candidate will have natural management ability, evident communication skills, and a track record demonstrating a first class accounting training and exposure to a disciplined commercial environment. Career prospects are exciting and include potential public flotation experience.

Interested candidates should send their CV to James Forte quoting reference 0105/FT providing full career and remuneration details and day and home telephone numbers.

KPMG Peat Marwick Selection & Search
70 Fleet Street, London EC4Y 1EU

Major International Group

GROUP ACCOUNTANT

S W London

c.£30,000 + car

Financial Director

High Tech Start-up

EDEN, an ideas to market company with venture capital backing, is developing an extraordinarily innovative business product using a unique man-machine interface. This is not a classic high-tech start-up. Innovation is applied as much to the route to market as to the products themselves. The company has now reached the stage where the contribution from an ambitious Financial Director will be key to growth.

Reporting to the Managing Director, the Financial Director will be a principal member of the management team. A significant contribution to the strategic and commercial management of the company will be expected. Key tasks will include initiating, structuring and negotiating co-ventures with major business partners, liaising with investors, management reporting, budgeting, structuring and finance of subsidiary operations.

This is a broad-ranging financial role requiring a

c.£30,000 + options + car

qualified accountant with high levels of business acumen and commerciality, and also a practical, shirt-sleeves approach so vital in this greenfield situation. This post will appeal particularly to the mature, confident and proactive person who relishes responsibility and seeks the opportunity to be involved in building a successful corporate group. He or she will have a high level of business acumen and boardroom credibility. Previous experience of working in small, acquisitive, fast growing or high-tech companies would be advantageous.

The salary package includes a fully expensed car, relocation expenses to rural Cheshire and, subject to performance, share options.

Please reply, in confidence, quoting reference number R196 to Derran Sewell, Ernst & Young Search and Selection, Lowry House, 17 Marble Street, Manchester M2 3AW.

Ernst & Young

SEARCH AND SELECTION

Finance Director

West Midlands

£45,000 Plus

A well established £75M PLC in the West Midlands requires a Finance Director to join its Main Board.

Candidates must be formally qualified accountants with direct experience of operating at plc level including knowledge of the financial institutions and, preferably acquisition work. Good technical accounting skills are essential but of equal importance is a high level of commercial flair and the ability to contribute strongly in the areas of strategic planning and business development.

Age is not critical but there is a preference for someone under 45 who is ambitious and has the drive and determination to develop further a career which is already successful.

Applicants, male or female, should either write or telephone quoting reference B3125/1.

Peter Nurse
Mason & Nurse Associates
126 Colmore Row
Birmingham B3 3AP
Tel: 021-236 0066
Offices in London, Birmingham & Egham

**Mason
& Nurse**
Executive Search

GROUP FINANCIAL DIRECTOR Expanding Client Company

Development Capital Corporation (DCC) is assisting a large private Group, which is planning to go public, to identify a suitable Group Financial Director. The Group, which has its headquarters in Dublin, is a distribution and marketing company operating in the Republic of Ireland and the United Kingdom.

The successful candidate will have overall responsibility for the ongoing development of management information systems, the preparation of budgets, management and financial accounts, group tax planning, treasury and foreign exchange risk management. The successful candidate will be expected to spend a significant amount of time in the United Kingdom.

Candidates will be commercially orientated, qualified accountants, with the personality, drive and ambition necessary to be a key member of the Group management team and to make the required input into the corporate development of the Group.

An attractive salary and benefits package, including share options, is available for the appropriate individual.

Applications with full Curriculum Vitae should be sent in confidence to: Ken Rue, Development Capital Corporation Limited, DCC House, Brewery Road, Stillorgan, Blackrock, Co. Dublin, Republic of Ireland. Tel: (0001) 851011.

DCC

Hoggett Bowers

Finance Director

Cheshire,

Part of a highly-rated plc, my client has a well established reputation for quality and product development in the automotive industry. Current turnover is c.£30m. As finance director you will report to the chief executive and be responsible for the overall control of the finance function (including consolidation of results of European subsidiaries), as well as playing a key role in the direction of the company. One of your key tasks will be the continuing development of computerised management information systems. In total the finance function has about 30 staff. Aged 35-45 you will be a fully qualified accountant (ACA, ACCA, ACMA) with extensive experience in financial and management accounting including costing systems. Your experience will, in part, have been gained with an operating company in engineering and will have included use of sophisticated computer-based management information systems. Personal qualities will include an ability to make a contribution across the board and profit awareness. An excellent package is offered together with real prospects of progress within the parent company.

J. Morrison, Hoggett Bowers plc, St. James's Court, 30 Brown Street, MANCHESTER, M2 2JF, 061-832 3500, Fax: 061-834 8577. Ref: M19069/FT.

Financial Controller

North East,

For a young, dynamic organisation in the formative stages of prolific growth, operating in the communications sector. Turnover in the first full year of trading was £16 million. It is expected to double in the current financial year. Your remit within this exciting role, in probably the most rapid growth organisation in the region is quite simple. Reporting to the managing director you will establish, manage and develop all financial functions and management information systems against this background of sustained, exponential expansion. Supported by a small professional team which you will recruit, you will be responsible for the submission and interpretation of all management and statutory accounts and budgetary information, and you will provide essential advice and input regarding the future strategic direction of the business. Candidates, qualified accountants aged over 28, will be proven senior level finance managers with a commercial or industrial background, who can demonstrate success in the implementation and management of computerised financial and non-accounting systems. Essential personal skills include flair, self-motivation and the ability to innovate in an environment of change. Prospects beyond this initial role are quite outstanding.

K.H. Thompson, Hoggett Bowers plc, 4 Mosley Street, NEWCASTLE UPON TYNE, NE1 1DB, 091-232 7455, Fax: 091-261 8438. Ref: N13156/FT.

These positions are open to male or female candidates. Please send c.v. or telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST. ALBANS, SHEFFIELD, WINDSOR and EUROPE

LONDON

c. £40,000 + CAR

ACCOUNTANT / FINANCIAL CONTROLLER

DRAFTING / PREDICTIVE ANALYSIS

Our client is a fast-growing TV-based direct marketing organisation which is in the process of introducing into the UK and other European countries a new service which has been successfully established in the US.

An office is being sought in the West End of London to be the European headquarters and a qualified accountant is required to set up and run the financial and management accounting systems, reporting to the Chief Operating Officer. The person appointed will need to be familiar with using accounting packages on micros and will have some experience of large systems. He or she must be capable of acting independently in the early stages and of becoming a significant international financial manager within two years.

We would like to hear from candidates in their 30s with media, direct marketing or fulfilment experience which should include a European and/or US accounting component. Salary will be flexible around £40,000 and a car and notably good prospects will go with the job.

Please send full personal and career details, including remuneration level and daytime telephone number, in confidence to Christopher Haworth, Coopers & Lybrand Deloitte Executive Resource Ltd, 76 Shoe Lane, London EC4A 3LB quoting reference CH706 on both envelope and letter.

**Coopers & Lybrand
Deloitte**
**Executive
Resourcing**

**FINANCE MANAGEMENT
ON THE MOVE**

United Parcel Service is the world's premier provider of international small package and document delivery, with a worldwide service covering more than 175 countries and territories.

The quality of our service is underlined by a growing \$12 billion revenue. This impressive figure, our current plans for expansion in the UK, and the international scale of our business all point to an unusual level of opportunity for the fully qualified, graduate-level Finance Professionals we now wish to add to the team:

Tax Manager

A senior role, in which you'll monitor the Europe Region's corporate tax returns, analyse existing procedures and tax reduction possibilities, and liaise with local CPA and legal firms.

Treasury Supervisor

Our rate of European growth means that co-ordinating the establishment of new bank accounts will fully challenge your knowledge and experience of foreign currency management. Controlling existing accounts and analysing the efficiency of our banking network also fall within the sphere of this key role.

Financial Planning Supervisor

To administer the long-term strategic financial model for Europe, analysing special projects and existing cost networks, and assisting with the efficient introduction of new services. Good computer skills and a knowledge of Lotus 123 are essential.

The European-wide nature of our business means that we are particularly keen to hear from bilingual candidates who are willing to travel if and when projects such as acquisitions take them overseas.

The immediate rewards are highly competitive and will take account of both your experience and potential. And the further ahead you look, the better the prospects become. Find out more about harnessing your talents to the management of efficiency and success. Telephone or write to Anna Svard, European Region Human Resources Manager, United Parcel Service, Whitaker House, 2 Whitaker Avenue, Richmond upon Thames, Surrey TW9 1TA. Tel: (081) 332 2020.



As sure as taking it there yourself

**FINANCIAL CONTROLLER
(Director Designate)**

c. £25,000 + Car

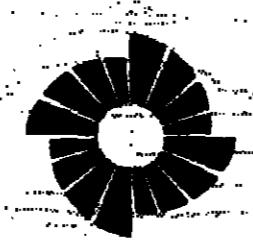
Rotortech is a market leader in helicopter engineering support, committed to technical excellence in the overhaul, modification and repair of helicopters and their components.

A sustained period of growth has made this a particularly exciting time to join our well-equipped organisation, and due to promotion within the senior management team, we now need a Financial Controller to help us expand successfully into the future.

Fully responsible for the effectiveness and viability of our Finance Department, you will also advise the Board and Managing Director on the financial implications of all major business decisions.

This is a high profile post offering considerable challenge and job-satisfaction as well as excellent prospects for appointment as Finance Director within the next two years. It demands Chartered or Cost and Management Accountant qualification plus current or previous experience within a manufacturing environment.

If you are interested in the prospect of joining one of the UK's most profitable high-tech private aviation groups, please send your CV in confidence to Brian Wimble, Managing Director, Rotortech Limited, Bourn Airfield, Cambridge CB3 7TQ.



Rotortech Limited

Group Financial Controller**Acquisitive Young Plc**

c. £42,500 with Bonus

North East

A dynamic and commercial finance professional to join the talented young management team implementing ambitious growth plans in this acquisitive manufacturing and engineering group.

THE COMPANY

- ◇ Established and respected plc with overseas interests. Turnover £50m+.
- ◇ Active acquisition policy and international expansion plans.
- ◇ New leadership has resulted in rapid and profitable growth.

THE POSITION

- ◇ Full responsibility for financial reporting and integration of subsidiaries. Reporting directly to Group Finance Director.

- ◇ Strong relationship with company FD's to analyse business problems, optimise strategy and enhance profitability.
- ◇ Wide international remit. Key involvement in acquisitions, tax and treasury.

QUALIFICATIONS

- ◇ Bright, creative, graduate accountant, preferably ACA, with excellent business and communication skills.
- ◇ Early 30's. Ideally with management experience from an international group.
- ◇ Achiever. Performance oriented. Ambitious.

Please write enclosing full cv, Ref MJ1984
114 Washway Road, Sale, Manchester, M33 1RF

LONDON - 071-495 1458 BIRMINGHAM - 021-233 4656 GLASGOW - 041-304 4354
SLough - 0753 694844 HONG KONG - 000 22133

FINANCIAL PLANNING**Corporate Strategy Role - Diverse Blue Chip**

c. £32,000

+ Bonus
+ Car

City

FINANCIAL
RECRUITMENT

Our Client is a significant division of a diverse commercial services Group with a turnover of £3bn. A dominant force in each of its chosen markets, the division is strong in the UK, Far East and Europe. Pre-tax profit grew by over 80% last year, allowing the implementation of an aggressive European expansion plan.

A qualified Accountant is sought to further strengthen the financial planning function. Reporting to the Director, Financial Planning and Control and freed from routine reporting, the scope of the role is wide: areas of analysis cover both group and operational issues. Specifically, the role has responsibility for preparing and reviewing profitability studies, pre- and post-acquisition analyses and development of management reporting as well as handling a variety of ad-hoc tasks.

The Group has a proven record of developing its finance staff by providing them with experience throughout its operations: the role is viewed as an entry point and hence the successful candidate should expect to be promoted within 2 years.

Candidates sought will be qualified Accountants with c. 3 years' ppe. Although analytical and acquisitions experience is particularly sought and experience gained within the service industry helpful, candidates looking for a first move from the profession will be considered if they have had significant experience of special work.

Please apply directly to Mark Ehrlich at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 071-836 3545, or evenings on 081-556 3615. Alternatively, fax your details on 071-836 4942.

Financial Recruitment Specialists
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Manufacturing and Retailing plc**GROUP
FINANCIAL
DIRECTOR**

E Midlands

package c. £100,000

With subsidiaries in manufacturing and retailing, our £100 million turnover client is undergoing a major rationalisation. The management team, which will include a new Chairman, will continue this rationalisation and manage and develop the businesses.

The Group Financial Director will be expected to make a material contribution to the group's future. Working closely with the Chairman, he or she will determine and implement tight financial control and participate in the definition and achievement of strategy. There will necessarily be considerable exposure to the group's bankers and other advisers.

Likely to be in their 40s, applicants should be qualified accountants with the ability to work under tight constraints.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/920/F.

The thinking behind the strategy**Principal Financial Analyst to £34,000 + car**

Annual turnover at British Gas exceeds £7bn and profits topped £700m last year; so the City takes a keen interest in what our Group Finance directorate has to say.

The newly-reorganised Financial Strategy section will play a key role in the company's drive towards earnings growth by providing review and analysis of a range of finance issues. This advice will impact on both the financial performance and overall success of British Gas. With the growing internationalisation of the company's activities and increasing complexities of its financial affairs, sound financial management is more important than ever.

As Principal Financial Analyst, it will be your responsibility to motivate and lead a team of five in the preparation and presentation of financial reports with a goal of maximising the company's market value. You'll use your thorough understanding of the financial and business world to provide fast, accurate analysis on developments influencing the Group as a whole and the options available. You'll participate in regular briefings with top management and all units of the company.

You'll need a degree and accountancy qualification, an in-depth understanding of corporate accounting and financial economics as well as significant experience of financial planning and strategy within a large group.

The generous rewards package reflects the importance of this post: in addition to a salary of up to £34,000, you'll enjoy a first-class range of benefits including car, profit sharing and shareowner schemes, six weeks' holiday and relocation assistance if appropriate.

Please send your cv, quoting reference SCE/FT, to Steve Edgeworth, Recruitment Administration, British Gas plc, Heron House, 325 High Holborn, London WC1V 7PT. Closing date for receipt of applications 25 May 1990.

An equal opportunity employer

British Gas

European Tax Manager

Thames Valley

Our client is an international manufacturing company and global supplier of quality products with significant operations in the UK, Europe and North America. Strong organic growth within its home market together with a policy of strategic acquisition has created a group with an enviable position in its industry which is focused on the future and quick to adapt to change.

Forming part of the small head office finance team the new European Tax Manager will have high visibility and be expected to make a significant contribution to corporate strategy. Initially, the primary responsibility will be placed on international tax planning with significant exposure to the following issues:

- Looking for diversions to minimise acquisition indebtedness and advice to improve overall cash flow
- Providing a complete tax advisory service to all levels of senior management
- Mitigation of tax liabilities within high tax countries

£45,000 Package + Car + Benefits

• Providing advice on European group acquisitions and restructuring.

Due to the high profile nature of the role, career prospects in taxation within the worldwide group are exceptional.

Suitable candidates must be able to demonstrate an in-depth knowledge and experience of tax affairs related to a mature international business coupled with necessary commitment and enthusiasm to contribute proactively to future organic growth.

Applicants will ideally be in their early 30s with ACA/ATII qualifications.

For further information, contact Chris Nelson, Manager, on 071-831 2000 (evenings/weekends on 081-785 6545) or write to him at Michael Page Taxation, 39-41 Parker Street, London WC2B 5LH.

Michael Page Taxation

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Financial Controller

Reading

Our client is the UK subsidiary of one of the world's leading manufacturers of sportswear. The UK company - turnover £10m - is currently a well established sales and marketing operation, but anticipated diversification of the product range and the establishment of a UK assembly unit necessitates the appointment of a Financial Controller.

Reporting to the Managing Director, an initial task for the Controller will be to appraise the existing computer systems in light of the planned expansion and implement required enhancements. The appointee will manage a small finance function and will need to develop the company's management information and financial controls.

c.£27,500 + Car

The role will suit a recently qualified accountant keen to work within an informal business atmosphere who is experienced in a small/medium sized company environment with particular emphasis on stock accounting and costing systems. Essential requirements are a "hands-on" attitude and familiarity with computerised systems. Implementation of such would be a distinct advantage.

Please send career and personal details quoting reference CA236 to Carrie Andrews, Ernst & Young Search and Selection, Apex Plaza, Forbury Road, Reading RG1 1NR.

Ernst & Young

Financial Controller

ACMA/ACA/ACCA - Aged 28-35

North West

Our client is the successful subsidiary of a major multinational British based plc involved in supplying the automotive, petrochemical, power generation, aerospace and electrical industries. They now have a requirement for a high calibre Financial Controller. The Company operates businesses in the fields of industrial textiles, sealing materials and rubber processing, and is situated in the North West. A high proportion of the turnover is exported.

Working within a high calibre management team and reporting to the Finance Director, you will manage a progressive Finance Department and be expected to provide management with meaningful financial information on a timely basis.

Probably aged 28-35, you must be an ACMA/ACA/ACCA ideally with a degree or MBA who has gained relevant experience in a large manufacturing environment, preferably in a process industry. A self starter with a strong personality, you must be able to communicate effectively and demonstrate sound technical skills. Systems appraisal and enhancement, excellent leadership and man management capabilities supported by good presentation skills will be of particular importance for this key position. In summary, a pro-active accountant, with a bias for problem solving and detailed experience of costing systems is required.

Career prospects are excellent with this highly respected and forward looking international Group.

If you are interested, please telephone Roger Webb FCA or Stuart Adamson FCA on 0532 451212 or send your CV, in confidence, quoting reference number 722, to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY. Fax number 0532 420802.

To £30,000 + Car

ADAMSON & PARTNERS LTD.

Executive Search and Selection

AMERADA HESS

FINANCIAL PLANNING ANALYST

c.£35,000

OIL INDUSTRY LONDON

Amerada Hess is one of the fastest growing oil and gas exploration and production companies in the UK. In addition to having a wide range of joint venture interests in the North Sea, the company operates 23 exploration blocks, the Ivanhoe, Rob Roy and Hamish fields, and is in the process of developing the Scott field, one of the largest discoveries in recent years.

Accurate financial forecasting is essential to the Company's continuing success and a Financial Analyst is now required within our Finance Department in London. The principal duties will include the preparation and analysis of monthly financial forecasts, the maintenance and development of financial modelling systems and the preparation of accurate management reports.

This will be an interesting and challenging position calling for a qualified accountant with strong analytical skills who can think conceptually and then translate those concepts into effective planning tools. A sound knowledge of computer techniques is essential, as are good communication skills and the ability to work under pressure.

A generous salary package and a wide range of competitive benefits will be offered to the successful applicant.

Please write enclosing full cv to: Barry Page, Senior Personnel Officer, Amerada Hess Limited, 2 Stephen Street, London W1P 1PL.

No agencies.

HESS

FINANCE DIRECTOR (Designate)

Fast-Moving Consumer Products

Northern England to £40,000, Car & Bonus

This highly successful privately owned food manufacturing company with sales exceeding £70m is established in the North East and delivers high quality food products to prestigious retail outlets. A major programme of investment, strategic acquisition and reorganisation has resulted in improved operational performance and the organisation now requires a thoroughly commercially orientated Finance Director to assist in directing the company through its next phase of growth. The post involves:

As a member of a highly interactive team, you will have considerable freedom and autonomy to review financial control and management systems and to implement a far reaching programme of change which will optimise profit and business performance. Your actions will be strategic and operational with close communication to the board主席 and overall management of the business.

You must be a well qualified accountant operating at senior management level in an autonomous company with fast moving manufacturing operations. Intellectually able and assertive, you will be business orientated with strong communications skills and a visible leadership style to influence and motivate at all levels throughout the organisation. Future rewards within this exciting organisation are potentially excellent and opportunities for development beyond finance are significant.

Interested candidates should submit a comprehensive career resume quoting Reference 1100/FT. The confidentiality of all approaches is strictly guaranteed.

Varley Walker & Partner,
182 Portland Road, Newcastle-upon-Tyne, NE2 1DJ.
Tel: 091-221 0101 Fax: 091-221 0842.

Varley-Walker
Human Resource Consultants

CORGİ

Mattel Toys

Financial Controller

Swansea

£30,000 plus with car, substantial profit related bonus and benefits

Corgi is one of the leading British brand names in the Toys Industry. The company has a well established sales and distribution network in both the toy and collector markets across the world. It has an enviable reputation for product quality and variety and a proven track record of successful adaptation to market and economic forces.

Mattel Toys International, one of the world's largest and best known toy manufacturers, has recently acquired Corgi to add an extra dimension to its existing worldwide product base and to aid expansion in the UK and European markets.

The Financial Controller of Corgi will report to the Managing Director on site in Swansea and will also have a line to the Mattel Head Office in California for group reporting purposes. He/She will have full responsibility for the accounting and management information systems for the design, manufacture, marketing, sales and distribution of Corgi products throughout the world. He/She will act as a key member of the multi-disciplinary management

team which is committed to the further development and expansion of Corgi brands in both existing and future markets.

Suitable applicants will need to be qualified accountants with at least 6 years' post qualification experience in a commercial, industrial environment. Exposure to US reporting would be an advantage, as would a background which demonstrates significant achievement as part of a strategic management team in a highly competitive product market place.

For the successful applicant there is a substantial remuneration package including car bonus and relocation expenses and the opportunity of a stimulating career in a progressive multinational environment.

Interested parties should reply, enclosing a current curriculum vitae to Andrew Hine or John Keefe at Michael Page Finance, 29 St Augustine's Parade, Bristol BS1 4UL (0272) 276509. The closing date for applications is Friday 18th May 1990.

Michael Page Finance
International Recruitment Consultants

NOEL ACCOUNTANCY (Agy)

DIVISIONAL MANAGEMENT ACCOUNTANT c£30,000 + Car

Stand alone role for Fully Qualified within Construction Industry undertaking responsibility for Division with £20m t/o. Encompasses preparation of budgets and forecasts, production of progress reports and analysis of contract performance. Requires strong analytical and communication skills. TEL: HARROW 081 861 3939

CHIEF ACCOUNTANT c£29,000 + Car

Progressive European Manufacturers offer opportunity to Accountant with successful track record in all aspects of financial management accounts. Role requires computer literacy and ability to adopt a "hands on" approach leading and motivating a professional team. TEL: AYLESBURY 0296 394554

FINANCIAL ACCOUNTANT c£26,000 + Car

Rapidly expanding International Chemicals Company seek ACA to assist with ambitious acquisition programme. Acting in an advisory capacity undertaking investigations and developing new systems. Success will be rewarded by progression within the Group. Some travel in UK and abroad. TEL: LUTON 0582 405010

Commercial Director Potential International Business and Operational Reviews

to £30,000 + car + relocation

East Midlands

Our client is a successful and acquisitive international Plc with a turnover in excess of £500m. Focusing on its core business of fresh produce and prepared foods, the group is increasingly directing its acquisition programme towards Europe and the USA. The management is young, dynamic and keen to achieve.

This is a high profile project-orientated role covering pre and post acquisition work, operational reviews and the identification/solving of commercial problems. Your direction will come from the group board and business unit managers worldwide.

Your potential and career motivation are more important to the group than your previous experience for this role, as is your commitment to international travel. The group offers full relocation, company car and attractive large company benefits.

Please reply in confidence to Jeff Adcock, Clark Whitehill Consultants Ltd, 25 New Street Square, London EC4A 3LN. Tel: 071-353 1577. Fax: 071-583 1720.

CLARK WHITEHILL
Search and Selection

GM buses
PEOPLE ON THE MOVE

C. £30,000 + ATTRACTIVE CAR ALLOWANCE

Financial Controller

Greater Manchester Buses is the leading bus operator in the North West and one of the largest in the UK, carrying over 5 million passengers per week on its fleet of 1800 buses operating from 13 depots across the region. The company has a turnover in excess of £510m and employs over 5,500 people.

Following internal re-organisation a new opportunity has been created for an ambitious Financial Controller with a strong commercial edge.

As Financial Controller you will:

- Be responsible for the management of central finance/treasury activities.
- Provide a full management accounting service including review of financial policies and procedures throughout the Company.
- Be expected to contribute through a team of area based Finance Managers to maximising operational performance at Depot level.

A Qualified Accountant, with at least five years experience in a commercial/industrial environment, you would be expected to have strong analytical and communication skills and a good working knowledge of integrated E.D.P. financial systems.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Peter Evans, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Abacus Court, 6 Minshull Street, Manchester M1 3ED, quoting reference E506 on both envelope and letter.

Coopers & Lybrand Deloitte **Executive Resourcing**

FINANCIAL TIMES
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Jennifer Hudson ext 3607
Richard Huggins ext 3460
Stewart Maddock ext 3392

PANNELL KERR FORSTER
CHARTERED ACCOUNTANTS

BUSINESS TAX ASSISTANT MANAGER
to £25,000+BENEFITS

For further information contact:
Accountancy Personnel,
1 Church Street,
Colchester CO1 1HF
Tel: 0306 706555

In this role, your brief will be to assist the senior manager in the implementation and development of business development. With your expertise and above all else, a desire to manage, you are envisaged in the short term. Qualification is not essential. This is an untravelled position where you will be responsible for liaison and advising a range of clients, including partnerships and growing family businesses.

The Boots Company PLC TAXATION ACCOUNTANT NOTTINGHAM
to £30,000+CAR

For further information contact:
Accountancy Personnel,
1st Floor, Plot 1, Plot 2, Plot 3, Plot 4, Plot 5, Plot 6, Plot 7, Plot 8, Plot 9, Plot 10, Plot 11, Plot 12, Plot 13, Plot 14, Plot 15, Plot 16, Plot 17, Plot 18, Plot 19, Plot 20, Plot 21, Plot 22, Plot 23, Plot 24, Plot 25, Plot 26, Plot 27, Plot 28, Plot 29, Plot 30, Plot 31, Plot 32, Plot 33, Plot 34, Plot 35, Plot 36, Plot 37, Plot 38, Plot 39, Plot 40, Plot 41, Plot 42, Plot 43, Plot 44, Plot 45, Plot 46, Plot 47, Plot 48, Plot 49, Plot 50, Plot 51, Plot 52, Plot 53, Plot 54, Plot 55, Plot 56, Plot 57, Plot 58, Plot 59, Plot 60, Plot 61, Plot 62, Plot 63, Plot 64, Plot 65, Plot 66, Plot 67, Plot 68, Plot 69, Plot 70, Plot 71, Plot 72, Plot 73, Plot 74, Plot 75, Plot 76, Plot 77, Plot 78, Plot 79, Plot 80, Plot 81, Plot 82, Plot 83, Plot 84, Plot 85, Plot 86, Plot 87, Plot 88, Plot 89, Plot 90, Plot 91, Plot 92, Plot 93, Plot 94, Plot 95, Plot 96, Plot 97, Plot 98, Plot 99, Plot 100, Plot 101, Plot 102, Plot 103, Plot 104, Plot 105, Plot 106, Plot 107, Plot 108, Plot 109, Plot 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